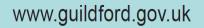


Guildford Borough Council Statement of Accounts 2016-17



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GUILDFORD BOROUGH COUNCIL

We have audited the financial statements of Guildford Borough Council (the "Authority") for the year ended 31 March 2017 under the Local Audit and Accountability Act 2014 (the "Act"). The financial statements comprise the Expenditure and Funding Analysis, the Comprehensive Income and Expenditure Statement, the Movement in Reserves Statement, the Balance Sheet, the Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account Statement, the Collection Fund and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Act and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Chief Financial Officer and auditor

As explained more fully in the Statement of Responsibilities, The Chief Financial Officer's Responsibilities, the Chief Financial Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17, which give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law, the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the "Code of Audit Practice") and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Authority's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Chief Financial Officer; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Chief Financial Officer's Narrative Report, and the Annual Governance Statement to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion:

- the financial statements present a true and fair view of the financial position of the Authority as at 31 March 2017 and of its expenditure and income for the year then ended; and
- the financial statements have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 and applicable law.

Opinion on other matters

In our opinion, the other information published together with the audited financial statements in the Chief Financial Officer's Narrative Report, and the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the audited financial statements.

Matters on which we are required to report by exception

We are required to report to you if:

- in our opinion the Annual Governance Statement does not comply with the guidance included in 'Delivering Good Governance in Local Government: Framework (2016)' published by CIPFA and SOLACE; or
- we have reported a matter in the public interest under section 24 of the Act in the course of, or at the conclusion of the audit; or
- we have made a written recommendation to the Authority under section 24 of the Act in the course of, or at the conclusion of the audit; or
- we have exercised any other special powers of the auditor under the Act.

We have nothing to report in respect of the above matters.

Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Respective responsibilities of the Authority and auditor

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 20(1)(c) of the Act to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, as to whether the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criteria as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether in all significant respects the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, we are satisfied that in all significant respects the Authority put in

place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

Certificate

We certify that we have completed the audit of the financial statements of the Authority in accordance with the requirements of the Act and the Code of Audit Practice.

Elizabeth Jackson for and on behalf of Grant Thornton UK LLP, Appointed Auditor 30 Finsbury Square London EC2P 2YU

September 2017

STATEMENT OF RESPONSIBILITIES

The Council's Responsibilities

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Chief Financial Officer.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

The Chief Financial Officer's Responsibilities

The Chief Financial Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Chief Financial Officer has:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the local authority Code.

The Chief Financial Officer has also:

- kept proper accounting records which were up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the Statement of Accounts presents a true and fair view of the financial position of Guildford Borough Council at 31 March 2017 and of its income and expenditure for the year ended 31 March 2017.

Claire Williams Morris, BEng (Hons), FCPFA, Cert IPSFR Chief Financial Officer 21 September 2017

CHIEF FINANCIAL OFFICER'S NARRATIVE REPORT

Financial Performance during the year – General Fund Revenue

I have pleasure in presenting the Council's Statement of Accounts for the financial year 2016-17.

The overall financial climate continues to be difficult and is likely to remain so for a number of years. Local Government will continue to play its part in helping to address the national funding deficit, and each Council will be required to contribute accordingly by continuing to deliver services with fewer resources. Guildford Borough Council (the Council) has continued to maintain its focus on robust planning and monitoring of the budget and identification of efficiency savings for the future.

The reduction in the Council's settlement funding assessment for 2016-17 from Central Government was 20.3% (\pounds 960,000). This followed grant reductions of 15.2% in 2011-12, 12.6% in 2012-13, 6.6% in 2013-14, 13% in 2014-15 and 15% in 2016-17.

The budget for 2016-17 included investment in services of £1.748 million to support the delivery of the Corporate Plan, of which £90,000 was funded from reserves.

Given the cuts in central government funding, we identified £445,000 savings through our business planning process in order to finance the service improvements and £22,000 savings arising as a result of capital investment.

The net budget requirement for the year 2016-17 was set in February 2016 at £41,532,915, a decrease of £1.96 million from the Council's 2015-16 net budget requirement of £43,493,789. The net budget requirement is the amount the Council expects to spend after allowing for income from sources such as direct grants, fees, charges and rents but excludes income from revenue support grant, business rates and adjustments relating to the collection fund balance.

The net budget figure above excludes the precept requirements of the Parish Councils, which was \pounds 1,469,802 (2015-16 precept requirements were \pounds 1,406,405 an increase of 5%).

The Borough Council's band D council tax was set at £156.82, an increase of £5 (3.29%) from 2015-16. The report to Council on 10 February 2016, available on the Council's website (<u>Budget Council</u>), provides further details about the Council's budget for 2016-17.

We monitored performance against the budget closely through the year with particular attention paid to our key services (Development Control, Planning Policy, Industrial Estates, Investment Property, Leisure Management, Off Street Parking, Parks and Countryside and Refuse and Recycling), control of salaries and achievement of the efficiency savings included in the budget. Because of this strong financial management net expenditure at service unit level was £2.649 million lower than originally budgeted, after allowing for accounting adjustments and other items that do not impact on the level of council tax. This is around 2.3% of the total relevant gross expenditure budgets.

The Final Accounts report to the Executive on 27 June 2017, available on the Council's website <u>(General Fund Final Accounts</u>), gives a detailed analysis of the variances in service expenditure.

The Council receives investment income from our cash backed reserves. As at 31 March 2017, we had around £127 million invested. Overall, net interest returns in the year were approximately £547,000 more than anticipated at £1,504,746. The Treasury Management Annual Report to the Executive on 27 June 2017, available on the Council's website (<u>Treasury Management Annual Report</u>), provides further information about the Council's investment and borrowing activity during the year and our performance against our prudential indicators.

In setting the 2016-17 budget, a minimum revenue provision of £615,250 was assumed, based on the expected General Fund Capital Financing Requirement (CFR) at 31 March 2016 of £52.9 million. The actual General Fund CFR at March 2016 was £39.7 million, generating a minimum revenue provision of £335,723, which is approximately £279,000 less than budgeted.

Overall the net expenditure on the General Fund was lower than the original estimate to the value of £3.810 million. This has been utilised by the following contributions to reserve:

| ltem | Description | £000 |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| 1. | IT renewals reserve . As part of the transformation of our services, it will be necessary to invest heavily in new technology. The contribution to the IT renewals reserve of £750,000 has been made to finance the replacement of iGels across the Council. | 750 |
| 2. | Invest to save reserve . This reserve has proved invaluable in allowing the Council to transform and change its services. The reserve is used to provide initial up front funding required for projects that will generate savings and additional income. In future budgets, this will become even more important. The contribution of £200,000 will take the uncommitted balance on the reserve to approximately £1.1 million | 200 |
| 3. | Capital programme reserve . The Council has an ambitions capital programme and a significant borrowing requirement in future years. We have therefore transferred £1 million to the reserve to reduce the need for external borrowing and delay the point at which we will need to take on borrowing. This is turn will reduce the minimum revenue provision payment from the general fund revenue account | 1,000 |
| 4. | Budget pressure reserve . This was a new reserve set up as part of closing the 2014-15 account and it has proved invaluable in managing the budget through the year. A contribution of \pounds 1,602,000 has been made to take the uncommitted balance to just over \pounds 500,000. | 1,690 |
| 5. | Legal actions reserve . This reserve is available to fund for judicial reviews and other legal actions taken against the Council. Officers have transferred £150,000 to the reserve. | 150 |
| 6. | Donation to the Mayors Distress Fund . The fund is a charitable trust, which helps support people in financial distress within the borough. | 20 |
| | | 3,810 |

During the year we closed two reserves, the Council Governance Reserve (which related to the mayoral referendum in October 2016) and the Land Charges Search fees reserve due to the conclusion, through the Local Government Association, of legal claims against local government by private search company's in respect of search fees.

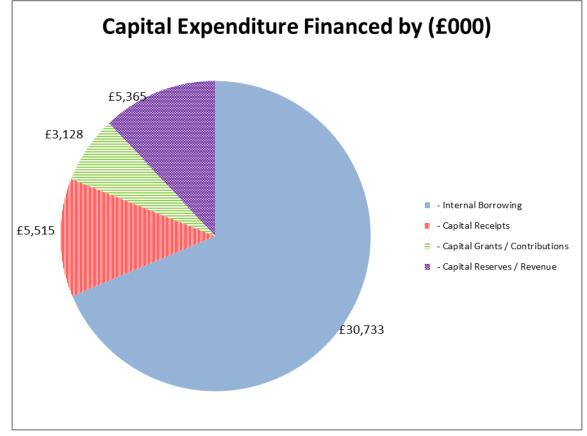
Financial Performance during the year - Capital Expenditure

Capital expenditure in the year totalled £38.245 million. The major areas of capital spend are shown in the table below:

| | Updated | Actual | Variance |
|---------------------------------------|---------------|--------|----------|
| | estimate (£m) | (£m) | (£m) |
| Non-housing approved programme | 44.124 | 33.835 | (10.289) |
| Non-housing provisional programme | 3.342 | 0.02 | (3.322) |
| Schemes financed from reserves | 3.265 | 3.199 | (0.066) |
| Projects financed from s106 receipts | 0.697 | 0.447 | (0.25) |
| Private sector and affordable housing | 3.627 | 0.744 | (2.883) |
| grants | | | |
| Total | 55.055 | 38.245 | (16.810) |

During the year we spent £23.8 million on acquiring the freehold of an investment property and bought back the long leases on another property for £0.5 million. The acquisitions were part of our Asset Investment Programme and to enable the redevelopment of Midleton industrial. In addition, as part of the Council's corporate plan priorities for local economic growth we acquired a property for £1 million which will be used as business incubation office space. The Council also invested £2.4 million in its new subsidiary company North Downs Housing Ltd and spent £2.78 million on its vehicle plant and equipment replacement programme.

The capital expenditure was financed by utilising the following resources:



We only financed £7.5 million of our capital expenditure from existing resources, resulting in an increase to our Capital Financing Requirement, funded by internal borrowing, of £30.7 million.

Internal sources of funds available at 31 March 2017 to meet future capital expenditure are:

- General Fund capital schemes reserve £1.4 million
- HRA usable capital receipts £27.4 million
- HRA future capital programme reserve £28.3 million
- HRA new build reserve £37.4 million
- HRA Major Repairs Reserve £6.4 million

Financial Performance during the year - Treasury Management

Our treasury management annual report was presented to Executive on 27 June 2017, (<u>TM Annual Report</u>) and is available on our website. The principle value of Investments at 31 March 2017 totalled £127 million made up as follows:

| Investment details | Book cost of Investments at 31-03-17 £m |
|-----------------------------------------------|--------------------------------------------------|
| Internally Managed Investments | |
| Fixed Investments < 1 year to cover cash flow | 34.00 |
| Corporate bonds | 4.06 |
| Certificates of deposit | 2.00 |
| Notice Accounts | 13.00 |
| Revolving Credit Facility | 2.50 |
| Call Accounts | 0.47 |
| Money Market Funds | 1.32 |
| Long term investments > 1 year | 47.00 |
| Externally Managed Funds | |
| Payden & Rygel | 5.03 |
| Funding circle | 0.87 |
| CCLA | 6.35 |
| Aberdeen | 1.85 |
| M&G | 2.67 |
| Schroders | 0.91 |
| UBS | 2.41 |
| City Financials | 2.47 |
| TOTAL | 126.91 |

The book cost of investments is the amount of cash receivable if the investments were to be sold on 31 March 2017. The book cost is different to the amounts shown in note 28 of the financial statements where the investments are shown in accordance with IFRS 13 Fair Value Measurement. Gross interest received in the year from investments was £1.792 million against a budget of £1.235 million.

During the year we repaid £4.5 million of temporary borrowing for cash-flow purposes. The principal balance outstanding on our external loans at 31 March 2017 was £233.355 million.

The investment markets remained extremely challenging; the Bank of England reduced base rate to 0.25% and the Council continued its focus on preserving capital whilst optimising interest earnings.

Explanation of Key Information contained in the Financial Statements

Local Authorities are required to prepare their accounts in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom* (the Code). International Financial Reporting Standards (IFRS)

form the basis for the Code, which has been developed by the Local Authority Accounting Code Board comprising members from the Chartered Institute of Public Finance and Accountancy (CIPFA) and Local Authority of Scotland Accounts Advisory Committee (LASAAC), under the oversight of the Financial Reporting Advisory Board (FRAB). The Code constitutes a proper accounting practice under the terms of section 21(2) of the Local Government Act 2003.

The complete set of financial statements is set out on the following pages. The Code prescribes the order of presentation of the financial statements and the Statement of Accounting Policies supports the accounts by explaining the policies used in their preparation. In summary, the financial statements comprise the:

- Expenditure and Funding Analysis (EFA): showing how the Council's annual expenditure is
 used and funded from resources (government grants, rents, council tax and business rates) in
 comparison with those resources the Council consumes or earns in accordance with generally
 accepted accounting practices. It also shows how this expenditure is allocated for decision
 making purposes between the Council's Directorates.
- <u>Comprehensive Income and Expenditure Statement (CIES)</u>: showing the accounting cost in the year of providing services in accordance with generally accepted accounting practices. This Statement provides the detail behind the surplus or deficit on provision of services figure included in the Movement in Reserves Statement. The Statement shows the total expenditure and income in the year for all services.
- <u>Movement in Reserves Statement (MIRS)</u>: showing the movement in the year on the different reserves held by the Council, analysed into usable reserves (i.e. those that we can use to finance expenditure or reduce local taxation) and other reserves. This Statement shows how the movements in year of the Council's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return the amounts chargeable to council tax or rents for the year.
- <u>Balance Sheet</u>: showing the value of the Council's assets and liabilities at 31 March 2017. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council
- <u>Cash Flow Statement</u>: showing the changes in the amount of cash and cash equivalents during the financial year. The Statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities
- <u>Notes to the above Statements</u>: giving a summary of significant accounting policies and other explanatory information. We have split these notes into normal and accounting technical notes to aid the readability of the financial statements for users.
- <u>Housing Revenue Account Income and Expenditure Statement</u>: covering income and expenditure relating to the provision of council housing in accordance with Part 6 of the Local Government and Housing Act 1989. The Housing Revenue Account is ring-fenced from the rest of the General Fund. Its primary purpose is to ensure that the expenditure on managing tenancies and maintaining dwellings is balanced by rents charged to tenants so that rents cannot be subsidised from council tax, or vice versa
- <u>Notes to the Housing Revenue Account:</u> giving explanatory information to the HRA Income and Expenditure statement
- <u>Collection Fund Revenue Account</u>: showing the transactions of the Council as a billing authority in relation to non-domestic rates and council tax. The Fund shows the way in which these have been distributed to local authorities and the Government on whose behalf Guildford Borough Council collects the amounts due
- <u>Notes to the Collection Fund</u>: giving explanatory information to the Collection Fund Revenue Account

Expenditure and Funding Analysis (EFA)

The net expenditure chargeable to the General Fund and HRA balances was a surplus of £14.7 million. £5 million adjustments between funding and accounting bases resulted in a surplus reported in the CIES of £9.7 million.

Income and Expenditure Statement (CIES)

The surplus on provision of services was $\pounds 9.7$ million. This was the net total of a surplus on the HRA of $\pounds 8.5$ million, and a surplus on the General Fund of $\pounds 1.2$ million.

Total comprehensive income and expenditure was £58 million, compared to £67 million in 2015-16. The reduction was primarily due to a loss from the re-measurement of the pension liability replacing a gain in 2015-16, mostly offset by larger gains from the increase in the value of the Council's property portfolio.

Movement in Reserves Statement

The MIRS shows that the surpluses of £1.2 million and £8.5 million are added to the General Fund and HRA balances respectively, and that £3 million is added to the General Fund and £2 million to the HRA as a result of adjustments made under statutory regulations.

£35.8 million of the GF balance of £39.5 million as at 31 March 2017 is held in reserves earmarked for specific purposes. The remaining £3.7 million is held as unallocated funds. In the case of the HRA, £65.7 million of the balance of £68.2 million is held in earmarked reserves, leaving an unallocated balance of £2.5 million.

Balance Sheet

The Balance Sheet shows that our long term assets have increased in value during the year by 12.6% from £815 million to £918 million. This is due to a £45 million increase in value of the Council's property portfolio (primarily council dwellings) on revaluation during the year, £10 million additions to the Council's operational property, £2 million additions to assets under construction, £24 million acquisitions and £4 million revaluation of investment property, and an increase in long-term investments of £21 million.

Current assets have reduced by 29% from £128 million to £91 million, mainly due to a reduction in shortterm investments (including those classified as cash equivalents) from £121 million to £83 million. After our liabilities are taken into account, our net assets have increased by 9.7% from £597 million to £655 million. This is matched by an increase in our unusable reserves of £40 million, and an increase in our usable earmarked reserves of £18 million.

Pension liability

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. The Council participates in the Local Government Pension Scheme administered by Surrey County Council – this is a funded scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets.

During 2016-17 the pension fund actuaries, Hymans Robertson LLP, completed a triennial review of the fund at 31 March 2016 which sets the employer contribution rates for 2017-18 to 2019-20. However, 2016-17 was the final year of implementation from the previous 2013 valuation. The 2013 valuation results maintained the use of a stabilisation model which enabled the Council to maintain its employer's contribution rate at 14.6% over the three year period 2014-15 to 2016-17. The results of the actuarial valuation as at 31 March 2016, were reported to the Corporate Governance and Standards Committee in March 2017 and the report is available as part of the committee papers on the Council's website (Pension Valuation Report).

The Council accounts for pension costs, in its financial statements, based on International Accounting Standard (IAS) 19; Employee Benefits. This standard requires that the cost of retirement benefits are reported when they are earned by employees rather than when the benefits are paid as pension.

Legislation prevents this cost affecting council tax and housing rent levels, which are based on the cash payable in the year. The accounts include an adjustment for the difference in the form of a transfer to or from a statutory pensions reserve.

The accounts, based on IAS 19, show a total pension fund liability of £93.4 million (£76.4 million in 2015-16) which has a substantial impact on the net worth of the authority as recorded in the balance sheet. The position, as valued by IAS 19 differs to that reported as part of the triennial valuation principally because the accounting standard requires that the discount rate is set with reference to the yields on high quality corporate bonds irrespective of the actual investment strategy of the Fund. As such the IAS 19 valuation of the Fund is unlikely to reflect the eventual cost of providing the benefits and does not affect the level of contributions to the fund from either the employees or the Council. Statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy; the deficit will be made good by contributions over the remaining working life of employees as assessed by the scheme actuary. It is important to remember that pensions are long-term assets and liabilities and the IAS 19 figures disclose the position at a point in time based on the actuaries' financial assumptions.

Reserves, Balances and Provisions

We are not required to include a full list of reserves and balances in the Statement of Accounts, however one was included in the Final Accounts report to the Executive on 27 June 2017 (2016-17 Final Accounts Report). Transfers to and from the reserves have been made during the year as appropriate and can be seen at Note 12 to the accounts. We have set up a small number of new reserves in the year for accounting purposes in relation to specific grants.

We reduced the provision in respect of the Council's share of the estimated reduction in business rates collectable due to rating appeals by £1 million, and £1 million of appeals were charged to the provision in year (see below).

We maintain a bad debt provision at a suitable level including sufficient provision to meet all likely noncollectable local taxation.

Collection Fund

We maintained a high level of collection performance for both Council Tax and Business Rates in the year. The council tax collectable debit for 2016-17 was approximately £94million and 99.27% had been collected by 31 March 2017. At the same time, 99.29% of the collectable debit for non domestic rates (£84 million) had been collected. These are the highest collection rates in the Council's history.

We had anticipated a reduction in collection rates following the introduction of the Local Council Tax Support Scheme (LCTSS) however, this has not happened and collection rates have remained high.

Business Rates Retention Scheme

The Business Rates Retention Scheme (BRRS) allows the Council to benefit financially from any above inflation growth achieved in the level of business rates in our area, but the Government also transferred the risk of a fall in business rates to us and the rate in the pound levied is still controlled by the Government.

The BRRS starts with the Government's assumption of the level of Business Rates nationally and sets an amount known as the NDR Baseline. For Guildford the NDR Baseline was set at £30.9million. The Government assessed our baseline funding level at £2.7 million, the difference (£28.2 million) was paid to the Government as a tariff. If Guildford's actual business rate income is higher than the NDR Baseline then normally the Council would be required to pay a levy of 50% of the additional income to central Government. However, for 2016-17 we have joined the Surrey-Croydon business rates pool, which means that we keep approximately 75% of the additional income and pay the remaining 25% to the pool. The system is far more volatile than the old one (where the amount of grant was fixed and known in advance of the budget being set) and carries more risk for the Council.

When setting the budget we expected our business rate income to be higher than the baseline funding level and therefore budgeted to pay a levy to the pool of 25% of the additional income (£573,021). We also decided that we would put our original 50% share of the additional income (£1,146,042) in the Business Rates Equalisation reserve and the 25% additional retained levy from pooling (£573,021) in the invest to save reserve. This is in line with our medium term financial strategy, to help mitigate the volatility in funding caused by the new scheme and the Council's redevelopment plans for the town centre.

When we set our 2016-17 budget, we projected the business rate income we would receive and provided this estimate to the government in our NNDR 1 return. At the end of the year, we update the data based on actual income and inform the government in our NNDR 3 return.

The amount we recognise in the Income and Expenditure Statement for business rate income for 2016-17 is the amount we projected on the NNDR1 return, i.e., our budgeted amount; however, the amount we actually received (and reported on our NNDR3 return) is recognised in the Collection Fund. The government, has legislated that local authorities reverse the impact on the general fund of any difference in business rate income through the surplus/deficit on the Collection Fund and an adjustment to the Collection Fund Adjustment Account on the Movement in Reserves Statement. The difference between what we estimated and received therefore forms part of the surplus or deficit on the Collection Fund and will be taken into account in setting the budget for 2018-19.

The table below shows the difference between the actual and estimated income from business rates and the resulting impact on the levy payment:

| Business Rates Retention Final Summary | 2016-17 Budget, £000 | 2016-17 Actual, £000 | Variance, £000 |
|-----------------------------------------------|----------------------------|----------------------------|-------------------|
| BRRS - tariff | 28,294 | 28,294 | 0 |
| BRRS - levy | 0 | 0 | 0 |
| BRRS - payment to pool re levy | 573 | 962 | 389 |
| BRRS - equalisation reserve | 1,146 | 882 | (264) |
| BRRS - equalisation reserve | (959) | (959) | 0 |
| Cont to Invest to Save | 573 | 573 | 0 |
| | 29,627 | 29,752 | 125 |
| BRRS - s31 grant | (446) | (571) | (125) |
| BRRS - retained income | (33,120) | (33,120) | 0 |
| BRRS - net position | (3,939) | (3,939) | 0 |

We have accrued for the levy payment in our Income and Expenditure Statement for 2016-17. The Council's current policy is to transfer its share of the levy to the business rates equalisation reserve to help smooth the volatility in income from business rates under the BRRS and to help us manage the fluctuations in our business rate income that will occur as we carry out our development plans for the town centre. The increase in the levy payment for 2016-17 comes about because of a reduction in the provision for appeals made against business rates. This results in a reduced deficit on the Collection Fund. If the appeals are successful, they will fall as a cost to the General Fund revenue account in future years. We will use the business rates reserve to mitigate any costs that fall in future years.

The provision for appeals is an allowance for reductions in business rates payable because of appeals made by the rate payer to the Valuation Office (VO) in 2016-17. We have no control over these appeals or the timescale within which they are heard. The Council has calculated that a total provision of £8.2 million for appeals is required as at 31 March 2017, of which the Council's share is £3.3 million (40%). This is a total decrease of £5.5 million (Council's 40% share, £2.2 million) from the amount recognised at 31 March

2016. The decrease is due to appeals made in previous years being resolved and a significant change in the value of the virgin media appeal due to information being received that the likelihood of the success of the appeal was lower. The inclusion of the appeals provision in our Collection Fund has resulted in a deficit on the Collection Fund in relation to Business Rates of £2.779 million.

Housing Revenue Account (HRA)

The Statement of Accounts contains details of the HRA income and expenditure, which is ring-fenced from the General Fund. We reported the HRA outturn to the Executive on 27 June 2017 and the report is available on the Council's web site (<u>HRA Final Accounts Report</u>)

The table below shows the main variances between the budgeted and actual operating surplus for 2016-17 under the key headings.

| Housing Revenue Account | 2016-17 Budget | 2016-17 Actual | Variance |
|---------------------------------|----------------|----------------|----------|
| | £000 | £000 | £000 |
| Rental Income | (30,732) | (30,937) | (205) |
| Other Income | (1,599) | (1,687) | (88) |
| Total income | (32,331) | (32,624) | (293) |
| Expenditure on Housing Services | 10,208 | 10,284 | 76 |
| Depreciation | 5,000 | 6,703 | 1,703 |
| Revaluation | 0 | 2,662 | 2,662 |
| Other expenditure | 903 | 562 | (341) |
| Interest payable and receivable | 4,650 | 4,514 | (136) |
| Surplus for the year | (11,570) | (7,899) | 3,671 |
| | | | |
| HRA balance brought forward | (2,500) | (2,500) | 0 |
| Surplus for the year | (11,570) | (7,899) | 3,671 |
| Transfers to other reserves | 11,570 | 7,899 | (3,671) |
| HRA balance carried forward | (2,500) | (2,500) | 0 |

At year-end, we transferred £2.5 million to the reserve for future capital programmes and £7.96 million to the new build reserve. The surplus on revaluation was transferred to the capital adjustment account in line with the CIPFA code of practice. The HRA working balance at year-end remains at £2.5 million.

The income budget was prepared using the Government's stated policy of on reducing social housing rents by 1% per annum for the next 4 years. This resulted in an average actual rent of £112.11 per week.

Rental income from dwellings was £246,000 (0.8%) higher than estimated. This is the result of a combination of factors, which include the profiling of new build units coming on stream, reductions in void periods and Right to Buy (RTB) assumptions. In total 25 properties were sold in 2016-17 as a result of RTB applications, with a further interest in 3.8 equity share properties sold.

Employee related expenditure was £189,000 lower than estimated. Utility charges were £115,000 lower than anticipated following reductions in utility prices and a milder winter period. In addition, a lower than anticipated interest rate on the variable rate element of the loan portfolio financing the HRA has resulted in a saving of £108,000.

The Council has clearly stated its ambition to increase the number of affordable homes in the borough and work is underway to bring forward a number of development opportunities. A combination of useable one-

for-one receipts and HCA grant have been used to finance capital expenditure on the new build programme at both the Corporation Club site and the site of the former Appletree Pub, Park Barn in 2016-17.

Other Performance during the year

Performance management is a key part of delivering successful services and performance indicators help the Council define and measure progress towards our strategic priorities. Individual service and project managers collect and monitor key performance information. In addition, 17 key corporate performance indicators are collected by the authority each year and benchmarked across the Surrey District Council's. The benchmarking reports are presented to the Surrey Chief Executives group each year. Guildford's performance against the 17 key performance indicators is as follows:-

| Indicator | 2016-17 | 2015-16 |
|------------------------------------------------------------------------------------------------|-----------|------------|
| 1. Council Tax Collected | 99.27% | 99.32% |
| 2. NNDR Collected | 99.29% | 99.48% |
| 3. Invoices paid on time | 91.75% | 97.90% |
| Benefit Overpayments recovered | £1.398 | £1.991 |
| | million | million |
| 5. Processing of 'major' planning applications within 13 weeks | 97% | 86.67% |
| 6. Processing of 'minor' planning applications within 8 weeks | 91% | 69.44% |
| 7. Processing of 'other' applications within 8 weeks | 88% | 74.48% |
| Appeals dismissed against the Council's refusal of planning permission | 68% | 69.29% |
| 9. Number of Households living in temporary accommodation | 61 | 46 |
| 10. Housing Advice – homelessness prevented (cases resolved) | 396 | 407 |
| 11. Days taken to process Housing Benefit / Council Tax support | 24.77 for | 24.89 for |
| claims | new | new claims |
| | claims | 7.68 for |
| | 7.07 for | changes |
| | changes | |
| 12. Number of affordable homes completed | 32 | 125 |
| 13. Food businesses with 'scores on the door' of 3 or over | 94.8% | 95% |
| 14. % Household waste recycled and composted | 59.7% | 58% |
| 15. Staff sickness absence | | 10.17days |
| Office | 6.9 days | |
| Manual | 12.6 days | |
| 16. Staff turnover | 12.8% | 9.24% |
| 17. Calls answered by customer services within 20 seconds | 91.3% | 84.6% |

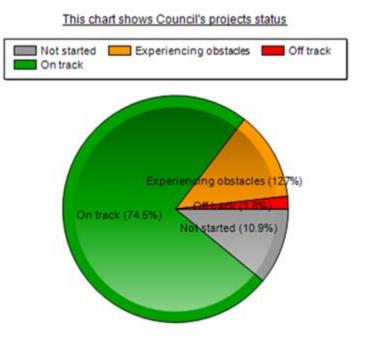
The Council approved a Corporate Plan for the period 2015-2020 and has published it on our website, <u>http://www.guildford.gov.uk/corporateplan</u>. The Corporate Plan informs the more detailed service and project plans. The priorities set out in the plan are the basis and drivers for our performance indicators.

The five themes provide a focus for Council activities and there is a clear link between service delivery and the Council's corporate objectives. We monitor progress against the objectives in the service plans through regular performance monitoring meetings and reports.

The progress made against the 2015-2016 Corporate Plan is reported monthly to CMT. The chart below shows the status of the progress so far, against the main themes, after 1 year of the corporate plan.



This chart shows progress against the Council's main themes



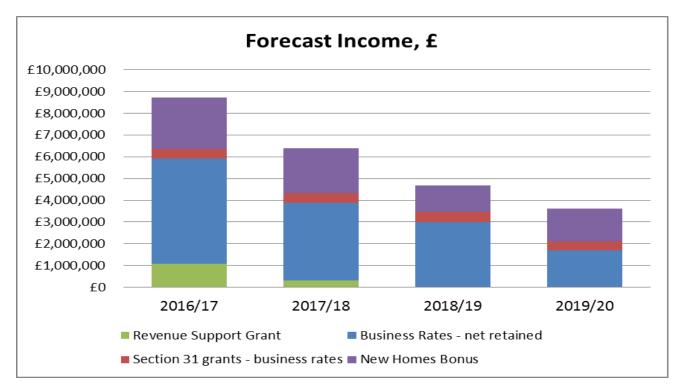
Over recent years, the Council has undertaken a programme of service challenges and senior management restructures. This has reduced our staffing levels as shown in the table below.

| | Fu | Full time equivalent (FTE) number of staff | | | | | | |
|--------------------|-------|--------------------------------------------|-------|-------|--|--|--|--|
| | 2012 | 2012 2013 2014 2015 | | | | | | |
| Office Based Staff | 502.7 | 480.4 | 530.7 | 490.2 | | | | |
| Manual Staff | 232.2 | 240.0 | 182.6 | 214.8 | | | | |
| Total | 735.0 | 720.4 | 713.4 | 705.0 | | | | |

Issues affecting the Council's Future

My Chief Finance Officer's report on the 2017-18 Budget, presented to Council on 8 February 2017, is on our website (2017-18 Budget Report). This report contains an overview of local government funding, the economic outlook and their impact on Guildford Borough Council.

The economic situation continues to pose a significant risk. The level of Central Government support to Guildford Borough Council has been reducing as the Government addresses the national deficit. The chart below shows the change in Central Government funding since 2013-14 projected through to 2019-20.



During 2016-17, the Council accepted the central government's offer of a multi-year finance settlement for the 4 year period 2016-17 to 2019-20. The multi-year settlement requires local authorities to make efficiency savings but in return offers some stability for financial planning purposes. In addition the draft local government finance bill, introduced in early 2017 introduces the legislation required to enable local government to retain 100% of business rate revenues from 2020. However, under the new legislation, the system of top-up and tariffs, which re-distributes revenues between local authorities nationally, will be retained. As part of the reforms, the government will phase out Revenue Support Grant (RSG) and devolve additional responsibilities to local government such as responsibility for funding public health and housing benefit to pensioners.

The multi-year settlement for the 4 years 2016-17 to 2019-20 shows that the Council's core spending power is expected to reduce by 7.9% over the period. However, within this government have assumed a level of council tax base increase and new homes bonus award for 2018-19 and 2019-20 which is in excess of the Council's own estimates. As a result, our own estimate of the reduction in spending power over the period to 2019-20 is 8.4%. The cumulative reduction to Settlement Funding Assessment (SFA) to 2019-20 is 53% (£2.5 million in cash terms). The majority of the reduction falls on the Revenue Support Grant (RSG) which will be nil for the Council by 2018-19. To enable the government to still have a mechanism for controlling/reducing our ability to raise funding locally, it has introduced an adjustment to the tariff the Council pays to central government under the business rates retention scheme, which has the impact of, further reducing resources in 2019-20. Taken together the reduction in RSG and adjustment to the tariff payment over the period represents a reduction in grant of 13.7% or £2.75 million in cash terms.

Many of the priorities within the corporate plan involve significant investment in services, infrastructure and housing to deliver the outcomes.

A 10-year capital strategy or 'vision' has been developed with the aims of realising the Council's Corporate Plan, raising the quality of life for residents and improving the long term financial planning process. The first five years of the capital strategy are the capital programme. The capital programme is significant and includes potential investment in key projects to support our corporate plan such as:-

- Redevelopment of North Street
- Investment in affordable houses
- Investment in new social housing (HRA)
- A new link road at Clay Lane, Slyfield
- Redevelopment of the Slyfield area for housing
- Investment in the Council's subsidiary company, North Downs Housing Ltd
- Redevelopment of areas within the town centre owned by the Council
- Investment in transport infrastructure within Guildford Town Centre
- Pedestrian and cycling routes around the town
- Replacement of the roof at the Spectrum
- Upgrading of Woodbridge road sports ground
- Acquisition of new burial ground
- Guildford West (Park Barn Station)
- Redevelopment of Middleton Industrial Estate
- Increasing the car parking provision in the town
- Rebuilding the crematorium
- Renewal of the Council's vehicle fleet (eg, bin lorries etc)
- Redevelopment of Guildford Park car park for housing and a multi-storey car park
- Redevelopment of the Council's offices at Stoke Park nursery
- Repair of Chilworth Gunpowder mills
- Creation of camping facilities at Chantry Wood campsite

To finance the capital strategy, a variety of funding sources, such as capital receipts, capital reserves, revenue contributions, S106 contributions and borrowing will be required. Unless the Council is able to generate capital receipts it will need to borrow from its own internal resources, or the market. Any borrowing will have a direct impact on the revenue budget, as there is a requirement to charge a minimum revenue provision (MRP) for the use of borrowing as well as interest payments. Whilst the 5-year capital programme is ambitious, the 10-year capital strategy assumes that there will be some capital receipts or revenue income arising, particularly from the redevelopment schemes that will offset some of the expenditure in the long-term.

Growth included within the revenue budget for 2017-18 supports the delivery of the Corporate Plan. The growth arising from investment in services to meet the Corporate Plan for 2018-19 to 2020-21 has been included in the medium term financial plan. The main areas of investment to support our corporate plan include:

- Design and feasibility work to implement the sustainable movement corridor
- Feasibility study to investigate a bridge on A323 Guildford Road, Ash over the railway line at Ash Railway Station
- Progression of design and feasibility work for a redevelopment at Bedford Road in line with the vision set out in the Allies and Morrison town centre masterplan
- Progression of further feasibility work to redesign the Guildford gyratory system
- A platform capacity study to inform improvements and a development brief for Guildford Railway Station
- Increase in costs relating to waste and recycling gate fees
- Increase in playground repairs and maintenance
- Provision for the loss of various grant funding from Surrey County Council
- Additional procurement officer resources
- The cost of new legislative requirements for data protection and the apprenticeship levy

Our financial projections show that there is a significant gap between projected income and expenditure over the period 2017-18 to 2020-21 of £7.1 million.

The medium term budget gap already assumes that £2.3 million savings and additional income proposals (put forward as part of the 2017-18 business planning process) identified for 2018-19 to 2020-21 can be achieved. There is a risk that if the savings and income proposals are not achieved then the budget gap will be higher.

In order to address the gap, the Council is continuing to pursue a programme of transformation to address the budget gap and ensure a financially sustainable future. The transformation programme has three strands:

- Commercial / traded services
- Asset investment
- Fundamental service reviews.

Financial Risks

The Council faces many financial risks, which are identified in the financial risk register published as part of the Council's budget book for 2017-18 on our website (2017-18 Budget Book), the major ones are explained below.

- 1. **The economic situation**. The Council faces the following risks as a result of national economic cycles:
 - Loss of rental income on investment properties
 - Loss of interest from investments arising from bank base rates remaining at a low level for longer than expected
 - Increase in housing benefit claimants and bad debts
 - Potential increase in homelessness
 - Loss of income from Fees and Charges
- 2. **Delivery of savings and income**. The Council has embarked on transformation programme to deliver savings and income generation required to balance the budget over the medium term. If the programme is not be delivered on target it will affect the Council's ability to contain expenditure within budget in year, thus potentially reducing reserves and will increase the budget gap in future years of the medium term financial plan.

- 3. Welfare Reform. At its meeting on 6 December 2016 the Council approved the Local Council Tax Support Scheme (LCTSS) for 2017-18. There were no changes to the revised scheme, which was first introduced in 2016-17. The revised scheme has made savings for the Council but we are aware of the possibility that some residents may find themselves in financial difficulty as a reaction to the savings in the national welfare budget and have maintained a £40,000 hardship fund for these cases. In addition, there will be further welfare reforms in the future, which are likely to influence the support we are able to offer council taxpayers. Although the number of claims is currently stable, any increase in take-up of the scheme is a direct cost to the General Fund, as we no longer receive a direct grant linked to expenditure levels.
- 4. **Universal credit**, which will replace housing benefit, was implemented from May 2016. The government expects the full roll-out to be complete by mid-2018, for all new benefit claims, with the final stage (converting the stock of existing claims to Housing benefit onto Universal Credit) to be complete by early 2022. The pace of roll-out will be dictated by the number of new claims, which will either be brand new claims or those coming back on to benefit having previously been a recipient. We will be closely monitoring the pace of change, as it will significantly influence our use of human and financial resources during this time. Some staff may choose to leave in advance of the final transfer of work to the Department for Work and Pensions (DWP), which could affect the speed of our processing and the level of customer service we can provide.

The government has also commenced a review of local council tax support, which it promised, following a three year settling down period. There are some suggestions that LCTS could end up packaged with Universal Credit for the long term, which will also have an effect on our resources. Officers will report on the outcomes of the government review once it has been completed and local authorities advised of the findings.

The welfare changes may also affect the Council through vulnerable people placing an increase in demand for services such as homelessness and housing advice.

- 5. **Corporate Plan**. The Council has an ambitious corporate plan, but it will present risks, which will need to be identified on an item-by-item basis and the Council's appetite for taking on risk agreed.
- 6. Regeneration. The Council is likely to promote regeneration of parts of the town centre where we are a landowner, in order to promote better use of our assets and better transportation links. All will necessitate the identification and acceptance of an appropriate level of risk. There are three major capital regeneration schemes during the medium term budget period; North Street, Slyfield and parts of the town centre along the river corridor. These schemes are schemes that only happen once in a generation and we would not normally expect the Council's on-going capital programme to include schemes of this size under normal operating cycles. Taking these schemes forward will have significant financial risks for the Council. Officers are currently looking at alternative legal structures to help us manage those risks. In particular, Slyfield Area Regeneration Scheme will carry significant financial risk to the Council. The scheme is likely to require the Council to undertake significant upfront investment and the time lag between the investment and the eventual sale of properties will be a number of years. The Council will seek to understand the level of risk and mitigate wherever possible
- 7. **Capital Programme**. As a consequence of the corporate plan, the Council has an ambitious capital programme, in order to invest in the Borough, and Council services, to deliver the targets within the corporate plan. The decision on how each individual scheme is funded will be taken as part of a further, more detailed, business case for each scheme, than that submitted as part of the bids included within the capital programme report.

The capital programme for 2017-18 to 2021-22 shows the Council has an underlying need to borrow of £392 million. The revenue impact of borrowing includes:

- borrowing costs
- interest
- on-going operating costs and
- where known, income associated with each scheme.

The revenue implications of the capital programme are included within the Council's general fund revenue budget and contribute towards its medium term financial plan budget gap. To meet its medium to long-term financial commitments, the Council will need to generate further capital receipts, service and transformation efficiencies, additional revenue income and capital grant income and contributions.

8. **Business rates retention scheme**. There continues to be volatility in our business rate income due to voids, appeals, revaluations and bad debts.

In 2016, the Government issued a consultation on business rates reform (100% rates retention) and a fair funding review. The results of the consultation are not known however, Government issued a further technical consultation on the implementation of 100% business rates retention in early 2017. I expect that the Council's relative need to spend will be reduced by government as part of the fair funding review, as government will look to re-allocate resources into high demand services such as social care and will continue to expect local authorities to contribute towards meeting national austerity targets. This is likely to mean that the tariff payable by the Council under the business rates retention scheme could increase from 2020 onwards, as indicated by the 2019-20 tariff adjustment included in the multi-year settlement.

- 9. **Surrey County Council (SCC)**. The Council is aware of the significant financial pressure faced by our partner, SCC because of demand and cost pressures within the social care system. The financial sustainability of the social care system is a nationally recognised problem however, the impact it is having at a local level within Surrey is severe. When SCC agreed its 2017-18 budget, it received advice from its Chief Financial Officer that 'the budget for 2017/18 is only sustainable and robust if the Council uses substantial reserves and capital receipts from the sale of assets, and crucially, receives significant transitional relief while an unprecedented scale of service transformation is developed and delivered going forwards'. Guildford Borough Council currently receives approximately £2.1 million of funding from SCC for various services, there is a significant risk that this funding will cease in future.
- 10. 'Brexit'. In June 2016, following a referendum, the United Kingdom (UK) voted to leave the European Union (EU). The government triggered Article 50, the formal process to allow the UK to leave the EU, in March 2017. The financial consequences of leaving the EU and the terms on which the UK leaves pose a significant risk to the UK economy, in particular the need for, and length of, any further government spending reductions pose a significant risk to the medium term financial plan of the Council.

Auditors remuneration

Details relating to the remuneration of Auditors of the Council are shown in note 10 to the Statement of Accounts. During the year, the auditors provided additional advice to the Council on the implementation of IR 35.

Conclusion

The Council has been able to maintain a high level of performance in the delivery of its services during 2016-17, and at the same time maintain its reserves and provisions to a level adequate to meet all known liabilities and invest in transformational change.

There are significant challenges for us in the future. The Government continues to reduce local authority funding as part of its austerity programme and we are starting to prepare for the implementation of 100%

business rates retention and devolution. The broader welfare reform agenda is also likely to put pressure on Council services, particularly in the area of housing and homelessness. At the same time the Council has exciting but challenging plans for the regeneration of the town and borough.

The Council is well placed to meet these challenges and has a programme of transformational changes and fundamental service reviews in place to deliver savings for future years.

Claire Williams Morris, BEng (Hons), FCPFA, Cert IPSFR Chief Financial Officer 21 September 2017

EXPENDITURE AND FUNDING ANALYSIS

The Expenditure and Funding Analysis shows how the Council's annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) in comparison with those resources the Council consumes or earns in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision-making purposes between the Council's Directorates. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

| | | 2015-16 | | | | 2016-17 |
|---------------|-----------------|-----------------|--------------------------------------------------------|---------------|-----------------|--------------------|
| Net | Adjustments | Net Expenditure | | Net | Adjustments | Net Expenditure in |
| Expenditure | between Funding | in the | | Expenditure | between Funding | the |
| Chargeable to | and Accounting | Comprehensive | | Chargeable to | and Accounting | Comprehensive |
| the General | Basis | Income and | | the General | Basis | Income and |
| Fund and HRA | | Expenditure | | Fund and HRA | | Expenditure |
| Balances | | Statement | | Balances | | Statement |
| £000 | £000 | £000 | | £000 | £000 | £000 |
| 4,562 | 1,725 | 6,287 | Community Services | 5,030 | 1,363 | 6,393 |
| 3,373 | 403 | 3,776 | Corporate Services | 3,698 | 572 | 4,270 |
| 4,637 | 1,394 | 6,031 | Development | 4,922 | 2,540 | 7,462 |
| 1,803 | 6,394 | 8,197 | Environment | 1,428 | 7,251 | 8,679 |
| (20) | 36 | 16 | Managing Director | (33) | 18 | (15) |
| 2,974 | (997) | 7 - | Resources | 2,731 | (787) | 1,944 |
| (22,246) | 5,305 | (16,941) | Housing Revenue Account | (21,797) | 9,384 | (12,413) |
| (4,917) | 14,260 | 9,343 | Cost of Services | (4,021) | 20,341 | 16,320 |
| (10,497) | (8,839) | (19,336) | Other income and expenditure | (10,680) | (15,386) | (26,066) |
| (15,414) | 5,421 | (9,993) | Surplus | (14,701) | 4,955 | (9,746) |
| (77,575) | | | Opening General Fund and HRA Balance at 31 March | (92,989) | | |
| (15,414) | | | Add Surplus on General Fund and HRA Balance in Year | (14,701) | | |
| (92,989) | | | Closing General Fund and HRA Balance at 31 March | (107,690) | | |

The General Fund and HRA Balance includes earmarked reserves, which are analysed in Note 12 to the accounts. For a split of the balance between the General Fund and the HRA – see the Movement in Reserves Statement.

Net Expenditure Chargeable to the GF and HRA balances is as reported to Management throughout the year except that:

- It excludes depreciation, which is included as an adjustment between funding and accounting basis
- Net income relating to investment property £7.392 million, which is reported to Development Directorate, is included in Other income and expenditure in accordance with generally accepted accounting practices

The other adjustments between accounting and funding basis are not reported to Management during the year, but are included in the final year-end outturn report to Corporate Management Team and the Executive.

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT (CIES)

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation or rents. Authorities raise taxation and rents to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

| | | 2015-16 | | | | | 2016-17 |
|-------------|----------|-------------|----------------------------------------------------------------|-------|-------------|----------|-------------|
| Gross | Gross | Net | | _ | Gross | Gross | Net |
| Expenditure | Income | Expenditure | | Notes | Expenditure | Income | Expenditure |
| £000 | £000 | £000 | | | £000 | £000 | £000 |
| 13,044 | 6,757 | 6,287 | Community Services | | 13,739 | 7,346 | 6,393 |
| 6,095 | 2,319 | 3,776 | Corporate Services | | 7,007 | 2,737 | 4,270 |
| 8,992 | 2,961 | 6,031 | Development | | 10,775 | 3,313 | 7,462 |
| 35,478 | 27,281 | 8,197 | Environment | | 36,211 | 27,532 | 8,679 |
| 514 | 498 | 16 | Managing Director | | 380 | 395 | (15) |
| 46,848 | 44,871 | 1,977 | Resources | | 45,408 | 43,464 | 1,944 |
| 15,652 | 32,593 | (16,941) | Housing Revenue Account | | 20,211 | 32,624 | (12,413) |
| (21,004) | (21,004) | - | Less internal recharges | | (24,067) | (24,067) | - |
| 105,619 | 96,276 | 9,343 | Cost of Services | | 109,664 | 93,344 | 16,320 |
| | | 108 | Other operating expenditure | 4 | | | 2,114 |
| | | (600) | Financing and investment income and expenditure | 5 | | | (5,457) |
| | | (18,844) | Taxation and non-specific grant income | 6 | | | (22,723) |
| | | (9,993) | Surplus on Provision of Services | | | - | (9,746) |
| | | (34,949) | Surplus on revaluation of Property, Plant and Equipment assets | 23 | | | (61,735) |
| | | (22,536) | Remeasurements of the net defined benefit liability | 23 | | | 14,623 |
| | | 298 | Surplus on revaluation of available for sale financial assets | 23 | | | (809) |
| | _ | (57,187) | Other Comprehensive Income and Expenditure | | | _ | (47,921) |
| | | (67,180) | Total Comprehensive Income and Expenditure | | | _ | (57,667) |

MOVEMENT IN RESERVES STATEMENT (MIRS)

This statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (that is those that can be applied to finance expenditure or reduce local taxation) and other 'unusable reserves'. The Statement shows how the movements in year of the Council's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable council tax or rents for the year. The net increase / (decrease) line shows the statutory General Fund Balance and Housing Revenue Account Balance movements in the year following those adjustments.

g

2016 - 17

| | General Fund Balance £000 | Housing Revenue Account £000 | Capital Receipts Reserve £000 | Major Repairs Reserve £000 | Capital Contributions Unapplie £000 | Total Useable Reserves £000 | Unusable Reserves £000 | Total Authority Reserves £000 |
|--------------------------------------------------------------------------------------|------------------------------|---------------------------------|----------------------------------|-------------------------------|-----------------------------------------|--------------------------------|---------------------------|----------------------------------|
| Balance at 31 March 2016 | 35,271 | 57,718 | 27,234 | 3,536 | 410 | 124,169 | 473,086 | 597,255 |
| Movement in Reserves during 2016-17 | | | | | | | | |
| Total Comprehensive Income and Expenditure Adjustments between accounting basis & | 1,235 | 8,511 | - | - | - | 9,746 | 47,921 | 57,667 |
| funding basis under regulations (Note 22) | 2,999 | 1,956 | 204 | 2,860 | (110) | 7,909 | (7,909) | - |
| Increase/(decrease) in 2016-17 | 4,234 | 10,467 | 204 | 2,860 | (110) | 17,655 | 40,012 | 57,667 |
| Balance at 31 March 2017 carried forward | 39,505 | 68,185 | 27,438 | 6,396 | 300 | 141,824 | 513,098 | 654,922 |
| 2015 - 16 | General Fund Balance £000 | Housing Revenue Account £000 | Capital Receipts Reserve £000 | Major Repairs Reserve £000 | Capital Contributions Unapplied £000 | Total Useable Reserves £000 | Unusable Reserves £000 | Total Authority Reserves £000 |
| Balance at 31 March 2015 | 30,793 | 46,782 | 29,999 | 2,070 | 63 | 109,707 | 420,368 | 530,075 |
| Movement in Reserves during 2015-16 | | | | | | | | |
| | | | | | - | 9,993 | 57,187 | 67,180 |
| Total Comprehensive Income and Expenditure Adjustments between accounting basis & | (4,844) | 14,837 | - | - | | · | , | , |
| Adjustments between accounting basis & funding basis under regulations (Note 22) | (4,844) 9,322 | 14,837 (3,901) | - (2,765) | - 1,466 | 347 | 4,469 | (4,469) | |
| Adjustments between accounting basis & | | | - (2,765) (2,765) | - 1,466 1,466 | 347 347 | 4,469 14,462 | | 67,180 |
| Adjustments between accounting basis & funding basis under regulations (Note 22) | 9,322 | (3,901) | | | | | (4,469) | - |

BALANCE SHEET

The Balance Sheet shows the value as at 31 March of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) match the reserves held by the Council. Reserves are reported in two categories:

- usable reserves which the Council may use to provide services, subject to the need to maintain a
 prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts
 Reserve that may only be used to fund capital expenditure or repay debt), and
- unusable reserves which the Council is not able to use to provide services. This category includes
 reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where
 amounts would only become available to provide services if the assets are sold; and reserves that
 hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between
 accounting basis and funding basis under regulations'.

| 31 March 2016 £000 | - | Notes | 31 March 2017 £000 |
|-----------------------|-----------------------------|-------|-----------------------|
| 667,504 | Property, Plant & Equipment | 13 | 720,121 |
| | Heritage Assets | 14 | 3,506 |
| 117,284 | Investment Property | 15 | 145,899 |
| | Intangible Assets | 16 | 1,010 |
| 25,050 | Long-term Investments | 28 | 45,749 |
| 955 | Long-term Debtors | 28 | 1,802 |
| 815,170 | Long Term Assets | | 918,087 |
| 107,758 | Short-term Investments | 28 | 81,706 |
| 362 | Inventories | | 354 |
| 7,834 | Short Term Debtors | 17 | 7,310 |
| 12,223 | Cash and Cash Equivalents | 18 | 1,188 |
| 128,177 | Current Assets | | 90,558 |
| (34,991) | Short Term Borrowing | 28 | (35,461) |
| (25,486) | Short Term Creditors | 19 | (22,912) |
| (5,910) | Provisions | 20 | (3,776) |
| (66,387) | Current Liabilities | | (62,149) |
| (203,355) | Long Term Borrowing | 28 | (198,125) |
| (76,350) | Other Long Term Liabilities | 26 | (93,449) |
| (279,705) | Long Term Liabilities | | (291,574) |
| 597,255 | Net Assets | | 654,922 |
| 124,169 | Usable Reserves | MIRS | 141,824 |
| 473,086 | Unusable Reserves | 23 | 513,098 |
| 597,255 | Total Reserves | | 654,922 |

Claire Williams Morris, BEng (Hons), FCPFA, Cert IPSFR Chief Financial Officer, 21 September 2017

CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council. Investing activities represent the extent to which cash outflows have been made for resources that are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (that is borrowing) to the Council.

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|---------------------------------------------------------------------------------------------------------|-----------------|
| 2000 | OPERATING ACTIVITIES | 2000 |
| 9,993 | Net surplus on the provision of services | 9,746 |
| | Adjustments for non-cash movements (Note 21) | 21,490 |
| | Adjustments for items included in the net surplus that are investing and financing activities (Note 21) | (9,435) |
| 23,416 | Net cash flows from Operating Activities | 21,801 |
| | INVESTING ACTIVITIES | |
| (23,465) | Payments for additions to long term assets | (37,511) |
| (221,996) | Payments for purchase of investments | (96,378) |
| (38) | Other payments for investing activities | (961) |
| 4,522 | Proceeds from the disposal of long term assets | 6,417 |
| 194,211 | Proceeds from disposal of investments | 102,399 |
| 2,862 | Other receipts from investing activities | 1,687 |
| (43,904) | Net cash flows from Investing Activities | (24,347) |
| | FINANCING ACTIVITIES | |
| 110,500 | Cash receipts of short and long-term borrowing | 65,300 |
| (595) | Other receipts from financing activities | (3,747) |
| (86,230) | Repayments of short and long-term borrowing | (70,042) |
| 23,675 | Net cash flows from financing activities | (8,489) |
| 3,187 | Net decrease in cash and cash equivalents | (11,035) |
| 9,036 | Cash and cash equivalents at the beginning of the reporting period | 12,223 |
| 12,223 | Cash and cash equivalents at the end of the reporting period (Note 18) | 1,188 |

The other receipts from financing activities relate to council tax and business rates adjustments for billing authorities.

NOTES TO THE ACCOUNTS

1. EVENTS AFTER THE BALANCE SHEET DATE

The Statement of Accounts was authorised for issue by the Chief Financial Officer on 30 June 2017. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2017, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

2A). NOTE TO THE EXPENDITURE AND FUNDING ANALYSIS

| | Adjustments between Funding and Accounting Basis | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------------|-------------|-------------|--|--|
| | | | | 2016-17 | | |
| Adjustments from General Fund to arrive | Adjustments for | Net change for | Other | Tota | | |
| at the Comprehensive Income and | Capital | the Pensions | differences | Adjustments | | |
| Expenditure Statement amounts | Purposes | Adjustments | (Note 3) | | | |
| | (Note 1) | (Note 2) | | | | |
| | £000 | £000 | £000 | £000 | | |
| Community Services | 126 | 475 | 762 | 1,363 | | |
| Corporate Services | 21 | 228 | 323 | 572 | | |
| Development | (71) | 352 | 2,259 | 2,540 | | |
| Environment | 5,149 | 761 | 1,341 | 7,251 | | |
| Managing Director | - | 18 | - | 18 | | |
| Resources | 835 | (1,903) | 281 | (787) | | |
| Housing Revenue Account | 9,466 | (121) | 39 | 9,384 | | |
| Cost of Services | 15,526 | (190) | 5,005 | 20,341 | | |
| Other income and expenditure from the Expenditure and Funding Analysis | (9,117) | 2,667 | (8,936) | (15,386) | | |
| Difference between General Fund surplus and Comprehensive Income and Expenditure Statement surplus on the Provision of Services | 6,409 | 2,477 | (3,931) | 4,955 | | |

| Adjustments between Funding and A | | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-------------|-------------|--|--|
| | | | | 2015-16 | | |
| Adjustments from General Fund to arrive | Adjustments for | Net change for | Other | Total | | |
| at the Comprehensive Income and | Capital | the Pensions | differences | Adjustments | | |
| Expenditure Statement amounts | Purposes | Adjustments | (Note 3) | | | |
| | (Note 1) | (Note 2) | | | | |
| | £000 | £000 | £000 | £000 | | |
| Community Services | 123 | 603 | 999 | 1,725 | | |
| Corporate Services | 16 | 275 | 112 | 403 | | |
| Development | 150 | 443 | 801 | 1,394 | | |
| Environment | 5,032 | 1,023 | 339 | 6,394 | | |
| Managing Director | - | 36 | - | 36 | | |
| Resources | 416 | (1,658) | 245 | (997) | | |
| Housing Revenue Account | 5,327 | (31) | 9 | 5,305 | | |
| Cost of Services | 11,064 | 691 | 2,505 | 14,260 | | |
| Other income and expenditure from the Expenditure and Funding Analysis | (8,759) | 3,056 | (3,136) | (8,839) | | |
| Difference between General Fund surplus and Comprehensive Income and Expenditure Statement surplus on the Provision of Services | 2,305 | 3,747 | (631) | 5,421 | | |

Note 1 - Adjustments for Capital Purposes

This column adds in depreciation and revaluation gains and losses in the services line, and for:

- Other operating expenditure adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- Financing and investment income and expenditure the statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- Taxation and non-specific grant income and expenditure capital grants and contributions are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants and contributions are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied throughout the year. The Taxation and Non Specific Grant Income and Expenditure line is credited with capital grants and contributions receivable in the year without conditions or for which conditions were satisfied in the year.

Note 2 – Net change for the Pensions adjustments

This column shows the net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

- For services this represents the removal of the employer pension contributions made by the Council as allowed by statute and the replacement with current service costs and past service costs.
- For **Financing and investment income and expenditure** the net interest on the defined benefit liability is charged to the CIES.

Note 3 – Other differences

This column adds in the amortisation of intangible software assets and revenue expenditure

funded from capital under statute in the services line, and for:

- Other operating expenditure adds in the payment to the government Housing Capital Receipts Pool
- Financing and investment income and expenditure the statutory transfer of the amount equal to the total depreciation charge for all HRA assets to the Major Repairs Reserve is deducted from other income and expenditure as this is not chargeable under generally accepted accounting practices.
- Taxation and non-specific grant income and expenditure the charge represents the difference between what is chargeable under statutory regulations for council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

2B). SEGMENTAL INCOME

Revenues received from external customers on a segmental basis is analysed below:

| 2015-16 | | 2016-17 |
|---------|----------------------------|---------|
| £000 | Services | £000 |
| 1,344 | Community Services | 1,411 |
| 115 | Corporate Services | 175 |
| 9,164 | Development | 10,769 |
| 20,735 | Environment | 20,621 |
| 934 | Resources | 832 |
| 31,182 | Housing Revenue Account | 31,242 |
| 63,474 | Total Income from services | 65,050 |

3. EXPENDITURE AND INCOME ANALYSED BY NATURE

The Council's expenditure and income is analysed as follows:

| 2015-16 | | 2016-17 |
|---------|----------------------------------------------------------|---------|
| £000 | Expenditure/Income | £000 |
| | Expenditure | |
| 32,706 | Employee benefits expenses | 33,361 |
| 73,627 | Other services expenses | 76,000 |
| 10,024 | Support service recharges | 9,732 |
| 10,009 | Depreciation, amortisation, revaluation gains and losses | 11,599 |
| 8,529 | Interest payments | 7,977 |
| 1,406 | Precepts and levies | 1,470 |
| 704 | Payments to Housing Capital Receipts Pool | 698 |
| (2,002) | Gain on the disposal of assets | (54) |
| 135,003 | Total Expenditure | 140,783 |
| | Income | |
| 117,278 | Fees, charges and other service income | 117,411 |
| 8,874 | Interest and investment income | 10,395 |
| 12,051 | Income from council tax and non-domestic rates | 15,581 |
| 6,793 | Government grants and contributions | 7,142 |
| 144,996 | Total Income | 150,529 |
| (9,993) | Surplus on the Provision of Services | (9,746) |

4. OTHER OPERATING EXPENDITURE

| 2015-16 | | 2016-17 |
|---------|----------------------------------------------------------|---------|
| £000 | | £000 |
| 1,406 | Parish council precepts | 1,470 |
| 704 | Payments to the government Housing Capital Receipts Pool | 698 |
| (2,002) | Gains on the disposal of non-current assets | (54) |
| 108 | | 2,114 |

5. FINANCING AND INVESTMENT INCOME AND EXPENDITURE

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|-----------------------------------------------------------------|-----------------|
| 5,473 | Interest payable and similar charges | 5,310 |
| 3,056 | Net interest on the net defined benefit liability (Note 26) | 2,667 |
| (1,737) | Interest receivable and similar income | (1,792) |
| | Income and expenditure in relation to investment properties and | |
| (7,392) | changes in their fair value | (11,642) |
| (600) | | (5,457) |

More detail in relation to investment property is provided in note 15.

6. TAXATION AND NON SPECIFIC GRANT INCOME

| 2015-16 | | 2016-17 |
|----------|-------------------------------------------|----------|
| £000 | | £000 |
| (9,824) | Council tax income | (10,263) |
| (2,227) | Non domestic rates income and expenditure | (5,318) |
| (4,567) | Non-ringfenced government grants | (4,124) |
| (2,226) | Capital grants and contributions | (3,018) |
| (18,844) | | (22,723) |

The non-domestic rates income and expenditure line above includes the following:

| 2015-16 | | 2016-17 |
|----------|-----------------|----------|
| £000 | | £000 |
| 28,060 | Tariff | 28,293 |
| 112 | Levy | 962 |
| (30,399) | Retained income | (34,573) |
| (2,227) | | (5,318) |

7. RELATED PARTIES

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

UK Central Government

UK Central Government has significant influence over the general operations of the Council – it is responsible for providing the statutory framework, within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (for example council tax bills, housing benefits). Grants received from Government departments are set out in note 11.

Councillors and Officers

Councillors have direct control over the Council's financial and operating policies. The total of councillors' allowances paid in 2016-17 is shown in Note 8. The Council paid grants totalling £60,310 (£71,249 in 2015-16) to voluntary organisations in which a number of elected councillors and one officer had an interest. In addition, the Council paid grants totalling £531,515 (£510,095 in 2015-16) to voluntary organisations in which a number of councillors were acting as a Borough Council nominee. The Council gave support totalling £283,922 (£284,012 in 2015-16) to the Citizens Advice Bureaux in which two councillors had an interest and four councillors were acting as Borough Council nominees. In all instances, the grants were made with proper consideration of declarations of interest and the relevant councillors, although able to take part in any discussion relating to these grants, were excluded from voting. The Council paid a grant of £22,840, included in the total above (£22,840 in 2015-16) to a voluntary organisation in which one senior officer disclosed an interest, and had no part in the decision to award the grant.

8. COUNCILLORS' ALLOWANCES

| 2015-16 | | 2016-17 |
|---------|----------------------------------|---------|
| £ | | £ |
| 230,192 | Basic Allowance | 315,302 |
| 67,132 | Special Responsibility Allowance | 104,216 |
| 5,307 | Mileage and Subsistance | 6,642 |
| 302,631 | - | 426,160 |

The amount paid to each councillor is published annually on the Council's website, at https://www.guildford.gov.uk/article/18872/Councillors-allowances

9. OFFICERS' REMUNERATION

The following table sets out the Senior Officers' emoluments for 2016-17, where the salary is between £50,000 and £150,000 per year.

| Postholder | Note | 9 | Salaries, fees and Allowances | Other non salary payments | Lump sum in respect of car mileage, telephone etc. | Termination Payments | Pension Contribution | Car lease/ other benefits | Total |
|----------------------------------|------|---------|-------------------------------------|---------------------------------|-------------------------------------------------------------|-------------------------|-------------------------|------------------------------|---------|
| Managing Director | 1 | 2016-17 | 130,214 | 6,608 | 1,717 | - | 20,034 | 8,023 | 166,596 |
| | | 2015-16 | 127,951 | - | 1,701 | - | 18,213 | 6,077 | 153,942 |
| Director of Corporate Services | 1 | 2016-17 | 114,892 | 6,131 | 11,925 | - | 95,520 | 621 | 229,089 |
| | | 2015-16 | 100,142 | 10,780 | 3,690 | - | 16,125 | 551 | 131,288 |
| Director of Environment | | 2016-17 | 96,851 | - | 1,717 | - | 13,998 | 8,443 | 121,009 |
| | | 2015-16 | 88,255 | - | 1,362 | - | 12,781 | 6,522 | 108,920 |
| Director of Community Services | | 2016-17 | 92,652 | - | 2,475 | - | 13,434 | 4,928 | 113,489 |
| | | 2015-16 | 86,700 | - | 1,298 | - | 12,658 | 5,894 | 106,550 |
| Director of Resources | | 2016-17 | 92,370 | - | 1,717 | - | 13,434 | 3,907 | 111,428 |
| | | 2015-16 | 87,069 | - | 1,298 | - | 12,635 | 3,095 | 104,097 |
| Director of Planning and | 2 | 2016-17 | 32,653 | - | 3,814 | - | 4,767 | - | 41,234 |
| Regeneration | | 2015-16 | - | - | - | - | - | - | - |
| Audit and Performance Manager | | 2016-17 | 59,782 | - | 291 | - | 8,651 | 8,951 | 77,675 |
| | | 2015-16 | 57,302 | - | - | - | 8,290 | 8,257 | 73,849 |
| Executive Head of Organisational | 3 | 2016-17 | - | - | - | - | - | - | - |
| Development | | 2015-16 | 52,460 | - | 287 | 95,626 | 99,568 | 5,794 | 253,735 |
| Director of Development | 3 | 2016-17 | - | - | - | - | - | - | - |
| | | 2015-16 | 36,629 | - | 205 | - | 5,222 | 2,637 | 44,693 |

- The other non-salary payment in 2016-17 relates to payments made in respect of the Police and Crime Commissioner election, European Referendum and Mayoral Referendum. The amounts in respect of the Police and Crime Commissioner (PCC) election and European Referendum were reimbursed by the PCC and Treasury. The other non-salary payment in 2015-16 relates to a payment made in respect of the Borough and General Elections held in May 2015. The amount in respect of the General Election was reimbursed by the Treasury.
- 2. The Director of Planning and Regeneration started in November 2016 on an annualised salary of £90,424
- 3. These posts were deleted at the end of October 2015, as part of a senior management restructure.

The Council's other employees receiving more than £50,000 remuneration for the year, which includes termination payments but excludes employer's pension contributions, were paid the following amounts:

| Remuneration Band | 2016-17 | 2015-16 | | |
|-------------------|---------------------|---------------------|--|--|
| | Number of Employees | Number of Employees | | |
| £50,000 - £54,999 | 19 | 17 | | |
| £55,000 - £59,999 | 16 | 6 | | |
| £60,000 - £64,999 | 7 | 4 | | |
| £65,000 - £69,999 | 4 | 3 | | |
| £70,000 - £74,999 | 2 | 2 | | |
| £75,000 - £79,999 | 1 | - | | |
| £80,000 - £84,999 | 1 | 1 | | |

The numbers of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the following table:

| Exit Package cost band | Number of compulsory redundancies | | Number of other departures agreed | | Total number of exit packages by cost band | | Total cost of exit packages in each band | |
|--------------------------|--------------------------------------|---------|-----------------------------------|---------|-----------------------------------------------|---------|---------------------------------------------|----------|
| (inc. special payments) | 2016-17 | 2015-16 | 2016-17 | 2015-16 | 2016-17 | 2015-16 | 2016-17 | 2015-16 |
| | | | | | | | £ | £ |
| £0 - £20,000 | 5 | 3 | 3 | 0 | 8 | 3 | 66,440 | 41,380 |
| £20,001 - £40,000 | 1 | 2 | 0 | 2 | 1 | 4 | 20,800 | 127,934 |
| £40,001 - £60,000 | 1 | 0 | 0 | 0 | 1 | 0 | 41,743 | - |
| £60,001 - £80,000 | 0 | 0 | 1 | 0 | 1 | 0 | 77,939 | - |
| £180,001 - £200,000 | 0 | 1 | 0 | 0 | 0 | 1 | - | 187,726 |
| | 7 | 6 | 4 | 2 | 11 | 8 | 206,922 | 357,040 |
| Less: amounts included | | | | | | | | |
| above provided for in | | | | | | | | |
| previous year | | | | | | | | (61,281) |
| Add: Amounts | | | | | | | | |
| provided for in CIES not | | | | | | | | |
| included in bandings | | | | | | | 169,101 | |
| Total cost included | | | | | | | 376,023 | 295,759 |
| in CIES | | | | | | | | |

Payments shown in respect of redundancies include both redundancy payments and additional amounts paid to the Pension Fund, where applicable.

Payments made in respect of other departures agreed include voluntary redundancies, contractual obligations and discretionary payments, relating to people who have left the Council's employment in the interests of efficiency of the service.

10. EXTERNAL AUDIT COSTS

The Council has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and statutory inspections and to non-audit services provided by the Council's external auditors:

| | 2016-17 £'000 |
|--------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fees payable to Grant Thornton UK LLP with regard to external audit services carried out by the appointed auditor for the year | 58 |
| Fees payable to Grant Thornton UK LLP in respect of certification of grant claims and returns | 19 |
| Fees payable to Grant Thornton UK LLP for other services | 2 79 |
| | audit services carried out by the appointed auditor for the year Fees payable to Grant Thornton UK LLP in respect of certification of grant claims and returns |

11. GRANT INCOME

The Council credited the following grants, contributions and donations to the CIES.

| 2015-16 £'000 | | 2016-17 £'000 |
|------------------|-----------------------------------------------------------|------------------|
| | Credited to Taxation and Non Specific Grant Income | |
| 2,227 | Non domestic rates (note 6) | 5,318 |
| | Non-ringfenced government grants | |
| 2,079 | Revenue Support Grant | 1,097 |
| 1,780 | New Homes Bonus | 2,362 |
| 708 | s31 grant - Business Rates Retention Scheme & Council Tax | 665 |
| 2,226 | Capital grants and contributions (note 6) | 3,018 |
| 9,020 | Total | 12,460 |
| | Credited to Services | |
| 20,437 | Housing Benefit Rent Allowance subsidy | 20,114 |
| 14,592 | Housing Benefit Rent Rebate subsidy | 14,198 |
| 582 | Housing Benefit Administration | 565 |
| 528 | Supporting People Grant | 510 |
| 544 | Day care and other social services | 492 |
| 235 | Business Rate Collection | 235 |
| 112 | Contributions to grants to voluntary organsiations | 112 |
| 180 | Social Care prevention partnership fund | 113 |
| 141 | Recycling | 136 |
| 403 | Other | 474 |
| 37,754 | Total | 36,949 |

12. TRANSFERS TO/FROM EARMARKED RESERVES

New Build

Total

This note sets out the amounts set aside from the General Fund and HRA balances in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund and HRA expenditure.

| | | Transfers | Transfers | | Transfers | Transfers | |
|-------------------------------------|---------------|-----------|-----------|---------------|-----------|-----------|---------------|
| | Balance at | In | Out | Balance at | In | Out | Balance at |
| | 31 March 2015 | 2015-16 | 2015-16 | 31 March 2016 | 2016-17 | 2016-17 | 31 March 2017 |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| General fund: | | | | | | | |
| Budget Pressures | 1,220 | 500 | 272 | 1,448 | 1,740 | 416 | 2,772 |
| Business Rates Equalisation | 2,008 | 2,732 | 67 | 4,673 | 859 | 2,471 | 3,061 |
| Capital Schemes | 1,932 | 622 | 1,915 | 639 | 1,400 | 639 | 1,400 |
| Car Parks Maintenance | 3,297 | 591 | 58 | 3,830 | 600 | 63 | 4,367 |
| Invest to Save | 1,337 | 550 | 514 | 1,373 | 1,249 | 388 | 2,234 |
| IT Renewals | 802 | 953 | 749 | 1,006 | 1,448 | 401 | 2,053 |
| New Homes Bonus | 2,128 | 779 | - | 2,907 | 1,364 | 325 | 3,946 |
| Park and Ride | 1,650 | - | - | 1,650 | - | - | 1,650 |
| Special Protection Area (SPA) Sites | 2,662 | 1,045 | 38 | 3,669 | 835 | 94 | 4,410 |
| Spectrum | 1,391 | 172 | - | 1,563 | 174 | 48 | 1,689 |
| Other earmarked reserves | 8,618 | 2,734 | 2,587 | 8,765 | 1,742 | 2,332 | 8,175 |
| Total | 27,045 | 10,678 | 6,200 | 31,523 | 11,411 | 7,177 | 35,757 |
| HRA: | | | | | | | |
| Capital Programme | 23,329 | 2,500 | - | 25,829 | 2,500 | - | 28,329 |

29,389

55,218

7,967

10.467

37,356

65.685

Budget Pressures: set up to allow us to manage the budget reduction required over the next five years

8,436

10,936

20,953

44,282

Business Rates Equalisation: To be used as appropriate to smooth out the effects of the Business Rates Retention Scheme, including those related to regeneration projects

Capital Programme (HRA): available to fund HRA capital expenditure in future years

Capital Schemes: available to fund General Fund capital expenditure in future years

Car Parks Maintenance: used to fund repairs, maintenance and improvements in the Council's off street car parks

Invest to Save: this reserve funds investment opportunities that will allow us to achieve ongoing savings, and short term increases in revenue costs during periods of transition

IT Renewals: receives repayments from services to fund expenditure as set out in the Council's Information and Communication Technology (ICT) strategy

New Build (HRA): to fund the building and acquisition of new Council homes

New Homes Bonus: New Homes Bonus is a general grant that we receive from the UK government. It is not ring-fenced for any specific purpose

Park and Ride: this reserve will be used to fund future park and ride sites

Special Protection Area (SPA) Sites: set up to hold s106 income received in relation to various SPA sites

Spectrum: this reserve is available to finance structural repairs and improvements to Spectrum Leisure Centre

Other: consists of 38 reserves with balances of less than £1 million, which have been earmarked for a range of different purposes e.g. insurance, pensions, protection from interest rate movements, legal actions, and energy management schemes.

13. PROPERTY, PLANT AND EQUIPMENT

Movement in 2016-17:

| | Council dwellings £000 | Other land and buildings £000 | Vehicles, Plant, Furniture & Equipment £000 | Infrastructure Assets £000 | Community Assets £000 | Surplus assets £000 | Assets under Construction £000 | Total Property, Plant and Equipment £000 |
|--------------------------------------------------------------------|---------------------------|----------------------------------|---------------------------------------------------|-------------------------------|--------------------------|------------------------|-----------------------------------|------------------------------------------------|
| Cost or Valuation | | | | | | | | |
| At 1 April 2016 | 474,814 | 185,659 | 23,488 | 6,190 | 4,518 | 1,350 | 43 | 696,062 |
| Additions | 4,170 | 2,053 | 3,530 | 586 | 10 | - | 2,447 | 12,796 |
| Disposals | (5,495) | (600) | (1,559) | - | - | - | - | (7,654) |
| Accumulated depreciation written off to cost or valuation | (6,833) | (7,367) | - | - | - | (184) | - | (14,384) |
| Revaluations recognised in the | (0,000) | (1,001) | | | | (, | | (1,001) |
| revaluation reserve | 38,161 | 23,307 | - | - | - | 267 | - | 61,735 |
| Revaluations recognised in the surplus on provision of services | (2,786) | 236 | - | - | - | 392 | - | (2,158) |
| Transfers | - | (1,435) | - | 35 | (35) | 1,335 | 100 | - |
| At 31 March 2017 | 502,031 | 201,853 | 25,459 | 6,811 | 4,493 | 3,160 | 2,590 | 746,397 |
| Accumulated Depreciation | | | | | | | | |
| At 1 April 2016 | 1,081 | 8,834 | 14,438 | 4,205 | - | - | - | 28,558 |
| Charge for 2016-17 | 6,634 | 4,634 | 1,847 | 202 | - | 52 | - | 13,369 |
| Disposals | - | (26) | (1,241) | - | - | - | - | (1,267) |
| Revaluations | (6,833) | (7,367) | - | - | - | (184) | - | (14,384) |
| Transfers | - | (152) | - | - | - | 132 | 20 | - |
| At 31 March 2017 | 882 | 5,923 | 15,044 | 4,407 | - | - | 20 | 26,276 |
| Net book Value | | | | | | | | |
| As at 31 March 2017 | 501,149 | 195,930 | 10,415 | 2,404 | 4,493 | 3,160 | 2,570 | 720,121 |
| as at 31 March 2016 | 473,733 | 176,825 | 9,050 | 1,985 | 4,518 | 1,350 | 43 | 667,504 |

Comparative Movement in 2015-16:

| | Council dwellings £000 | Other land and buildings £000 | Vehicles, Plant, Furniture & Equipment £000 | Infrastructure Assets £000 | Community Assets £000 | Surplus assets £000 | Assets under Construction £000 | Total Property, Plant and Equipment £000 |
|-----------------------------------------------------------|---------------------------|----------------------------------|---------------------------------------------------|-------------------------------|--------------------------|------------------------|-----------------------------------|------------------------------------------------|
| Cost or Valuation | | | | | | | | |
| At 1 April 2015 | 435,577 | 180,675 | 22,195 | 5,720 | 4,428 | 550 | 6,814 | 655,959 |
| Additions | 5,258 | 3,805 | 1,770 | 470 | 90 | - | 2,351 | 13,744 |
| Disposals | (2,449) | - | (477) | - | - | - | - | (2,926) |
| Accumulated depreciation written off to cost or valuation | (6,425) | (465) | - | - | - | - | - | (6,890) |
| Revaluations recognised in the revaluation reserve | 32,626 | 1,523 | - | - | - | 800 | - | 34,949 |
| Revaluations recognised in the | | | | | | | | |
| surplus on provision of services | 1,105 | 121 | - | - | - | - | - | 1,226 |
| Transfers | 9,122 | - | - | - | - | - | (9,122) | - |
| At 31 March 2016 | 474,814 | 185,659 | 23,488 | 6,190 | 4,518 | 1,350 | 43 | 696,062 |
| Accumulated Depreciation | | | | | | | | |
| At 1 April 2015 | 1,136 | 4,992 | 13,344 | 4,041 | - | - | - | 23,513 |
| Charge for 2015-16 | 6,376 | 4,307 | 1,443 | 164 | - | - | - | 12,290 |
| Disposals | (6) | - | (349) | - | - | - | - | (355) |
| Revaluations | (6,425) | (465) | - | - | - | - | - | (6,890) |
| At 31 March 2016 | 1,081 | 8,834 | 14,438 | 4,205 | - | - | - | 28,558 |
| Net book Value | | | | | | | | |
| As at 31 March 2016 | 473,733 | 176,825 | 9,050 | 1,985 | 4,518 | 1,350 | 43 | 667,504 |
| as at 31 March 2015 | 434,441 | 175,683 | 8,851 | 1,679 | 4,428 | 550 | 6,814 | 632,446 |

The transfer of £9.1 million from assets under construction to council dwellings represents housing schemes at Lakeside Close, Ash and New Road, Gomshall, that were completed in 2015-16.

Depreciation

Depreciation is charged on a straight-line basis over the useful life of the asset. The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Council Dwellings 60 years
- Other Land and Buildings 5 to 60 years
- Vehicles, Plant, Furniture and Equipment 3 to 30 years
- Infrastructure 10 years

Capital Commitments

At 31 March 2017, the Council has entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2017-18 and future years budgeted to cost £2.43 million. Similar commitments at 31 March 2016 were £3.388 million.

The major commitments are:

Woodbridge road sportsground £1.25 million; Former Corporation Club, Slyfield £390,000; and enabling works for new access road at Slyfield £220,000.

Revaluations

The Council carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at current value is revalued at least every five years. All of our council dwellings and a proportion of our other operational properties were revalued by the Valuation Office Agency and Bruton Knowles Limited, chartered surveyors, in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors. Council dwellings were revalued as at January 2017 and other property as at November 2016. The assets were inspected between April 2016 and March 2017 and the valuer assumed, where relevant, that the properties valued will continue to be in the occupation of the Council for the foreseeable future having regard to the prospect and viability of the continuance of that occupation.

Properties regarded by the Council as operational were valued on the basis of open market value for the existing use or, where this could not be assessed because there was no market for the subject asset, the depreciated replacement cost.

The property, regarded by the Council as surplus and therefore non-operational, was valued at fair value, based on the market approach using current market conditions and recent sales prices and other relevant information for similar assets in the local area. Market conditions are such that similar properties are actively purchased and sold and the level of observable inputs are significant, leading to the property being categorised at Level 2 in the fair value hierarchy.

All assets of the same type, e.g. car parks, are generally revalued together in one year. We check that there are no material trends in the revaluations that should be applied to any of our other assets.

The sources of information and assumptions made in producing the various valuations are set out in a valuation certificate and report, which also provides assurance that the valuer has reviewed the balance sheet values of the remainder of the Council's property portfolio to give assurance that no class of assets is materially misstated.

The valuation figures incorporated in the accounts are the aggregate of separate valuations of parts of the portfolio, not an apportioned valuation of the portfolio valued as a whole.

The following statement shows the progress of the Council's rolling programme for the revaluation of PPE assets:

| | Council Dwellings | Other Land and Buildings | Vehicles, Plant, Furniture & Equipment | Surplus Assets | Total |
|--------------------------------|----------------------|--------------------------------|----------------------------------------------|-------------------|---------|
| | £000 | £000 | £000 | £000 | £000 |
| Carried at historical cost | - | - | 25,459 | - | 25,459 |
| Valued at current value as at: | | | | | |
| 31-Mar-17 | 502,031 | 156,385 | - | 3,160 | 661,576 |
| 31-Mar-16 | - | 3,925 | - | - | 3,925 |
| 31-Mar-15 | - | 22,526 | - | - | 22,526 |
| 31-Mar-14 | - | 10,526 | - | - | 10,526 |
| 31-Mar-13 | - | 8,491 | - | - | 8,491 |
| Total Cost or Valuation | 502,031 | 201,853 | 25,459 | 3,160 | 732,503 |

14. HERITAGE ASSETS

Reconciliation of the carrying value of Heritage Assets held by the Council

| | Monuments £000 | Civic Regalia etc £000 | Art Collection £000 | Total Assets £000 |
|-------------------|-------------------|---------------------------|---------------------------|-------------------------|
| Cost or Valuation | | | | |
| At 1 April 2015 | 938 | 1,759 | 723 | 3,420 |
| Additions | 6 | - | 30 | 36 |
| At 31 March 2016 | 944 | 1,759 | 753 | 3,456 |
| Cost or Valuation | | | | |
| At 1 April 2016 | 944 | 1,759 | 753 | 3,456 |
| Additions | 5 | - | 45 | 50 |
| At 31 March 2017 | 949 | 1,759 | 798 | 3,506 |

Civic Regalia

The Council's collection of civic regalia is held at the Guildhall, and includes such items as the mayor's badge, small and large mace and the civic plate.

Art Collection

The collection comprises more than 550 pieces and small collections. Many objects consist of multiple parts so the number of works comes close to 800. They span more than 250 years and include a plethora of media - oil paintings, watercolours, pastels, etchings, engravings, prints, textiles, ceramics, sculpture and glass.

The Heritage Services Collections Development Policy is available from the Council's Heritage Manager.

The civic regalia and art collection were valued as at March 2012 by Bonhams 1793 Limited, international auctioneers and valuers. The basis of the valuation was for insurance purposes and was based on estimated price of the items if purchased on retail premises.

Museum Collections

Guildford Museum works with local people and other partners to collect, record and care for the Borough's heritage and to promote understanding, enjoyment, and engagement with that heritage through access and learning for all. Its collections contain material of local, regional, national and international importance and form a unique cultural asset and resource for Guildford Borough, its people and its visitors.

The Council does not consider that reliable cost or valuation information can be obtained for the museum collection because of the diverse nature of the assets held and lack of comparable market values.

The heritage asset acquisitions and disposals policies are set out in the published Heritage Service's collections development policy, which the Council reviews every five years. This is a requirement of the national standards scheme for museums, which is managed by Arts Council England. A copy is lodged with other appropriate museums and regional organisations in Surrey and the South East. It is also available on the Council's website.

15. INVESTMENT PROPERTY

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the CIES:

| 2015-16 | | 2016-17 |
|---------|----------------------------------------|---------|
| £000 | | £000 |
| 7,021 | Rental income from investment property | 8,421 |
| | Direct operating expenses arising from | |
| (905) | investment property | (899) |
| 6,116 | Net gain | 7,522 |

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancement.

The fair value of the majority of the Council's investment property has been based on the market approach using current market conditions and recent sales prices and other relevant information for similar assets in the local area. Market conditions are such that similar properties are actively purchased and sold and the level of observable inputs are significant, leading to the properties being categorised at Level 2 in the fair value hierarchy. The inputs used took the form of analysed and weighted market evidence such as sales, rentals and yields in respect of comparable properties in the same or similar locations at or around the valuation date.

In estimating the fair value of the Council's investment properties, the highest and best use of the properties is their current use.

Level 3 disclosure:

Two of the Council's investment properties have been revalued at Level 3 in fair value hierarchy (unobservable inputs), having changed from level 2 in 2015-16.

• Bellfields Service Station:

This has been valued at level 3 due to a lack of specific comparable evidence available for service stations and specific information regarding operator income on the

asset. There are no similar assets of this class in the portfolio therefore the impact of the level of input does not impact on any other asset. There is a rent review due 01/04/2017 and going forwards the outcome of this rent review will remove the uncertainty in the levels of input. Currently, the valuation is sensitive to the level of rent adopted, although the valuers do not consider an increase at review date likely as at their valuation dates. In the absence of comparable information the valuers consulted market participants for their views of the market and investment yields.

Valuation methodology

The property has been valued based on the existing rent passing until the end of the lese, upward only reviews, i.e. £45,200 per annum.

The property was last revalued in 2012, where there was little market evidence to support an increase based on falling petrol sales and accordingly the rent review was documented at "nil" increase. During this revaluation there has been little change in circumstances given the ever increasing pressure on petrol sales margins from supermarket and other competing operators. In this regard, the valuers assumed the Council would struggle to find market evidence to support a rent increase upon review.

In terms of estimating the rack rental value for the current valuation, it is clear that without the ability to expand the retail sales by expanding the current shop, without compromising the current number of petrol pumps on the forecourt (and therefore petrol sales), any increase in rent will be difficult to support. The site is just under one fifth of a hectre (just under 0.5 acre) and the valuers assumed that expansion of the current shop to increase retail sales without compromising petrol sales would not be possible. In order to increase retail revenues, the shop might be better serves with a Tesco or other supermarket "one stop" operator, however it is probably likely that a supermarket chain would require a larger store to make the investment viable.

Given these factors, therefore, in arriving at the estimate of rental value (in the absence of trading figures from the current tenant), the valuers have assumed that the current rent passing represents the current Estimated Rental Value (ERV) for the property.

Whilst such an investment of this type (being in a good location and let to a strong covenant on an upward only review basis) would normally attract an investment yield of 6.5% in the current market, given the uncertainties of rental growth and the fact that the review has not been triggered by the Council they valued the current income at 6.75%.

In terms of reversionary income, they assumed that the full ERV of the property (i.e. $\pounds 226,000$ per annum) can be regarded as "very risky". This is on the basis that there is currently a long-term downward trend of petrol sale margins as a result of increased competition. In this regard the reversionary income is valued based on an 8% yield when the lease reverts to the Council in 2054.

• Shalford Water Works

This has been valued at level 3 due to a lack of specific comparable evidence and information regarding operator income/profits on the subject. There are no similar assets of this class in the portfolio therefore the impact of the level of input does not affect any other asset. The sensitivity of the inputs is somewhat lessened by the current income being certain until rent review 2034.

The income is in place until the next rent review in 2034, assumed currently to be market rent. However, there is no direct comparable evidence as the last review

settled pre arbitration and not in accordance with lease rent review but rather with reference to profits as agreed between the parties.

Valuation methodology

The property has been valued on the basis of the existing rent passing despite the fact that the rent was agreed without direct reference to the lease. The valuers assumed that the current tenant will renew their lease at the end of the term because of their statutory duty, however, any new lease would be based on more modern terms and it is possible that the rent may be reduced. They valued the reversionary rent at a slightly higher yield to reflect this risk. However, the valuation is also minded to look at an alternative valuation, given that the reversion of the lease is not until 2066, where the current rent is valued into perpetuity. Both figures are similar.

The total value included in level 3 for 2016-17 is \pounds 2.725 million, the value in 2015-16 included in level 2 was \pounds 2.72 million

The following table summarises the movement in the fair value of investment properties over the year:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|------------------------------------------------|-----------------|
| 106,181 | Balance at start of the year | 117,284 |
| 9,794 | Additions | 24,405 |
| 1,309 | Net gains/(losses) from fair value adjustments | 4,210 |
| 117,284 | Balance at end of the year | 145,899 |

In 2016-17 we repurchased the long leasehold interest of a unit at Midleton Industrial Estate, from the Council's tenants. The Council is the freeholder of these properties. We also purchased a new investment property, Wey House, which was part of the Council's Asset Investment Strategy to increase rental income.

16. INTANGIBLE ASSETS

The Council accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets only include purchased licences as the Council does not have any significant internally generated software.

All software is given a finite useful life of 5 years based on an assessment of the period that the software is expected to be of use to the Council. The carrying amount of intangible assets is amortised on a straight-line basis. £268,000 of the amortisation of £282,000 charged to revenue in 2016-17 was charged to the IT renewals revenue account where it offsets the income to the account which is based on repayment of the expenditure incurred on the software. The remainder of the amortisation was charged to the Housing Revenue Account.

| 2015-16 | 2016-17 |
|------------------------------------------|---------|
| £000 | £000 |
| Balance at start of the year: | |
| 3,635 Gross carrying amount | 3,939 |
| (2,765) Accumulated amortisation | (3,018) |
| 870 Net carrying amount at start of year | 921 |
| 304 Purchases | 371 |
| (253) Amortisation for the period | (282) |
| 921 Net carrying amount at end of year | 1,010 |
| Comprising: | |
| 3,939 Gross carrying amount | 4,310 |
| (3,018) Accumulated amortisation | (3,300) |

The movement on the Intangible Asset balance during the year is as follows:

17. SHORT TERM DEBTORS

| 31 March 2016 | 31 March 2017 |
|--------------------------------------|---------------|
| £000 | £000 |
| 940 Central government bodies | 453 |
| 2,496 Other local authorities | 1,484 |
| 4,398 Other entities and individuals | 5,373 |
| 7,834 Total | 7,310 |

18. CASH AND CASH EQUIVALENTS

Cash comprises cash in hand and demand deposits. Cash will also include bank overdrafts that are repayable on demand and that are integral to the Council's cash management.

Balances classified as 'Cash Equivalents' fit the definition of being short term, highly liquid (that is callable) investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

The net balance of Cash and Cash Equivalents consists of the following elements:

| 31 March 2016 | 31 March 2017 |
|----------------------------------------|---------------|
| £000 | £000 |
| 7 Cash held by the Council | 6 |
| (581) Bank current accounts | (615) |
| 12,797 Callable deposits | 1,797 |
| 12,223 Total Cash and Cash Equivalents | 1,188 |

19. SHORT TERM CREDITORS

| 31 March 2016 | | 31 March 2017 |
|---------------|--------------------------------|---------------|
| £000£ | _ | £000 |
| 4,996 | Central government bodies | 5,502 |
| 8,608 | Other local authorities | 7,439 |
| 11,882 | Other entities and individuals | 9,971 |
| 25,486 | Total | 22,912 |

20. PROVISIONS

| | Outstanding Legal Cases | NDR Appeals | Other Provisions | Total |
|----------------------------|----------------------------|----------------|---------------------|---------|
| | £000 | £000 | £000 | £000 |
| Balance at 31 March 2015 | 188 | 3,291 | 342 | 3,821 |
| Additional provisions made | - | 2,528 | 70 | 2,598 |
| Amounts used | (111) | (337) | (61) | (509) |
| Balance at 31 March 2016 | 77 | 5,482 | 351 | 5,910 |
| Additional provisions made | - | - | 169 | 169 |
| Amounts used | (25) | (1,088) | (70) | (1,183) |
| Unused amounts reversed | - | (1,120) | - | (1,120) |
| Balance at 31 March 2017 | 52 | 3,274 | 450 | 3,776 |

The Council's provisions consist of six items totalling £3,776,467 (£5,909,849 in 2015-16).

Outstanding Legal Cases

This relates to search fees, which, subject to legal action, may have to be repaid.

NDR Appeals

The NDR appeals provision was set up to cover the Council's share of the estimated reduction in business rates collectable due to rating appeals. It was calculated using information provided by the Valuation Office Agency about outstanding appeals, and our historical knowledge of the likely success rate of these appeals. £2.8 million was transferred back to the Collection Fund, and £2.7 million of revaluation list amendments were charged against the provision, but only the Council's 40% share is shown here. The remainder is shared between central government (50%) and Surrey County Council (10%) and is reflected in the balance sheet in the Council's net creditors with them.

Other provisions

All other provisions are individually insignificant.

21. CASH FLOW STATEMENT - OPERATING ACTIVITIES

The cash flows for operating activities include the following items:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|-------------------|-----------------|
| 1,570 | Interest received | 1,939 |
| (5,316) | Interest paid | (5,325) |

The surplus on the provision of services has been adjusted for the following non-cash movements:

| 2015-16 | | 2016-17 |
|---------|--------------------------------------------------|---------|
| £000 | | £000 |
| 12,290 | Depreciation | 13,369 |
| (1,226) | Revaluation gains on Property, Plant & Equipment | 2,158 |
| 253 | Amortisation of intangible assets | 282 |
| 4,503 | Increase / (decrease) in creditors | 1,624 |
| (2,261) | (Increase) / decrease in debtors | 1,151 |
| (7) | (Increase) / decrease in inventories | 8 |
| 3,747 | Movement in pension liability | 2,476 |
| 2,571 | Carrying amount of non-current assets sold | 6,386 |
| 301 | Other adjustments | (5,964) |
| 20,171 | | 21,490 |

The surplus on the provision of services has been adjusted for the following items that are investing and financing activities:

| 2015-16 | | 2016-17 |
|---------|-----------------------------------------------------------------------------------|---------|
| £000 | | £000 |
| | Capital grants and contributions credited to surplus on the provision of services | (3,018) |
| (4,522) | Proceeds from the sale of non-current assets | (6,417) |
| (6,748) | | (9,435) |

TECHNICAL NOTES TO THE ACCOUNTS

The following notes are more technical in nature and provide additional accounting detail supporting the primary statements and notes.

22. ADJUSTMENTS BETWEEN ACCOUNTING AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure.

| 2016-17 | Usable Reserve | s | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|---------------------------------------|-------------------------------------|-------------------------------------|---------|---------------------------------------------|
| | General Fund Balance £000 | Housing Revenue Account £000 | Capital Receipts reserve £000 | Major Repairs Reserve £000 | • | Movement in Unusable Reserves £000 |
| Adjustments to the Revenue Resources: | | | | | | |
| Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement (CIES) are different from revenue for the year calculated in accordance with statutory requirements: | | | | | | |
| Pensions costs (transferred to / (from) the Pensions | 2,597 | (121) | - | - | - | (2,476) |
| Reserve) | | | | | | |
| Council tax and Business Rates (transfer to the Collection Fund Adjustment Account) | (2,930) | | - | - | - | 2,930 |
| Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account) | e 11,917 | 15,001 | - | - | - | (26,918) |
| Movements in the market value of Investment Properties (transferred from the Capital Adjustment Account) | (4,095) | (115) | - | - | - | 4,210 |
| Capital grants and contributions unapplied credited to the CIES | (3,018) | - | - | - | 3,018 | - |
| Total Adjustments to Revenue Resources | 4,471 | 14,765 | - | - | 3,018 | (22,254) |
| Adjustments between Revenue and Capital Resources | | | | | | |
| Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve | (311) | (6,106) | 6,417 | - | - | - |
| Payments to the government housing receipts pool (funded by a transfer from the Capital Receipts Reserve) | 698 | - | (698) | - | - | - |
| Posting of HRA resources from revenue to the Major Repairs Reserve | - | (6,703) | - | 6,703 | - | - |
| Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account) | (336) | - | - | - | - | 336 |
| Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account) | (1,523) | - | - | - | - | 1,523 |
| Total Adjustments between Revenue and Capital Resources | (1,472) | (12,809) | 5,719 | 6,703 | - | 1,859 |
| Adjustments to Capital Resources | | | | | | |
| Use of the Capital Receipts Reserve to finance capital expenditure | - | - | (5,515) | - | - | 5,515 |
| Use of the Major Repairs Reserve to finance capital expenditure | - | - | - | (3,843) | - | 3,843 |
| Application of capital grants and contributions to finance capital expenditure | - | - | - | - | (3,128) | 3,128 |
| Total Adjustments to Capital Resources | 0 | 0 | (5,515) | (3,843) | (3,128) | 12,486 |
| Total adjustments | 2,999 | 1,956 | 204 | 2,860 | (110) | (7,909) |

| 2015-16 Comparative figures | Usable Reserves | | | | | |
|---------------------------------------------------------------|---------------------------------|---------------------------------------|----------------------------------------|-------------------------------------|-----------------------------------------------|---------------------------------------------|
| | General Fund Balance £000 | Housing Revenue Account £000 | Capital Receipts reserve £000 | Major Repairs Reserve £000 | Capital Contributions Unapplied £000 | Movement in Unusable Reserves £000 |
| Adjustments to the Revenue Resources: | | | | | | |
| Amounts by which income and expenditure included in | | | | | | |
| the Comprehensive Income and Expenditure Statement | | | | | | |
| (CIES) are different from revenue for the year calculated | | | | | | |
| in accordance with statutory requirements: | | | | | | |
| Pensions costs (transferred to / (from) the Pensions | 3,778 | (31) | - | - | - | (3,747) |
| Reserve) | | | | | | |
| Council tax and Business Rates (transfer to the Collection | 2,598 | | - | - | - | (2,598) |
| Fund Adjustment Account) | | | | | | |
| Reversal of entries included in the Surplus or Deficit on the | 8,361 | 7,780 | - | - | - | (16,141) |
| Provision of Services in relation to capital expenditure | | | | | | |
| (these items are charged to the Capital Adjustment | | | | | | |
| Account) | | | | | | |
| Movements in the market value of Investment Properties | (1,254) | (55) | - | - | - | 1,309 |
| (transferred from the Capital Adjustment Account) | | | | | | |
| Capital grants and contributions unapplied credited to the | (1,417) | (809) | - | - | 2,226 | - |
| CIES | | | | | | (|
| Total Adjustments to Revenue Resources | 12,066 | 6,885 | - | - | 2,226 | (21,177) |
| Adjustments between Revenue and Capital Resources | | | | | | |
| Transfer of non-current asset sale proceeds from revenue | (174) | (4,348) | 4,522 | - | - | - |
| to the Capital Receipts Reserve | | | | | | |
| Payments to the government housing receipts pool | 704 | | (704) | - | - | - |
| (funded by a transfer from the Capital Receipts Reserve) | | | | | | |
| Posting of HRA resources from revenue to the Major | - | (6,438) | - | 6,438 | - | - |
| Repairs Reserve | | | | | | |
| Statutory provision for the repayment of debt (transfer | (295) | - | - | - | - | 295 |
| from the Capital Adjustment Account) | | | | | | |
| Capital expenditure financed from revenue balances | (2,979) | - | - | - | - | 2,979 |
| (transfer to the Capital Adjustment Account) | | | | | | |
| Total Adjustments between Revenue and Capital | (2,744) | (10,786) | 3,818 | 6,438 | - | 3,274 |
| Resources | | | | | | |
| Adjustments to Capital Resources | | | | | | |
| Use of the Capital Receipts Reserve to finance capital | - | - | (6,584) | - | - | 6,584 |
| expenditure | | | | / · ·` | | |
| Use of the Major Repairs Reserve to finance capital | - | - | - | (4,972) | - | 4,972 |
| expenditure | | | | | (4.072) | 4 0-0 |
| Application of capital grants and contributions to finance | - | - | - | - | (1,879) | 1,879 |
| | | | | | | |
| capital expenditure Total Adjustments to Capital Resources | | | (6,584) | (4,972) | (1,879) | 13,435 |

23. UNUSABLE RESERVES

| 31 March 2016 | | 31 March 2017 |
|---------------|--------------------------------------------------|---------------|
| £000 | | £000 |
| 159,839 | Revaluation Reserve | 216,896 |
| 861 | Available for Sale Financial Instruments Reserve | 1,668 |
| 392,936 | Capital Adjustment Account | 389,251 |
| (76,350) | Pensions Reserve | (93,449) |
| (3,959) | Collection Fund Adjustment Account | (1,029) |
| (239) | Accumulated Absences Account | (239) |
| 473,088 | | 513,098 |

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The reserve contains only revaluation gains accumulated since 1 April 2007, the date that the reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

| 2015-16 £000 | | | 2016-17 £000 |
|-----------------|-------------------------------------------------------------------------------------------------|---------|-----------------|
| 127,905 | Balance at 1 April | _ | 159,839 |
| 36,803 | Upward revaluation of assets | 63,952 | |
| (1,854) | Downward revaluation of assets not charged to the Surplus on Provision of Services | (2,217) | |
| 34,949 | Surplus on revaluation of non-current assets not posted to the Surplus on Provision of Services | | 61,735 |
| (2,354) | Difference between fair value depreciation and historical cost depreciation | (2,837) | |
| (661) | Accumulated gains on assets sold or scrapped | (1,841) | |
| (3,015) | Amounts written off to the Capital Adjustment Account | | (4,678) |
| 159,839 | Balance at 31 March | | 216,896 |

Available for Sale Financial Instruments Reserve

The Available for Sale Financial Instruments Reserve contains the gains made by the Council arising from increases in the value of its investments that have quoted market prices or otherwise to not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- disposed of and the gains are realised

| 2015-16 | | 2016-17 |
|---------|----------------------------------------------|---------|
| £000 | | £000 |
| 1,157 | Balance at 1 April | 859 |
| (296) | Upward/(downward) revaluation of investments | 809 |
| 861 | Balance at 31 March | 1,668 |

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the CIES (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement.

The account contains accumulated gains and losses on investment properties and gains recognised on donated assets that have yet to be consumed by the Council.

The account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

| 2015-16 | | | 2016-17 |
|----------|--------------------------------------------------------------------------------------------------------------|----------|----------|
| £000 | | | £000 |
| 388,045 | Balance at 1 April Reversal of items debited or credited to the Comprehensive | _ | 392,936 |
| | Income and Expenditure Statement: | | |
| (12,290) | Charge for depreciation of non-current assets | (13,369) | |
| 1,226 | Revaluation gains on Property Plant and Equipment | (2,158) | |
| (253) | • | (282) | |
| (2,254) | Revenue expenditure funded from capital under statute | (4,723) | |
| (2,571) | Amounts of non-current assets written off on disposal or sale as part of the gain on disposal to the CIES | (6,386) | |
| (16,142) | | | (26,918) |
| 3,015 | Adjusting amounts written out of the Revaluation Reserve | | 4,678 |
| (13,127) | Net written out amount of the cost of non-current assets consumed in the year | | (22,240) |
| | Capital financing applied in the year: | | |
| 6,584 | Use of the Capital Receipts Reserve to finance new capital expenditure | 5,515 | |
| 4,972 | Use of the Major Repairs Reserve to finance new capital expenditure | 3,843 | |
| 1,879 | Use of capital grants and contributions to finance new capital expenditure | 3,128 | |
| 295 | Provision for the financing of capital investment charged against the General Fund and HRA balances | 336 | |
| 2,979 | Capital expenditure charged against the General Fund and HRA balances | 1,523 | |
| 16,709 | - | | 14,345 |
| 1,309 | Movements in the market value of Investment Properties | | 4,210 |
| | debited or credited to the Comprehensive Income and | | |
| | Expenditure Statement | _ | |
| 392,936 | Balance at 31 March | | 389,251 |

Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the CIES as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

| 2015-16 | | 2016-17 |
|----------|-------------------------------------------------------------------------------------------------------------------------------|----------|
| £000 | | £000 |
| (95,139) | Balance at 1 April | (76,350) |
| 22,536 | Remeasurements of the net defined benefit liability | (14,623) |
| (9,206) | Reversal of items relating to retirement benefits debited or credited to the Deficit on the Provision of Services in the CIES | (8,024) |
| 5,459 | Employer's pensions contributions and direct payments to pensioners payable in the year | 5,548 |
| (76,350) | Balance at 31 March | (93,449) |

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers and business rates payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

| 2014-15 | | 2016-17 |
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| £000 | | £000 |
| (1,361) | Balance at 1 April | (3,959) |
| (2,598) | Amount by which council tax and non-domestic rates income credited to the CIES is different from income calculated for the year in accordance with statutory requirements | 2,930 |
| (3,959) | Balance at 31 March | (1,029) |

24. CAPITAL EXPENDITURE AND CAPITAL FINANCING

The table below shows the total amount of capital expenditure incurred in the year together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed.

| 2015-16 £'000 | | 2016-17 £'000 |
|------------------|-----------------------------------------------------------------------------------------------------------------------|------------------|
| 226,976 | Opening Capital Financing Requirement | 236,449 |
| | Capital Investment | |
| 13,780 | Operational assets | 12,846 |
| | Non-operational assets | 24,405 |
| | Intangible assets | 371 |
| | Long Term Investments | 1,440 |
| 0 | Long term debtors | 960 |
| 2,254 | Revenue Expenditure Funded from Capital under Statute | 4,723 |
| | Sources of finance | |
| (808) | Specific Capital Grants | (2,165) |
| · · / | Capital Receipts | (5,515) |
| (1,071) | Contributions | (963) |
| | Direct Revenue Financing and MRP / VRP | (1,859) |
| (4,972) | HRA Major Repairs Reserve | (3,843) |
| 236,449 | Closing Capital Financing Requirement | 266,849 |
| 9,473 | Movement during the year Increase in underlying need to borrow (unsupported by government financial assistance) | 30,400 |

25. LEASES

Council as Lessee

Finance leases

The Council has acquired a number of assets under finance leases. They are included on the Balance Sheet at the following net amounts:

| 2015-16 | | 2016-17 |
|---------|------------------------|---------|
| £'000 | | £'000 |
| 2,491 | Council Dwellings | 2,955 |
| 10,049 | Other Land & Buildings | 10,919 |
| 12,540 | | 13,874 |

The Council paid premiums at the start of the property leases and there are no more payments due.

Council as Lessor

Finance leases

The Council has leased out a number of investment properties on finance leases with remaining lease terms of 60 years or more. In each case a premium was paid to the Council by the lessee in order to enter into the lease and there are no future minimum lease payments due.

Operating leases

The Council leases out operational property under operating leases primarily for the provision of social housing and community services such as sports facilities. It also leases out investment property under operating leases.

The future lease payments receivable under non-cancellable leases in future years are:

| 2015-16 | | 2016-17 |
|---------|---------------------------------------------------|---------|
| £'000 | | £'000 |
| 7,402 | Not later than one year | 7,522 |
| 26,940 | Later than one year and not later than five years | 26,741 |
| 290,239 | Later than five years | 314,696 |
| 324,581 | | 348,959 |

The lease payments receivable in 2016-17 were £9,343,111 (£7,850,369 in 2015-16).

26. DEFINED BENEFIT PENSION SCHEME

Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme administered by Surrey County Council – this is a funded defined benefit scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets in the long term.

The scheme is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme is the responsibility of the Pension Board of Surrey County Council. Policy is determined in accordance with the Pension Fund Regulations. The investment managers of the Fund are appointed by the Board and consist of eleven investment fund managers plus private equity fund managers.

The principal risks to the Council of the scheme are the longevity of members, statutory changes to the scheme, structural changes to the scheme (i.e. large scale withdrawals from the scheme), changes to inflation, bond yields and the performance of equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund the amounts required by statute as described in the accounting policies note.

The scheme is a multi-employer plan. Employers are required by regulation to meet the minimum contributions as set out in the Rate and Adjustments Certificate for the relevant actuarial valuation. For 2016-17 this would be the valuation carried out as at March 2016.

If another entity was to be unable to meet required funding commitments to the Fund and no suitable guarantee was available, either in the form of a bond or a charge on assets or a parent organisation, then any deficit would be spread across existing fund employers.

If the Council were to withdraw from the scheme, the fund actuary would carry out a cessation valuation to calculate its plan liabilities and assets. Any deficit on this valuation would need to be recovered through a final contribution to the fund. Any surplus would not be recoverable.

Transactions Relating to Post-employment Benefits

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| | Comprehensive Income & Expenditure Statement | |
| | Service Cost | |
| 5,994 | Current service cost | 5,329 |
| 156 | Past service cost (including curtailments) | 28 |
| 6,150 | Total Service Cost | 5,357 |
| | Financing and Investment Income and Expenditure: | |
| (4,812) | | (5,332) |
| 7,868 | | 7,999 |
| | Total Net Interest | 2,667 |
| 9,206 | Total Post Employment Benefits charged to the Surplus | 8,024 |
| | or Deficit on the Provision of Services | |
| | Remeasurement of the Net Defined Liability comprising | |
| 3,216 | Return on plan assets excluding amounts included in net interest | (22,306) |
| - | Actuarial losses arising from changes in demographic assumptions | (3,149) |
| (22,735) | Actuarial (gains)/losses arising from changes in financial assumptions | 42,153 |
| (3,017) | Other experience | (2,075) |
| (22,536) | Total remeasurements recognised in Other Comprehensive Income (OCI) | 14,623 |
| (13,330) | Total Post Employment Benefits charged to the Comprehensive Income and Expenditure Statement | 22,647 |
| | Movement in Reserves Statement | |
| (9,206) | Reversal of net charges made to the Surplus or Deficit on the provision of services for post employment benefits in accordance with the code | (8,024) |
| | Actual amount charged against the General Fund Balance for pensions in the year: | |
| 5,459 | Employers' contributions payable to scheme | 5,548 |

Pension Assets and Liabilities Recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the authority's obligation in respect of its defined benefit plan is as follows:

| 2015-16 | | 2016-17 |
|-----------|-------------------------------------------------------|-----------|
| £000 | | £000 |
| 152,372 | Fair value of plan assets | 180,159 |
| (225,305) | Present value of funded liabilities | (270,115) |
| (3,417) | Present value of unfunded liabilities | (3,493) |
| (76,350) | Net Liability arising from Defined Benefit Obligation | (93,449) |

Reconciliation of the Movements in the Fair Value of the Scheme Assets:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|---------------------------------------------------------|-----------------|
| 149,992 | Opening fair value of the scheme assets | 152,372 |
| 4,812 | Interest income | 5,332 |
| | Remeasurement gain | |
| | Return on plan assets excluding amounts included in net | |
| (3,216) | interest | 22,306 |
| 5,459 | Contributions from employer | 5,548 |
| 1,371 | Contributions from employees into the scheme | 1,464 |
| (6,046) | Benefits paid | (6,863) |
| 152,372 | Closing Fair Value of Scheme Assets | 180,159 |

Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|------------------------------------------------------------------|-----------------|
| 245,131 | Opening fair value of the scheme liabilities | 228,722 |
| 5,994 | Current service cost | 5,329 |
| 7,868 | Interest cost | 7,999 |
| 1,371 | Contributions from scheme participants | 1,464 |
| | Remeasurement gain | |
| - | Actuarial losses arising from changes in demographic assumptions | (3,149) |
| | Actuarial (gains)/losses arising from changes in financial | |
| (22,735) | assumptions | 42,153 |
| (3,017) | Other | (2,075) |
| 156 | Past Service Cost | 28 |
| (6,046) | Benefits paid | (6,863) |
| 228,722 | Closing Fair Value of Scheme Liabilities | 273,608 |

Pension Scheme Assets Comprised:

| | | 31-Ma | ar-17 | | | 31-Mar- | -16 | |
|----------------------------|-----------------------------------------------------|---------------------------------------------------------|-------------------|--------------|-----------------------------------------------------|---------------------------------------------------------|-------------------|----------|
| Asset Category | Quoted Prices in Active Markets £(000s) | Prices not quoted in Active markets £(000s) | Totals £(000s) | % | Quoted Prices in Active Markets £(000s) | Prices not quoted in Active markets £(000s) | Totals £(000s) | % |
| Equity Securities: | 2(0003) | 2(0003) | 2(0003) | 70 | 2(0003) | 2(0003) | 2(0003) | 70 |
| Consumer | 14,616 | - | 14,616 | 8% | 12,240 | - | 12,240 | 8% |
| Manufacturing | 13,249 | - | 13,249 | 7% | 9,315 | - | 9,315 | 6% |
| Energy and utilities | 7,263 | - | 7,263 | 4% | 4,281 | - | 4,281 | 3% |
| Financial Institutions | 12,745 | - | 12,745 | 7% | 10,890 | - | 10,890 | 7% |
| Health and Care | 4,814 | - | 4,814 | 3% | 5,370 | - | 5,370 | 4% |
| Information Technology | 10,147 | - | 10,147 | 6% | 8,252 | - | 8,252 | 6% |
| Other | 367 | - | 367 | 0% | 224 | - | 224 | 0% |
| Debt Securities | | | | | | | | |
| Corporate Bonds | 0.074 | | | 10/ | 0 = 1 0 | | | 10/ |
| (investment grade) | 6,254 | - | 6,254 | 4% | 6,518 | - | 6,518 | 4% |
| Corporate Bonds (non- | | | | 6 .07 | 10 - | | | |
| investment grade) | 395 | - | 395 | 0% | 405 | - | 405 | 0% |
| UK Government | 367 | - | 367 | 0% | - | - | - | 0% |
| Other | 826 | - | 826 | 0% | 203 | - | 203 | 0% |
| Private Equity | | | | 10/ | | 0.004 | 0.004 | 404 |
| All | - | 7,561 | 7,561 | 4% | - | 6,061 | 6,061 | 4% |
| Real Estate | 0.074 | 7 070 | 40.044 | 00/ | | = 00= | 0.405 | 00/ |
| UK Property | 2,871 | 7,373 | 10,244 | 6% | 3,990 | 5,205 | 9,195 | 6% |
| Overseas Property | | 67 | 67 | 0% | - | 1,195 | 1,195 | 1% |
| Investment Funds and L | | | 40.050 | 000/ | 20.004 | | 20.004 | 000/ |
| Equities | 49,959 | - | 49,959 | 28% | 39,664 | - | 39,664 | 26% |
| Bonds | 19,693 | - | 19,693 | 11% | 16,350 | - | 16,350 | 11% |
| Hedge funds Commodities | - | - | - | 0% 0% | - | - | - | 0% 0% |
| | - | - | - | 0% | - | | - | 0% |
| Infrastructure Other | - | - | - | 0% | - 18,873 | - | - 18,873 | 12% |
| Derivatives | - | - | - | 0% | 10,073 | - | 10,013 | 1270 |
| Inflation | | | | 0% | _ | | | 0% |
| Interest Rate | - (5) | - | - (5) | 0% | - 1 | - | - 1 | 0% |
| Foreign Exchange | 255 | - | 255 | 0% | (919) | _ | (919) | (1%) |
| Other | - | - | - | 0% | - | | - | 0% |
| Cash and Cash Equivale | ents | | | 0.70 | | | | 0,0 |
| All | 21,342 | - | 21,342 | 12% | 4,254 | - | 4,254 | 3% |
| Totals | 165,158 | 15,001 | 180,159 | 100% | 139,911 | 12,461 | 152,372 | 100% |

Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumption about mortality rates, salary levels etc. The County Council fund liabilities have been assessed by Hymans Robertson LLP, an independent firm of actuaries. The Actuary has prepared the figures by applying a 'roll-forward' approach to the last formal valuation, which was as at 31 March 2016.

The main financial assumptions used in their calculation have been:

| 2015-16 | 2016-17 |
|----------------------------------------------|------------|
| Mortality assumptions: | |
| Longevity at 65 for current pensioners: | |
| 22.5 years Men | 22.5 years |
| 24.6 years Women | 24.6 years |
| Longevity at 65 for future pensioners: | |
| 24.5 years Men | 24.1 years |
| 26.9 years Women | 26.4 years |
| 2.2% Rate of Inflation (CPI) | 2.4% |
| 3.7% Rate of increase in salaries* | 2.7% |
| 2.2% Rate of increase in pensions | 2.4% |
| 3.5% Rate for discounting scheme liabilities | 2.6% |

* Salary increases are assumed to be 1.5% until March 2017, reverting to the long term assumption shown thereafter.

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analyses changes while all the other assumptions remain constant. The assumptions in longevity for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in 2015-16.

| Change in Assumptions at 31 March 2017 | Approximate % | Approximate monetary |
|--------------------------------------------|----------------------|----------------------|
| | increase to Employer | amount (£000) |
| 0.5% decrease in Real Discount rate | 10% | 26,608 |
| 0.5% increase in the Salary Increase Rate | 1% | 3,748 |
| 0.5% increase in the Pension Increase Rate | 8% | 22,507 |

The principal demographic assumption is the longevity assumption (i.e. member life expectancy). For sensitivity purposes, the Actuary has estimated that a one-year increase in life expectancy would approximately increase the Employer's Defined Benefit Obligation by around 3% to 5%. In practise the actual cost of a one-year increase in life expectancy will depend on the structure of the revised assumption (i.e. if improvements to survival rates predominantly apply at younger or older ages)

Impact on the Council's Cash Flows

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. Funding levels are monitored on an annual basis. The next triennial valuation is due to be completed on 31 March 2019.

The scheme will need to take account of the national changes to the scheme under the Public Pensions Services Act 2013. Under the Act, the Local Government Pension Scheme in England and Wales and the other main existing public service pension schemes may not provide benefits in relation to service after 31 March 2014 (or service after 31 March 2015 for other main existing public service pension schemes in England and Wales). The Act provides for scheme regulations to be made within a common framework, to establish new career average revalued earnings schemes to pay pensions and other benefits.

The Council anticipates paying £5,405,000 contributions to the scheme in 2017-18.

The weighted average duration of the defined benefit obligation for scheme members is 17.8 years.

The liabilities show the underlying commitments that the Council has in the long run to pay retirement benefits. The total liability of £93.4 million has a substantial impact on the net worth of the Council as recorded in the balance sheet. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy; the deficit will be made good by increased contributions over the remaining working life of employees, as assessed by the scheme actuary.

27. CONTINGENT LIABILITIES

Municipal Mutual Insurance Limited may claim an amount of up to £517,000 in relation to the company's liability for asbestos induced mesothelioma claims arising on the Council's liability account. During 2012-13 the directors of Municipal Mutual Insurance Limited triggered the scheme of arrangement, with an initial levy rate of 15%. A further levy of 10% was raised in 2015-16. The Council has paid both of them. There may be further levies at some time in the future, but there is no indication of when or how much.

A firm of commercial property agents has made an application for 80% mandatory charitable relief from business rates on behalf of two local NHS trusts. The application demands a discount for the 2016-17 financial year and also a rebate covering the previous six years which, if approved would amount to a cost of approximately £6.3 million, of which the Council's share is 40%. In the past NHS trusts have been considered as public sector-funded organisations rather than charities, partly because they have boards of directors rather than trustees and on these grounds the application has been rejected. Over 100 Councils have received similar letters and the Local Government Association has taken legal advice over the issue and believes the Councils have grounds to reject the applications. It may be that a test case through the courts may be required before this issue is fully resolved.

28. FINANCIAL INSTRUMENTS

A financial instrument (asset or liability) is a contract that gives rise to a financial asset of one entity and a financial liability or equity investment of another entity. They are held in the balance sheet date at their carrying value.

For each class of financial assets and financial liabilities, the Council is required to disclose the fair value of that class of assets and liabilities compared with the carrying amount (amortised cost).

Fair value is defined as the price that would be received to sell an asset, or paid to transfer

a liability, in an orderly transaction between market participants at the measurement date.

The fair value of a financial asset is the price that would be received if it were sold.

The fair value of a financial liability is the price that would be paid to transfer it to another participant of equal credit standing.

Fair values are detailed below, split by their level in the fair value hierarchy:

- level 1 fair value is only derived from quoted prices in active markets for identical assets or liabilities, for example, bond prices. Listed investments are shown at bid prices. The bid value is based on the market quotation of the relevant stock exchange.
- level 2 where market prices are not available, for example where an
 instrument is traded in a market that is not considered to be active or where
 valuation techniques are used to determine fair value, the fair value is
 calculated from inputs other than quoted prices that are observable for the
 asset or liability, for example, interest rates or yields for similar instruments
- level 3 fair value is determined using unobservable inputs, for example, nonmarket data such as cash flow forecasts or estimated creditworthiness

Financial Liabilities

A financial liability is an obligation to transfer economic benefits controlled by the Council. It can be represented by a contractual obligation to deliver cash, financial assets or an obligation to exchange financial assets and liabilities with another entity that are potentially unfavourable to the Council.

Financial liabilities held at the balance sheet date consist of long-term loans with the Public Works Loan Board (PWLB), loans from other local authorities, bank overdraft and trade payables for goods and services received.

The financial liabilities disclosed in the balance sheet are analysed across the following categories:

| | Long | Long-term | | term |
|-----------------------------|----------|-----------|----------|----------|
| FINANCIAL LIABILITIES | 31 March | 31 March | 31 March | 31 March |
| FINANCIAL LIADILITIES | 2017 | 2016 | 2017 | 2016 |
| | £000 | £000 | £000 | £000 |
| Borrowing | | | | |
| Loans at amortised cost | | | | |
| - Principal sum borrowed | 198,125 | 203,355 | 35,230 | 34,730 |
| - Accrued interest | - | - | 217 | 234 |
| - Internal charities | - | - | 14 | 27 |
| Total Borrowing | 198,125 | 203,355 | 35,461 | 34,991 |
| Loans at amortised cost | | | | |
| - Bank overdraft | - | - | 615 | 581 |
| Total Cash Overdrawn | - | - | 615 | 581 |
| Trade payables (Creditors) | - | - | 3,035 | 2,974 |
| TOTAL FINANCIAL LIABILITIES | 198,125 | 203,355 | 39,111 | 38,546 |

The total short-term borrowing includes £230,000 (£230,000 in 2015-16) representing the short-term portion of long-term borrowing (repayable within 1 year).

The short-term creditors line on the balance sheet include £19.877 million (£22.512 million in 2015-16) short-term creditors that do not meet the definition of a financial liability.

All non-derivative financial liabilities are carried in the balance sheet at amortised cost. Their fair values have been estimated by calculating the net present value of the remaining contractual cash flows at 31 March 2017, using the following methods and assumptions:

- loans borrowed by the Council have been valued by discounting the contractual cash flows over the whole life of the instrument at the appropriate market rate for local authority loans
- the fair values of other long-term loans have been discounted at the market rates for similar instruments with similar remaining terms to maturity on 31 March 2017
- no early repayment or impairment is recognised for any financial instrument
- the fair value of short-term instruments, including trade payables, is assumed to approximate to the carrying amount.

| Financial Liabilitites | Fair value level | Balance sheet 31 March 2016 £'000 | Fair value 31 March 2016 £'000 | Balance sheet 31 March 2017 £'000 | Fair value 31 March 2017 £'000 |
|---------------------------------------------------|---------------------|--------------------------------------------|-----------------------------------------|--------------------------------------------|-----------------------------------------|
| Financial liabilities held at amortised cost: | | | | | |
| Long-term loans from PWLB | 2 | 193,355 | 204,825 | 193,125 | 219,403 |
| Other long-term loans | 2 | 10,000 | 9,838 | 5,000 | 5,149 |
| Lease payables | 3 | - | - | - | - |
| Guarantees issued | 3 | - | - | - | - |
| TOTAL | | 203,355 | 214,663 | 198,125 | 224,553 |
| Liabilities for which fair value is not disclosed | | 114,315 | | 131,945 | |
| TOTAL FINANCIAL LIABILITIES | | 317,670 | | 330,070 | |
| Recorded on balance sheet as: | | | | | |
| Long-term creditors | | 0 | | 0 | |
| Long-term borrowing | | 203,355 | | 198,125 | |
| Other long-term liabilities | 76,350 | | 93,449 | | |
| Short-term creditors | | 2,974 | | 3,035 | |
| Short-term borrowing | | 34,991 | | 35,461 | |
| TOTAL FINANCIAL LIABILITIES | | 317,670 | | 330,070 | |

The liabilities for which fair value is not disclosed comprise of short-term financial liabilities that are assumed to be approximate to the carrying amount, including both short-term borrowing and trade payables. Other long-term liabilities relates to the pension scheme liability.

We have judged that it is appropriate to calculate the fair value of PWLB loans by reference to rates from the local authority bonds market as adjusted for interest rate swap rates available from Bloomberg.

The fair value of long-term PWLB loans held at amortised cost is higher than their balance sheet carrying amount because the Council's portfolio of loans includes a number of loans where the interest rate payable is higher than the current rates available for similar loans at the balance sheet date. The reverse is true of other long-terms loans payable.

Financial Assets

A financial asset is a right to future economic benefits controlled by the Council that is represented by cash or other instruments or a contractual right to receive cash or another financial asset.

There are four classifications for financial assets under the Code of Practice

- loans and receivables
- available for sale
- fair value through profit and loss
- unquoted equity investments held at cost because it is impracticable to determine fair value.

Loans and Receivables (fixed or determinable payments and are not quoted in an active market)

These comprise:

- cash in hand
- bank current and deposit accounts with HSBC Bank PLC
- fixed term deposits with banks and building societies
- loans to other local authorities
- trade receivables for goods and services delivered.

The Council's portfolio of investments, at the balance sheet date, consist of fixed term deposits, call accounts and notice accounts and are measured at amortised cost. This form of measurement does not change the amount of cash received under the terms of the investment.

Available for sale financial assets (those that are quoted in an active market)

These comprise:

- money market funds and other collective investment schemes
- certificates of deposit and covered bonds issued by banks and building societies
- treasury bills and gilts issued by the UK Government
- bonds issued by multilateral development banks and UK companies
- pooled funds

The Council's investments, at the balance sheet date, consisted of money market funds, corporate bonds, covered bonds, certificates of deposit, and pooled funds, including:

- Payden & Rygel Global Limited Sterling Reserve Fund
- CCLA Investment Management Limited Property Fund
- M&G international Investments Limited
- Aberdeen Asset Investments Limited (formerly Scottish Widows Investment Partnership Limited)
- Schroders PLC
- City Financials Limited
- UBS Limited
- Funding Circle Ltd

Balances in money market funds and call accounts at the end of the year are shown under 'cash and cash equivalents' in the balance sheet, as they represent highly liquid investments that are readily convertible to known amounts of cash, with an insignificant risk of a change in value.

The Council did not have any investments required to be measured at 'fair value through profit or loss', or any unquoted equity investments.

The financial assets disclosed in the balance sheet are analysed across the following categories:

| | Long | term | Short-term | | |
|--------------------------------------|----------|----------|------------|----------|--|
| FINANCIAL ASSETS | 31 March | 31 March | 31 March | 31 March | |
| | 2017 | 2016 | - | 2016 | |
| | £000 | £000 | £000 | £000 | |
| Investments | | | | | |
| Loans and Receivables | | | | | |
| - Principal sum at amortised cost | 17,990 | 9,500 | 50,186 | 69,670 | |
| - Accrued interest | - | - | 393 | 311 | |
| Available-for-sale investments | | | | | |
| - Principal sum | 27,707 | 15,512 | 30,799 | 37,645 | |
| - Accrued interest | 52 | 38 | 328 | 132 | |
| - Fair value adjustments | - | - | - | - | |
| Total Investments | 45,749 | 25,050 | 81,706 | 107,758 | |
| Cash and Cash Equivalents | | | | | |
| Loans and Receivables | | | | | |
| - Cash | - | - | 6 | 7 | |
| - Cash equivalents at amortised cost | - | - | 475 | 3,052 | |
| - Accrued interest | - | - | - | - | |
| Available-for-sale investments | | | | | |
| - Cash equivalents at fair value | - | - | 1,319 | 9,741 | |
| - Accrued interest | - | - | 3 | 4 | |
| Total Cash and Cash Equivalents | - | - | 1,803 | 12,804 | |
| Trade receivables (Debtors) | 0 | 955 | 7,439 | 5,116 | |
| TOTAL FINANCIAL ASSETS | 45,749 | 26,005 | 90,948 | 125,678 | |

The short-term debtors line in the balance sheet includes £4.541 million (£2.096 million in 2015-16) short-term debtors that do not meet the definition of a financial asset.

Financial assets classified as available for sale are carried in the balance sheet at Fair Value. For most assets, including bonds, treasury bills, and shares in money market funds and other pooled funds, the fair value is taken from the market price (level 2 in the table below). The fair values of other instruments have been estimated using the net present value of the remaining contractual cash flows as at 31 March 2017, using the following methods and assumptions:

- certificates of deposit and forward loan contracts have been discounted at market interest rates for instruments of similar credit quality and remaining term to maturity
- shares in Surrey Save credit union have been valued from the company's balance sheet net assets and adding expected future profits, discounted at a suitable market rate for similar equity investments (level 3 in the table below)

Financial assets classified as loans and receivables are carried in the balance sheet at amortised cost. Their fair values have been estimated by calculating the net present value of the remaining contractual cash flows at 31 March 2017, using the following methods and assumptions:

• the fair values of other long-term investments have been discounted at the

market rates for similar instruments with similar remaining terms to maturity on 31 March 2017

- no early repayment or impairment is recognised for any financial instrument
- the fair value of short-term instruments, including trade receivables, is assumed to approximate to the carrying amount.

| Financial assets | Fair value level | Balance sheet 31 March 2016 £'000 | Fair value 31 March 2016 £'000 | Balance sheet 31 March 2017 £'000 | Fair value 31 March 2017 £'000 |
|----------------------------------------------|---------------------|--------------------------------------------|-----------------------------------------|--------------------------------------------|-----------------------------------------|
| Financial assets held at fair value: | | | | | |
| Money market funds | 1 | 9,745 | 9,745 | | 1,322 |
| Bond, equity and property funds | 1 | 19,167 | 18,908 | | 21,550 |
| Corporate, covered and government bonds | 2 | 23,331 | 23,237 | 35,116 | 34,971 |
| Shares in unlisted companies | 3 | 50 | 50 | 50 | 50 |
| Forward contracts in the Council's favour | 2 | - | - | - | - |
| Financial assets held at amortised cost: | | | | | |
| Long-term bank deposits | 2 2 | - | - | - | - |
| Long-term loans to local authorities | 2 | 9,500 | 8,985 | 17,990 | 17,214 |
| Long-term loans to companies | 3 | - | - | 1,447 | 1,447 |
| Lease receivables | 3 | - | - | - | - |
| TOTAL | | 61,793 | 60,925 | 75,842 | 76,554 |
| Assets for which fair value is not disclosed | | 89,309 | | 62,042 | |
| TOTAL FINANCIAL ASSETS | | 151,102 | | 137,884 | |
| Recorded on balance sheet as: | | | | | |
| Long-term debtors | 955 | | 1,802 | | |
| Long-term investments | 25,050 | | 45,749 | | |
| Short-term debtors | 5,116 | | 7,439 | | |
| Short-term investments | 107,758 | | 81,706 | | |
| Cash and Cash Equivalents | 12,223 | | 1,188 | | |
| TOTAL FINANCIAL ASSETS | | 151,102 | | 137,884 | |

The fair value of short-term financial assets including trade receivables (debtors), and short-term investments as loans and receivables, is assumed to approximate to the carrying amount.

The fair value of financial assets held at amortised costs is higher than their balance sheet carrying amount because the interest rate on similar investments is now lower than that obtained when the investment was originally made.

The £1.447 million in the table relates to a loan to our newly formed wholly owned company, North Downs Housing Ltd. The company started trading during March 2017, so the fair value has been calculated using the value of the loans made to the company plus accrued interest on the loan.

Offsetting Financial Assets and Liabilities

Financial assets and liabilities are set off against each other where the Council has a legally enforceable right to sell off and it intends to either settle on a net basis or to realise the asset and settle the liability simultaneously. The only item offset on the balance sheet is the bank overdraft, which is shown within cash and cash equivalents. The Council had no other financial assets or liabilities subject to an enforceable master netting arrangement or similar agreement.

Gains and Losses

The gains and losses recognised in the CIES in relation to financial instruments consist of the following items:

| Financial Liabilities (at amortised cost) £000 | Financial Assets: Loans and receivables £000 | Financial Assets: Available for sale £000 | Total £000 | - | Financial Liabilities (at amortised cost) £000 | Financial Assets: Loans and receivables £000 | Financial Assets: Available for sale £000 | £000 £000 |
|------------------------------------------------------|----------------------------------------------------|-------------------------------------------------|---------------|-------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------|-------------------------------------------------|--------------|
| 5,473 | - | - | 5,473 | Interest expense | 5,310 | - | - | 5,310 |
| 5,473 | - | - | 5,473 | Total expense in Surplus on the | 5,310 | - | - | 5,310 |
| | | | | Provision of Services | | | | |
| - | (633) | (1,106) | (1,739) | Interest income | - | (626) | (1,166) | (1,792) |
| - | (633) | (1,106) | (1,739) | Total income in Surplus on the | - | (626) | (1,166) | (1,792) |
| | | | | Provision of Services | | | | |
| - | - | 296 | 296 | (Gains)/losses on revaluation | - | - | (809) | (809) |
| - | - | 296 | 296 | (Surplus)/deficit arising on | - | - | (809) | (809) |
| | | | | revaluation of financial assets in Other Comprehensive Income and Expenditure | | | | |
| 5,473 | (633) | (810) | 4,030 | Net (gain)/loss for the year | 5,310 | (626) | (1,975) | 2,709 |

Transaction Costs

Measurement at amortised cost permits transaction costs relating to financial instruments to be attached to the loan or investment and charged to the CIES over the life of the instrument. Where these costs are considered to be immaterial, they can be charged in full to the CIES in the financial year in which they are incurred. The Council adopted this latter approach in 2016-17.

29. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Council has adopted CIPFA's Code of Practice on Treasury Management (and subsequent amendments) and complies with the Prudential Code for Capital Finance in Local Authorities (both revised in November 2011).

As part of the adoption of the Treasury Management Code, the Council approves a treasury management strategy (TMSS) before the commencement of each financial year. The strategy sets out the parameters for the management of risks associated with financial instruments. The Council also produces treasury management practices specifying the practical arrangements to follow to manage these risks.

The TMSS includes an Annual Investment Strategy in compliance with the CLG Guidance on Local Government Investments. This Guidance emphasises that priority is given to security and liquidity, rather than yield. The Council's TMSS, together with its treasury management practices are based on seeking the highest rate of return consistent with the proper levels of security and liquidity.

The council's activities expose it to a variety of financial risks:

- credit risk the possibility that other parties might fail to pay amounts due to the Council
- liquidity risk the possibility that the Council might not have cash available to contracted payments on time
- market risk the possibility that an unplanned financial loss might arise as a result of changes in market variables such as interest rates or equity prices.

Credit risk: Investments

The Council manages credit risk by ensuring that investments are placed with organisations of high credit quality and in line with the approved TMSS (the definition of high credit quality is set in the TMSS). These include commercial entities with a minimum long-term credit rating of A-, the UK government, other local authorities, and organisations without credit ratings, or with a credit rating of below A-, where the Council has received independent investment advice. We have set our high credit quality criteria as A-, however we do have allowance in our TMSS to invest in counterparties below this.

Recognising that credit ratings are imperfect predictors of default, the Council has regard to other measures including credit default swaps and equity prices when selecting commercial entities for investment.

The TMSS also imposes a maximum sum the Council can invest with a financial institution or group other than the UK government. This is £10 million maximum, of which only £6 million may be on unsecured investments. The Council sets limits on investments in certain sectors. A maximum sum for long-term investments (greater than 364 days) is also set.

All investments in 2016-17 were in line with the Council's approved TMSS.

The Council's maximum exposure to credit risk in relation to its investments in banks and building societies cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of non-recovery applies to all of the Council's deposits, but there was no evidence at the balance sheet date that this was likely to materialise.

The credit quality of £27.7 million of the Council's investments is enhanced by collateral held. This is entirely in the form of covered bonds collateralised by residential mortgages. This collateral significantly reduces the likelihood of the Council suffering a loss on these investments.

| Investment type | Credit | Long | term | Short term | | |
|----------------------------|--------|---------------------|--------|------------|-----------|--|
| | rating | 31 Mar 17 31 Mar 16 | | 31 Mar 17 | 31 Mar 16 | |
| | | £000 | £000 | £000 | £000 | |
| Investments | AAA | 27,575 | 15,500 | - | 1,617 | |
| | AA+ | 16,727 | 9,660 | 22,365 | 3,006 | |
| | AA | - | - | - | 2,009 | |
| | AA- | - | - | - | 27,109 | |
| | A+ | - | - | 7,531 | 5,009 | |
| | А | - | - | 23,626 | 35,084 | |
| | A- | - | - | 3,001 | 5,791 | |
| | BBB+ | - | - | 1,597 | 2,322 | |
| Housing Company | n/a | 1,447 | - | - | - | |
| Unrated building societies | n/a | - | - | 1,024 | 4,013 | |
| Money Market Funds | AAA | - | - | 1,321 | 9,745 | |
| Call Accounts | AA- | | | 475 | 3,053 | |
| Investment Funds | n/a | - | - | 22,563 | 21,635 | |
| Total Investments | | 45,749 | 25,160 | 83,503 | 120,393 | |

The table below summarises the credit risk exposures of the Council's investment portfolio by credit rating:

Trade Receivables

The Council does not generally allow credit for customers. Of the total debt outstanding, $\pounds 2.5$ million relating to services that the Council has invoiced for is past its due date for payment. The past due amount can be analysed by age as follows:

| | £'000 |
|------------------------|-------|
| Less than six months | 1,665 |
| Six months to one year | 113 |
| More than one year | 751 |
| | 2,529 |

The Council's credit risk on lease receivables is mitigated by its legal ownership of the assets leased, which can be repossessed if the debtor defaults on the lease contract.

Liquidity risk

The Council has a comprehensive cash flow management system that seeks to ensure that cash is available as needed. The Council has access to borrowing facilities via the Public Works Loans Board (PWLB) and other local authorities and at higher rates from banks and building societies. There is no perceived risk that the Council will be unable to raise finance to meet its commitments.

The Council is exposed to the risk that it will need to refinance a significant proportion of its borrowing at the time of unfavourable interest rates. The Council's strategy is to plan carefully when new loans are taken out and making early repayments where financially advantageous. The risk is also managed by maintaining a spread of fixed rate loans ensuring loans mature at different times.

The Council would only borrow in advance of need where there is a clear business case for doing so.

| 31 March 2016 £'000 | 31 March 2017 £'000 |
|--------------------------------------|------------------------|
| Short Term Borrowing | |
| 34,730 Less than one year | 35,230 |
| Long Term Borrowing | |
| 5,230 Over 1 but not over 2 years | 5,230 |
| 5,690 Over 2 but not over 5 years | 45,460 |
| 75,000 Over 5 but not over 10 years | 40,000 |
| 35,000 Over 10 but not over 15 years | 50,000 |
| 25,000 Over 15 but not over 20 years | 25,000 |
| 57,435 Over 20 but not over 30 years | 32,435 |
| 238,085 Total Borrowings | 233,355 |

The maturity analysis of the principal sums borrowed is as follows:

All trade and other payables are due to be paid in less than one year.

Market risk: Interest rate risk

The Council is exposed to risks arising from movements in interest rates on its borrowing and investments. Movement in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates the interest expense will rise
- borrowings at fixed rates the fair value of the borrowings will fall
- investments at variable rates the interest income credited will rise
- investments at fixed rates the fair value of the investments will fall.

Investments classed as "loans and receivables" and loans borrowed are not carried at fair value, so changes in their fair value will have no impact on the CIES.

Changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services. Movements in fair value of fixed rate investments classed as "available for sale" are reflected in Other Comprehensive Income and Expenditure.

The Treasury Management Strategy aims to mitigate these risks by setting upper limits for fixed and variable interest rate exposures.

If interest rates had been 1% higher (all other variables being constant) the financial effect across the whole portfolio would be an increase in interest received of approximately £1.48 million, and an increase in interest payable on loans of approximately £2.35 million.

Market Risks: Price Risk

The market prices of the Council's fixed bond investments and its units in pooled bond funds are governed by prevailing interest rates and the market risk associated with these instruments is managed alongside interest rate risk.

The Council's investment in a pooled property fund is subject to the risk of falling commercial property prices. We limit our exposure to pooled property funds to help mitigate this risk. If commercial property prices fall, it would not impact on the General Fund until the investment was sold.

The Council's investment in a pooled equity fund is subject to the risk of falling share prices.

If share prices fall, there would be no impact on the General Fund until the investment was sold.

30. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events.

Although there is a degree of uncertainty about future levels of funding for local government the Council has determined that this uncertainty does not indicate that the assets of the Council might be impaired. The factors taken into account in concluding that the Council continues to be a going concern include our level or reserves, level of committed funding, budget and cash for the coming

years, and the lack of proposed local government reorganisation.

The value of property, plant and equipment (PPE) on the balance sheet includes the value of certain land and buildings that were not formally revalued during the year under the Council's rolling programme of revaluations. The Council uses critical judgement to determine by how much the value of other land and buildings (OLB) within PPE on the balance sheet would have to be understated or overstated to mislead a user of the accounts and therefore to require these assets to be formally revalued.

Critical judgement has been used in identifying how assets are classified on the balance sheet. In particular, some assets that we hold to earn rental income are also held for economic development and regeneration purposes. However, as they are not used in the direct delivery of services they have been classified as investment property.

Also, some assets that are held for their historical interest are classified as property, plant and equipment rather than heritage assets because they are also used to provide a particular service.

Critical judgement is also used in classifying our leases as either operating or finance leases.

The Council has determined that a materiality level of £1 million is appropriate for inclusion of accounting policies and disclosure notes in the Statement of Accounts.

31. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. The items in the Council's Balance Sheet at 31 March 2017 for which there is a risk of material adjustment in the forthcoming financial year are as follows:

| Item | Uncertainties | Effect if Actual Results Differ from Assumptions |
|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Business Rates | Since the introduction of the Business Rates Retention Scheme effective from 1 April 2013, local authorities are liable for successful appeals against business rates charged to businesses in 2016-17 and earlier years, in their proportionate share. A provision of £8.1 million, of which the Council's share is £3.3 million, has been recognised for the best estimate of the amount that businesses have been overcharged up to 31 March 2017. The provision has been calculated using the Valuation Office ratings list of appeals and the analysis of successful appeals to date. | If the level of successful appeals varies by 1%, it would increase or decrease the appeals provision by £192,000, which in turn would increase or decrease the deficit on the Collection Fund by £192,000. The Council's share of the increase or decrease would be £76,800, which would increase or decrease the surplus on provision of services in the CIES. |
| Property, Plant and Equipment (PPE) and Investment property | PPE and investment property are included in the balance sheet at fair value of £720 million and £146 million respectively. Chartered surveyors are engaged to provide expert advice in the assumptions to be applied when carrying out the valuations. Individual items of PPE are depreciated over estimated useful lives that are partly dependent upon assumptions about the level of repairs and maintenance that will take place. If the Council were not able to sustain its level of spending on the repair and maintenance of its assets in the long term the estimated useful life assigned to individual assets would need to be reduced. | If the valuations were changed by 1%, it would increase or decrease the value of net assets on the balance sheet by £8.4 million. If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. Depreciation costs do not affect the Council's overall financial position as they form part of the adjustment between accounting basis and funding basis under regulations. |
| Pensions Liability | Estimation of the net liability to pay pensions of £93 million depends on a number of complex | The effects on the net pension liability of changes in individual assumptions can be measured. |

| Item | Uncertainties | Effect if Actual Results Differ from Assumptions |
|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied. | For instance, a 0.5% decrease in the discount rate assumption would result in an increase in the pension liability of £26.608 million. A 0.5% increase in the salary increase rate would result in an increase in the pension liability of £3.748 million and a 0.5% increase in the Pensions increase rate would result in an increase in the pension liability of £22.507 million. |
| | | During 2016-17, the Council's Actuary advised that the net pension's liability had increased by £17.099 million. This is as a result of a significant decrease in the net discount rate (much lower discount rate, net of slightly higher inflation) over this period. The effect of this will typically have been at least partially offset by much greater than expected asset returns. |
| Debtors | At 31 March 2017, the Council was owed approximately £12 million. A review of significant balances suggested that an allowance for doubtful debts of £4.7 million was appropriate. However, in the current economic climate it is not certain that such an allowance would be sufficient. | If collection rates were to deteriorate, a doubling of the amount of doubtful debts would require an additional £1.2 million to set aside as an allowance. |

32. ACCOUNTING STANDARDS THAT HAVE BEEN ISSUED BUT NOT YET ADOPTED

The Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requires the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted.

The additional disclosures that are required in respect of the accounting changes that are introduced in the 2017-18 Code are those relating to the amendment to the reporting of pension fund scheme transaction costs, and the amendment to the reporting of investment concentration. None of these changes are expected to have a material effect on the Council's Statement of Accounts.

The Code requires implementation from 1 April 2017 and there is therefore no impact on the 2016-17 Statement of Accounts.

ACCOUNTING POLICIES

1. General Principles

The Statement of Accounts summarises the Council's transactions for the 2016-17 financial year and its position at the year-end of 31 March 2017. The Accounts and Audit (England) Regulations 2015 require the Council to prepare its annual Statement of Accounts in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2016-17, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

2. Accruals of Income and Expenditure (debtors and creditors)

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- revenue from the sale of goods is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council
- revenue from the provision of services is recognised when the Council can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Council
- revenue from rents on HRA properties, and GF operational and investment property, is recognised as it becomes due under the rental agreement with the tenant
- supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet
- expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made
- interest payable on borrowings and receivable on investments is accounted for respectively as expenditure and income to the CIES on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract
- where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

3. Accounting practice for Council Tax and Business Rates

Revenue relating to council tax and business rates is measured at the full amount receivable (net of any impairment losses) as they are non-contractual, non-exchange transactions. Revenue is recognised when it is probable that the economic benefits of the transaction will flow to the Council and the amount of revenue can be measured reliably.

The council tax and business rate income included in the CIES is the accrued income for the year, which consists of :

- The Council's council tax precept and business rate share from the Collection Fund i.e. the amount billed for the year; and
- The Council's share of the actual council tax and business rate surplus or deficit on the Collection Fund at the end of the current year, adjusted for the Council's share of the surplus or deficit on the fund at the preceding year end that has not been distributed or recovered in the current year.

The latter is not required by regulation to be credited to the General Fund and so is taken to the Collection Fund Adjustment Account and included as a reconciling item in the MIRS on the General Fund balance.

The Council as billing authority recognises a creditor in its balance sheet for cash collected from taxpayers and businesses on behalf of major preceptors but not yet paid to them, or a debtor for cash paid to major preceptors in advance of receiving the cash from council tax payers and business rate payers.

4. Cash and Cash Equivalents

Cash represents cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours; for example call accounts. Cash equivalents are highly liquid investments that are convertible to known amounts of cash within 24 hours and with insignificant risk of change in value, and include money market funds.

The Cash Flow Statement shows cash and cash equivalents net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

5. Material Items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement (CIES) or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

6. Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are charged with the following amounts to record the cost of holding non-current assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible assets attributable to the service.

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated by the Council on a prudent basis and determined in accordance with statutory guidance. Depreciation, revaluation and impairment losses and amortisation are therefore replaced by the contribution in the General Fund Balance (MRP) by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

7. Employee Benefits

Benefits Payable during Employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (for example cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements earned by employees but not taken before the year-end and which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. They are charged on an accruals basis to the appropriate service in the CIES at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post-employment Benefits

Most of the Council's employees are members of the Local Government Pension Scheme administered by Surrey County Council. The scheme provides defined benefits earned as Council employees (retirement lump sums and pensions) to members and is accounted for as a defined benefits scheme where:

- the liabilities of the pension scheme attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – that is an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees
- liabilities are discounted to their value at current prices, using a discount rate of 2.6% (based on the indicative rate of return on high quality corporate bond over a range of periods)
- the assets of the pension fund attributable to the Council are included in the Balance Sheet at their fair value using the following bases:
 - quoted securities current bid price
 - unquoted securities professional estimate
 - unitised securities current bid price
 - property market value

The change in the net pensions liability is analysed into the following components:

- Service cost comprising:
 - current service cost the increase in liabilities as result of years of service earned this year – allocated in the CIES to the services for which the employees worked
 - past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years - debited to the Surplus or Deficit on the Provision of Services in the CIES, within the Resources Directorate.
 - net interest on the net defined benefit liability, i.e. net interest expense for the Council – the change during the period in the net defined benefit liability that arises from the passage of time charged to the Financing and Investment Income and Expenditure line in the CIES – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability at the beginning of the period – taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments
- Re-measurements comprising:
 - the return on plan assets (excluding amounts included in the net interest on the net defined benefit liability) – the annual investment return on the fund assets attributable to the Council, based on an average of the expected long-term return – credited to Other Comprehensive Income and Expenditure
 - actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- Contributions paid to the Surrey County Council Pension Fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise because of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

8. Events after the Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

9. Financial Instruments

A Financial Instrument (assets or liabilities) is a contract that gives rise to a financial asset of one entity and a financial liability of another entity.

Financial Liabilities

A financial liability is an obligation to transfer economic benefits controlled by the Council. It can be a contractual obligation to deliver cash or financial assets to another entity and are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions.

They are initially measured at fair value and are subsequently measured and carried on the Balance Sheet at their amortised cost.

Annual charges to the Financing and Investment Income and Expenditure (FIIE) line in the CIES for interest payable are based on the carrying amount of the liability, multiplied by the effective interest rate for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For the Council's loans, the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the CIES is the amount payable for the year according to the loan agreement.

Financial Assets

A financial asset is a right to future economic benefits controlled by the Council that is represented by cash or other instruments or a contractual right to receive cash or another financial asset.

The Council uses two types of financial asset:

- loans and receivables financial assets that have fixed or determinable payments but are not quoted in an active market
- available-for-sale assets financial assets that have a quoted market price and/or do not have fixed or determinable payments.

The valuation applied to fixed term cash deposits is their carrying value, as these assets cannot be sold and hence there is no market valuation.

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Council enters a

contractual provision of a financial instrument. They are initially measured at fair value, and subsequently measured at their amortised cost.

Annual credits to the FIIE line in the CIES for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument.

The Council's investments are presented in the Balance Sheet as the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the investment agreement.

Where assets are identified as impaired, because of a likelihood that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the FIIE line in the CIES. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the de-recognition of an asset are taken to the FIIE line in the CIES.

Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the Council enters a contractual provision of a financial instrument and are initially measured and carried on the Balance Sheet at fair value.

Where the asset has fixed or determinable payments, annual credits to the FIIE line in the CIES for interest receivable are based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (for example dividends) is credited to the CIES when it becomes receivable by the Council.

Assets are shown on the Balance Sheet at fair value. Values are based on the following principles:

- instruments with quoted market prices the market price
- other instruments with fixed and determinable payments discounted cash flow analysis
- equity shares with no quoted market prices independent appraisal of company valuations.

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain or loss is recognised in the Surplus or Deficit on revaluation of Available-for-Sale Financial Assets. The exception is where we have incurred impairment losses – these are charged to the FIIE line in the CIES, along with any net gain or loss accumulated in the Available-for-Sale Reserve.

Where assets are identified as impaired because of a likelihood that payments due under the contract will not be made (fixed or determinable payments), the asset is written down and a charge made to the FIIE line of the CIES.

If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the de-recognition of the asset are credited or debited to the FIIE line in the CIES, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

10. Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when it is reasonable to conclude that:

- the Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received

Amounts recognised as due to the Council are not credited to the CIES until conditions attaching to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, attributable revenue grants and contributions are credited to the relevant service line and non-ring-fenced revenue grants and all capital grants are credited to Taxation and Non-Specific Grant Income in the CIES.

Where capital grants or contributions are credited to the CIES, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where a contribution has yet to be used to finance capital expenditure, it is posted to the Capital Contributions Unapplied reserve. Where a grant or contribution has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Contributions Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Where it is uncertain whether a grant or contribution will be used for capital or revenue purposes, the grant will be credited to an earmarked reserve.

11. Heritage Assets

The Council holds various heritage assets, which are held and maintained principally for their contribution to knowledge and culture. Heritage assets are recognised and measured (including the treatment of revaluation gains and losses) in accordance with the Council's accounting policies on property, plant and equipment. However, some of the measurement rules are relaxed in relation to heritage assets. The Council's heritage assets are accounted for as follows:

• Monuments, including Guildford Castle and Chilworth Gunpowder Mills

These assets are ruins for which it is not possible to obtain a current valuation. They are held on the balance sheet at historical cost, i.e. the cost of capitalised works carried out to preserve the buildings, and are not subject to depreciation as they have indefinite lives.

• the art collection held at Guildford House Gallery, and civic regalia held at the Guildhall

Insurance values have been used as a proxy for fair value. The assets are not depreciated because they have indeterminable lives.

• various sculptures and pieces of artwork around the Borough

These assets are held on the balance sheet at historical cost and are not subject to depreciation as they have indeterminable lives.

• the museum collection held at Guildford Museum

The Council does not consider that reliable cost or valuation information can be obtained for the museum collection because of the diverse nature of the assets held and lack of comparable market values. Consequently, the Council does not recognise these assets on the balance sheet.

The carrying amounts of heritage assets are reviewed where there is evidence of impairment for heritage assets, for example when an item has suffered physical deterioration or breakage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the Council's general policies on impairment – see note 16 in this summary of significant accounting policies.

12. Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

The value of an investment property is initially measured at cost. Thereafter, it is measured at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Investment properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the CIES as are any gains or losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. Accordingly, any gains or losses are reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account (revaluations and value of assets disposed of) and the Capital Receipts Reserve (proceeds of disposals greater than £10,000).

13. Jointly Controlled Operations and Jointly Controlled Assets

Jointly controlled operations are activities undertaken by the Council in conjunction with other venturers that involve the use of the assets and resources of the venturers rather than the establishment of a separate entity. The Council recognises on its Balance Sheet the assets that it controls and the liabilities that it incurs and debits and credits the CIES with the expenditure it incurs and the share of income it earns from the activity of the operation.

Jointly controlled assets are items of property, plant or equipment that are jointly controlled

by the Council and other venturers, with the assets used to obtain benefits for the venturers. The joint venture does not involve the establishment of a separate entity. The Council accounts for its share of the jointly controlled assets, the liabilities and expenses that it incurs on its own behalf or jointly with others in respect of its interest in the joint venture and income that it earns from the venture.

14. Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, Plant and Equipment (PPE) held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception. There are no further liabilities on any of the leased assets because premia were paid at the inception of the leases.

PPE recognised under a finance lease is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life.

The Council is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual provision is made from revenue towards the deemed capital investment in accordance with statutory requirements. Depreciation and impairment losses are therefore replaced by revenue provision in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the CIES as an expense to the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease; even if this does not match the pattern of payments (for example there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease for an item of PPE, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet (whether PPE or Assets Held for Sale) is written off to the CIES, and any premium received is credited to the CIES, as part of the gain or loss on disposal.

The accounting treatment is the same as for PPE disposals described in policy 16: Property,

Plant and Equipment: Disposals and Non-current Assets Held for Sale.

Operating Leases

Where the Council grants an operating lease for an item of PPE or an investment property, the asset is retained in the Balance Sheet. Rental income is credited to the CIES on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (for example, there is a premium paid at the commencement of the lease).

15. Overheads and Support Services

The costs of overheads and support services are charged to service segments in accordance with the Council's arrangements for accountability and financial performance.

16. Property, Plant and Equipment (PPE)

Assets that have physical substance and are held for use in the production or supply of goods or services or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment (PPE).

Recognition

Expenditure (including any amounts owed to third parties) on the acquisition, creation or enhancement of PPE is capitalised if it is probable that the item of PPE will generate future economic benefits and/or service potential and the cost of the item can be measured reliably. Expenditure that does not enhance an asset such as repairs and maintenance expenditure is not capitalised and is charged to the CIES as an expense when it is incurred.

Measurement

PPE assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of any future decommissioning costs that will be necessary such as dismantling an item or restoring a site upon which the asset it is located.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction historical cost (depreciated as appropriate)
- dwellings current value, determined using the basis of existing use value for social housing
- surplus assets the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective
- all other assets current value, determined as the amount that would be paid for the asset in its existing use.

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost is used as an estimate of fair value.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the yearend, but as a minimum every five years. Increases in valuations are credited to the Revaluation Reserve unless there has been a previous reduction in valuation that has been charged to the CIES in which case it is credited to the CIES.

Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the CIES.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains and losses that arose prior to 1 April 2007 have been transferred to the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the CIES.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the CIES, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell, and is no longer subject to depreciation. Gains in fair value are recognised only up to the amount of any previously recognised losses. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of:

- their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale, and
- their recoverable amount at the date of the decision not to sell.

When an asset is disposed of (or decommissioned), the carrying amount of the asset in the Balance Sheet (whether PPE or Assets Held for Sale) is written off to the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the CIES also as part of the gain or loss on disposal (that is netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital

Adjustment Account.

Disposal proceeds in excess of £10,000 are categorised as capital receipts. A proportion of receipts relating to housing disposals, net of statutory deductions and allowances, is payable to the Government. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of noncurrent assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Depreciation

Depreciation is provided for on PPE assets that are available for use by the systematic allocation of their depreciable amounts over their useful lives. However, assets that do not have a determinable finite useful life such as freehold land are not depreciated. In addition, assets that are in the course of construction and therefore not yet available for use are also not depreciated.

Depreciation is calculated on the following bases:

- dwellings and other buildings straight-line allocation over the useful life of the property, as estimated by the valuer
- vehicles, plant and equipment straight-line allocation over the useful life of the asset, as advised by a suitably qualified officer
- infrastructure straight-line allocation over 10 years.

Where an item of PPE has major components where the cost is significant in relation to the total cost of the item, and where it is necessary to ensure materially correct depreciation charges, the components are depreciated separately. The Council's policy is to consider for componentisation all assets (excluding land) with a value greater than £1 million and where the component(s) comprise more than 20 % of the value of the asset.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

17. Provisions, Contingent Liabilities and Contingent Assets

Provisions

Provisions are created when the Council has an obligation such as a legal claim against it that has arisen from a past event and it is probable that the Council will need to settle that obligation. In addition, it is necessary that the obligation can be reliably estimated.

Provisions are charged as an expense to the appropriate service line in the CIES in the year that the Council becomes aware of the obligation. They are estimated at the balance sheet date, taking into account relevant risks and uncertainties. When payments are made to clear the obligation, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year and where necessary revised. If there is a need to increase the provision, the additional amount is charged to the relevant service in the CIES. If, however, the obligation is estimated or ultimately proves to be less

than the value of the provision, the excess amount is credited to the relevant service in the CIES.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (for example from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed as a note to the accounts.

Contingent Assets

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed as a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

18. Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year in the CIES. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement Statement Fund Balance in the Movement in Reserves is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies.

19. Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the CIES in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

20. VAT

Income and expenditure excludes any amounts related to VAT, as all VAT collected is

payable to HM Revenue & Customs and all VAT paid is recoverable from it.

21. Fair Value Measurement

The Council measures some of its non-financial assets such as surplus assets and investment properties and some of its financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The Council measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the value of a non-financial asset, the Council takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Council uses valuation techniques that are appropriate to the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the Council's financial statements are catagorised within the fair value hierarchy, as follows:

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities that the Council can access at the measurement date
- Level 2 inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 unobservable inputs for the asset or liability.

HOUSING REVENUE ACCOUNT (HRA) INCOME AND EXPENDITURE STATEMENT

| 2015-16 £000 | | NOTE | 2016-17 £000 |
|-----------------|-----------------------------------------------|------|-----------------|
| | Income | | |
| | Gross Rent Income | 1 | |
| 30,142 | Dwellings | | 30,065 |
| 856 | Non-dwellings | | 872 |
| 1,295 | Charges for Services and Facilities | | 1,341 |
| 300 | Supporting People Grant | | 346 |
| 32,593 | Total Income | | 32,624 |
| | Expenditure | | |
| 4,753 | Repairs and Maintenance | | 5,089 |
| 5,140 | Supervision and Management | | 5,195 |
| 150 | Increased Provision for Bad or Doubtful Debts | | 150 |
| 6,438 | Depreciation | 8 | 6,704 |
| (1,165) | Revaluation (gain)/loss | | 2,648 |
| | Debt Management Expenses | | 147 |
| | Other Expenditure | | 18 |
| 15,410 | Total Expenditure | | 19,951 |
| (17,183) | Net Income of HRA Services per Comprehensive | | (12,673) |
| | Income & Expenditure Statement | | |
| 242 | HRA Share of Corporate & Democratic Core | | 260 |
| (16,941) | Net Income of HRA Services | | (12,413) |
| (1,928) | Gain on sale of HRA fixed assets | | (612) |
| (333) | HRA Investment Income | | (508) |
| | Interest payable | | 5,022 |
| (808) | Capital grants and contributions | | - |
| (14,837) | Surplus for year on HRA services | _ | (8,511) |

The HRA income and Expenditure Statement shows the economic cost in the year of providing housing services in accordance with generally accepted accounting practices, rather than the amount to be funded from rents and government grants. The Council charges rent to cover expenditure in accordance with the legislative framework; this is different from the accounting cost. The increase or decrease in the year, on the basis on which rents are raised, is shown in the Movement on the HRA Statement.

MOVEMENT ON THE HOUSING REVENUE ACCOUNT STATEMENT

| 2015-16 £000 | | | 2016-17 £000 |
|-----------------|----------------------------------------------------------------------------------------------------|----------|-----------------|
| 2,500 | Balance on the HRA at the end of the previous year | _ | 2,500 |
| 14,837 | Surplus for the year on the HRA Income and Expenditure Account | 8,511 | |
| (3,901) | Adjustments between accounting basis and funding basis under statute (see note 22 to the Accounts) | 1,956 | |
| | - Net increase before transfers to reserves | 10,467 | |
| 10,936) | Transfers to reserves (see note 12 to the Accounts) | (10,467) | |
| - | Increase in year on the HRA | - | - |
| 2,500 | Balance on the HRA at the end of the current year | - | 2,500 |

NOTES TO THE HOUSING REVENUE ACCOUNT

1. Gross Rent Income

This is the total rent income due for the year after allowance is made for voids etc. During the year, voids amounted to £539,497 or 1.81% of gross rent income from dwellings (£602,374 or 2.01% for 2015-16). Average rents were £112.11 per week in 2016-17, a decrease of £0.40 over the previous year.

2. Rent Arrears

At 31 March 2017, rent arrears were £1,224,816 (including £480,644 former tenant arrears) or 4.09% of gross rent income. The comparable figures for 2015-16 were £1,189,776 (including £419,520 former tenant arrears) or 3.98% of gross rent income.

The provision for bad debts at 31 March 2017 was £781,572. The comparable figure for 2015-16 was £693,114.

Amounts written off in the year amounted to £61,541 (£27,051 in 2015-16).

3. Housing Stock

The Council was responsible for managing on average 5,230 dwellings in 2016-17, analysed below:

| 2015-16 Average | 2016-17 |
|-----------------|---------|
| 2,623 Houses | 2,635 |
| 2,281 Flats | 2,276 |
| 318 Bungalows | 319 |
| 5,222 | 5,230 |
| | |
| | |
| | |

| 2015-16 | | 2016-17 |
|---------|-------------------|---------|
| 5,199 | Stock at 1 April | 5,245 |
| (23) | Less Sales | (30) |
| 69 | Other Adjustments | (1) |
| 5,245 | Stock at 31 March | 5,214 |

4. Stock Valuation – Balance Sheet Basis

The basis for the balance sheet valuation of the Council's housing stock is Existing Use Value – Social Housing (EUV – SH) as defined by the Royal Institution of Chartered Surveyors Appraisal and Valuation Manual. The EUV – SH is broadly based on the vacant possession value of the properties, adjusted to reflect the occupation by a secure tenant. The valuation was carried out by Bruton Knowles, Chartered Surveyors. The date of the valuation was January 2017.

The balance sheet value increases where new dwellings and properties are built or acquired and when capital works that improve or significantly enhance the value of the assets are carried out. The balance sheet value reduces when assets are sold and are written out of the accounts. Depreciation is charged on assets and this also reduced the balance sheet valuation.

Valuations for HRA assets are:

| 31 March 2016 | | 31 March 2017 |
|---------------|----------------------------------------------------------|---------------|
| <u>£000</u> | | <u>£000</u> |
| 473,733 | Dwellings (valued at EUV - SH) | 501,149 |
| 3,352 | Other Operational Land and Buildings (valued at MV - EU) | 4,135 |
| 5 | Vehicles, plant, furniture and equipment | 20 |
| 76 | Infrastructure | 69 |
| 148 | Community Assets (historic cost) | 148 |
| 43 | Assets under construction | 2,357 |
| 477,357 | Total HRA Assets | 507,878 |

Other operational land and buildings are valued at open market value in existing use.

5. Stock Valuation – Vacant Possession Value

Valuation of dwelling stock at Vacant Possession Value within the HRA at January 2017 was £1.408 billion. The vacant possession value and the balance sheet value of dwellings within the HRA show the economic cost to Government of providing council housing at less than open market rent.

6. Major Repairs Reserve (MRR)

The MRR is a reserve established by the Government as part of the resources accounting system in the HRA. Movements in the MRR during the year were:

| 2015-16 | | 2016-17 |
|---------|-----------------------------------------------------------|---------|
| £000 | | £000 |
| 2,070 | Opening Balance at 1 April | 3,536 |
| 6,438 | Depreciation transferred from the HRA | 6,703 |
| (4,972) | Capital Expenditure on HRA assets financed from the Major | (3,843) |
| | Repairs Reserve | |
| 3,536 | Closing Balance at 31 March | 6,396 |

7. Capital Expenditure and Financing

The table below shows the total amount of capital expenditure incurred in the year together with the resources that have been used to finance it. Where capital expenditure has not been financed in the year, it results in an increase in the Capital Financing Requirement.

| 2015-16 £'000 196.664 | Opening Capital Financing Requirement | 2016-17 <u>£'000</u> 196,664 |
|-------------------------------------------|-------------------------------------------------------|--------------------------------------------------|
| 190,004 | Opening Capital I mancing Requirement | 190,004 |
| | Capital Investment | |
| 5,258 | Council dwellings | 4,070 |
| 2,351 | Assets under construction | 2,335 |
| 26 | Intangible assets | 67 |
| - | Revenue Expenditure Funded from Capital under Statute | 25 |
| | Sources of finance | |
| (808) | Specific Capital Grants | - |
| (1,855) | Capital Receipts | (2,654) |
| (4,972) | Major Repairs Reserve | (3,843) |
| 196,664 | Closing Capital Financing Requirement | 196,664 |

Total capital receipts from disposals of land, houses and other property within the HRA during the financial year amounted to £5.408 million.

8. Depreciation

The charges for depreciation for the houses and other property within the HRA for the year are as follows:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|------------------------------------------|-----------------|
| 6,376 | Dwellings | 6,634 |
| 54 | Other Operational Land and Buildings | 58 |
| 1 | Vehicles, plant, furniture and equipment | 3 |
| 7 | Infrastructure | 7 |
| 6,438 | Total HRA Assets | 6,702 |

The depreciation amount has been calculated by the straight-line method and has not been charged on investment properties or on non-operational housing assets.

9. Contributions to/from the Pensions Reserve

The HRA share of the contributions to the Pensions reserve is as follows:

| 2015-16 £000 | | 2016-17 £000 |
|-----------------|---------------------------------------------------|-----------------|
| | Reversal of items relating to retirement benefits | |
| 600 | debited to the HRA | 227 |
| | Employer's pensions contributions and direct | |
| (631) | payments to pensioners payable in the year | (348) |
| (31) | Contribution to the Pensions Reserve | (121) |

COLLECTION FUND

| 2015-16 2016-17 2016-17 2000 Council Tax Business Rates Council Tax Business Rates Council Tax Business Rates 80,000 Council Tax Business Rates 84,418 89,790 Council Taxes 94,104 94,104 84,418 89,790 Council Taxes 94,104 94,104 94,104 Bistribution of prior year estimated deficit: Central Government 1,891 378 378 Guildford Borough Council 1,513 378 378 378 Guildford Borough Council 1,513 378 378 378 Guildford Borough Council 70,429 1,513 378 9,730 Surrey County Council 70,429 1,227 9,730 Guildford Borough Council 10,178 8,200 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 33,120 375 2066 Guildford Borough Council 33,120 375 210 Provision for business rates appeals (2,800) 233 | 002220110111 | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----------------------|-----------------------------------------------|-------------|----------------|
| Council Tax Business Rates Income 82,685 Income from Business Ratepayers - Note 2 84,418 89,790 Council Taxes 94,104 Bistribution of prior year estimated deficit: Central Government 1,891 Council Tax Surrey Councy Council 378 Guildford Borough Council 1,513 89,790 82,685 Total Income 94,104 88,200 Expenditure Precepts 66,870 Surrey County Council 70,429 11,836 Surrey County Council 70,429 11,836 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 94,004 82,200 40,084 Central Government 41,400 8,210 17) Transitional Protection payments 375 314 323 500 Provision for business rates bad debts 500 176 63,20 Provision for business rates appeals (2,800) 121 17,773 192 Surrey Council 829 314 500 <t< th=""><th>2015-16</th><th>2015-16</th><th></th><th>2016-17</th><th>2016-17</th></t<> | 2015-16 | 2015-16 | | 2016-17 | 2016-17 |
| IncomeNote 284,41889,790Council Taxes94,10489,790Distribution of prior year estimated deficit: Central Government1,891Surrey County Council378Guildford Borough Council1,51389,79082,685Total Income94,10489,79082,685Total Income94,10489,79082,685Total Income94,10489,79082,685Total Income94,10489,79082,685Total Income94,10489,79082,685Total Income94,10489,79082,685Total Income94,10480,79082,685Total Income94,10480,79082,685Total Income94,10480,790Surrey County Council70,42911,836Surrey Police and Crime Commissioner12,2279,730Guildford Borough Council10,178Payment of Business Rates shares:40,064Central Government40,064Central Government41,4008,017Surrey County Council8,28032,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for business rates bad debts500150Provision for business rates bad debts500151Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)1773 <t< th=""><th></th><th></th><th></th><th></th><th></th></t<> | | | | | |
| 82,685 Income from Business Ratepayers - Note 2 84,418 89,790 Council Taxes 94,104 Distribution of prior year estimated deficit: Central Government 1,891 Surrey County Council 378 Guildford Borough Council 1,513 89,790 82,685 Total Income 94,104 89,790 82,685 Total Income 1,513 9730 Surrey County Council 70,429 11,836 9,730 Guildford Borough Council 10,178 232 9,730 Guildford Borough Council 8,280 33,120 31,120 Surrey County Council 8,280 33,120 1(17) <th>Council Tax</th> <th>Business Rates</th> <th></th> <th>Council Tax</th> <th>Business Rates</th> | Council Tax | Business Rates | | Council Tax | Business Rates |
| 89,790 Council Taxes 94,104 Distribution of prior year estimated deficit: Central Government 1,891 Surrey County Council 378 Guildford Borough Council 1,513 89,790 82,685 Total Income 94,104 88,200 Surrey County Council 70,429 11,836 Surrey County Council 10,178 Payment of Business Rates shares: 40,084 Central Government 40,084 Central Government 31,200 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for business rates adpeals (2,800) Distribution of prior year estimated surplus: (2,800) 959 <th></th> <th></th> <th></th> <th></th> <th></th> | | | | | |
| Distribution of prior year estimated deficit: Central Government1,891 378 Guildford Borough CouncilSurrey County Council378 | | 82,685 | 1,2 | | 84,418 |
| Central Government 1,891 Surrey Council 378 Guildford Borough Council 1,513 89,790 82,685 Total Income 94,104 88,200 Expenditure Precepts 94,104 88,200 66,870 Surrey County Council 70,429 11,836 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 33,120 33,120 (17) Transitional Protection payments 375 233 500 Provision for council tax bad debts 500 176 6,320 Provision for business rates bad debts 176 6,320 Provision for business rates bad debts 176 959 Central Government 121 1,773 192 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 829 314 Surrey Police and Crime Commissioner 147 91,280 | 89,790 | | | 94,104 | |
| Surrey County Council Guildford Borough Council 378 1,513 89,790 82,685 Total Income 94,104 88,200 Expenditure Precepts 94,104 88,200 1,513 66,870 Surrey County Council 70,429 11,836 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 40,084 Central Government 41,400 8,280 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 829 314 Surrey Police and Crime Commissioner 147 91,280 88,7 | | | | | |
| Guildford Borough Council 1,513 89,790 82,685 Total Income 94,104 88,200 Expenditure Precepts 94,104 88,200 66,870 Surrey County Council 70,429 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 8,280 32,067 32,067 Guildford Borough Council 33,120 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates dat gengls (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey Police and Crime Commissioner 147 <tr< th=""><th></th><th></th><th></th><th></th><th></th></tr<> | | | | | |
| 89,790 82,685 Total Income 94,104 88,200 Expenditure Precepts Precepts 70,429 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 8,280 33,120 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 500 150 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey Council 829 314 Surrey Council 829 314 Surrey Council 121 91,280 88,774 Total Expenditure 94,431 80,784 < | | | | | |
| Expenditure Precepts66,870Surrey County Council70,42911,836Surrey Police and Crime Commissioner12,2279,730Guildford Borough Council10,178Payment of Business Rates shares:40,084Central Government41,4008,017Surrey County Council8,28032,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates abpeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council8293144Surrey County Council8293144Surrey County Council12191,28088,774Total Expenditure94,43180,784Collection Fund Balance2,567(4,106)2,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | | | | |
| Precepts Frecepts 666,870 Surrey County Council 70,429 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 41,400 8,017 Surrey County Council 8,280 32,067 Guildford Borough Council 8,280 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 | 89,790 | 82,685 | Total Income | 94,104 | 88,200 |
| Precepts Frecepts 666,870 Surrey County Council 70,429 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 41,400 8,017 Surrey County Council 8,280 32,067 Guildford Borough Council 8,280 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 | | | Expenditure | | |
| 66,870 Surrey County Council 70,429 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 8,280 32,067 Guildford Borough Council 8,280 32,067 Guildford Borough Council 33,120 33,120 (17) Transitional Protection payments 375 3235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 176 6,320 176 6,320 Provision for business rates appeals (2,800) 234 24000 233 500 Eotral Government 176 6,320 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 176 1 | | | • | | |
| 11,836 Surrey Police and Crime Commissioner 12,227 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 8,280 32,067 32,067 Guildford Borough Council 33,120 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey County Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 91,280 88,774 Total E | 66,870 | | • | 70,429 | |
| 9,730 Guildford Borough Council 10,178 Payment of Business Rates shares: 40,084 Central Government 41,400 8,017 Surrey County Council 8,280 32,067 Guildford Borough Council 33,120 (17) Transitional Protection payments 375 235 Charge to General Fund for collecting NDR 233 500 Provision for council tax bad debts 500 150 Provision for business rates bad debts 176 6,320 Provision for business rates appeals (2,800) Distribution of prior year estimated surplus: 959 Central Government 1,773 192 Surrey County Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 91,280 88,774 Total Expenditure 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year 1,077 (10,195) | | | | | |
| Payment of Business Rates shares:40,084Central Government41,4008,017Surrey County Council8,28032,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey Countyl Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | 9,730 | | | 10,178 | |
| 40,084Central Government41,4008,017Surrey County Council8,28032,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | | | | |
| 32,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | 40,084 | | | 41,400 |
| 32,067Guildford Borough Council33,120(17)Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | 8,017 | Surrey County Council | | 8,280 |
| (17) Transitional Protection payments375235Charge to General Fund for collecting NDR233500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | 32,067 | | | 33,120 |
| 500Provision for council tax bad debts500150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | | Transitional Protection payments | | 375 |
| 150Provision for business rates bad debts1766,320Provision for business rates appeals(2,800)Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | 235 | Charge to General Fund for collecting NDR | | 233 |
| 6,320Provision for business rates appeals Distribution of prior year estimated surplus:(2,800)959Central Government1,773192Surrey County Council829314Surrey Police and Crime Commissioner147257767Guildford Borough Council12191,28088,774Total Expenditure94,43180,7842,567(4,106)Balance at the beginning of the year1,077(10,195)(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | 500 | | Provision for council tax bad debts | 500 | |
| Distribution of prior year estimated surplus:959Central Government1,773192Surrey County Council314Surrey Police and Crime Commissioner257767Guildford Borough Council91,28088,774Total Expenditure91,28088,774Total Expenditure2,567(4,106)Balance at the beginning of the year1,077(1,490)(6,089)Surplus/(deficit) for the year(327)7,416 | | 150 | Provision for business rates bad debts | | 176 |
| 959 Central Government 1,773 192 Surrey County Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 Collection Fund Balance 2,567 (4,106) Balance at the beginning of the year 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | | 6,320 | Provision for business rates appeals | | (2,800) |
| 1,773 192 Surrey Council 829 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 Collection Fund Balance 2,567 (4,106) Balance at the beginning of the year 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | | | Distribution of prior year estimated surplus: | | |
| 314 Surrey Police and Crime Commissioner 147 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 Collection Fund Balance 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | | 959 | Central Government | | |
| 257 767 Guildford Borough Council 121 91,280 88,774 Total Expenditure 94,431 80,784 Collection Fund Balance 1,077 (10,195) 2,567 (4,106) Balance at the beginning of the year 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | 1,773 | 192 | Surrey County Council | 829 | |
| 91,280 88,774 Total Expenditure 94,431 80,784 Collection Fund Balance 2,567 (4,106) Balance at the beginning of the year 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | 314 | | Surrey Police and Crime Commissioner | 147 | |
| Collection Fund Balance 2,567 (4,106) Balance at the beginning of the year 1,077 (10,195) (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | 257 | 767 | Guildford Borough Council | 121 | |
| 2,567(4,106) Balance at the beginning of the year1,077(10,195)(1,490)(6,089) Surplus/(deficit) for the year(327)7,416 | 91,280 | 88,774 | Total Expenditure | 94,431 | 80,784 |
| 2,567(4,106) Balance at the beginning of the year1,077(10,195)(1,490)(6,089) Surplus/(deficit) for the year(327)7,416 | | | Collection Fund Balance | | |
| (1,490) (6,089) Surplus/(deficit) for the year (327) 7,416 | 2,567 | (4,106) | | 1,077 | (10,195) |
| | | · · / | | | · · · |
| | () | | | | |

NOTES TO THE COLLECTION FUND

1. General

These accounts represent the transactions of the Collection Fund, which is a statutory fund separate from the main accounts of the Council. The accounts are prepared on an accruals basis, and they are consolidated with the other accounts of the Council on an agency basis.

The overall balance on Fund as at 31 March 2017 was a deficit of £2.029 million, made up of a Council Tax surplus of £0.75 million and a deficit in relation to business rates of £2.779 million.

The year-end Collection Fund surplus in relation to council tax is distributed between billing (the Council) and precepting (Surrey County Council and Surrey Police and Crime Commissioner) authorities on the basis of estimates of the year-end balance made on 15 January.

The year-end Collection Fund deficit in relation to business rates is distributed between billing and precepting (central government and Surrey County Council) authorities on the basis of year-end estimates made on 31 January.

2. Income from Business Rates

The Council collects non-domestic rates for its area. These rates are based on local rateable values (£196,801,840 as at 31 March 2017) multiplied by a uniform rate (49.7p standard and 48.4p small business rate in 2016-17). Local authorities retain a proportion of the total collectable rates due. For Guildford this share is 40%. The remainder is distributed to central government (50%) and Surrey County Council (10%).

3. Income from Council Tax

The Council's tax base, that is the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply) converted to an equivalent number of band D dwellings, was calculated as follows:

| Band | Estimated number of taxable properties after effect of discounts | Ratio | Band D equivalent dwellings |
|-------|------------------------------------------------------------------------|-------|--------------------------------|
| Dis A | 2.25 | 5/9 | 1.25 |
| А | 653.83 | 6/9 | 435.89 |
| В | 1,843.42 | 7/9 | 1,433.77 |
| С | 8,272.62 | 8/9 | 7,353.44 |
| D | 12,860.11 | 9/9 | 12,860.11 |
| Е | 8,701.81 | 11/9 | 10,635.55 |
| F | 5,955.03 | 13/9 | 8,601.71 |
| G | 6,871.70 | 15/9 | 11,452.83 |
| Н | 1,582.51 | 18/9 | 3,165.02 |
| | 46,743.28 | | 55,939.57 |

Plus adjustment for MoD properties and collection rates offset by anticipated changes during the year for successful appeals against valuation banding, new properties,demolitions, disabled person's relief, exempt properties and the Local Council Tax Scheme

55,531.10

(408.47)

4. Collection Fund Provisions

The movement of the council tax bad debt provision during the year was as follows:

| 2015-16 | 2016-17 |
|--------------------------------|---------|
| £'000 | £'000 |
| 805 Balance at 1 April | 736 |
| 500 Transfer from revenue | 500 |
| (569) (Write offs)/write backs | 67 |
| 736 Balance at 31 March | 1,303 |

The movement on the business rates bad debt provision was as follows:

| 2015-16 £'000 | 2016-17 £'000 |
|---------------------------|------------------|
| 866 Balance at 1 April | 724 |
| 150 Transfer from revenue | 176 |
| (292) Write offs | - |
| 724 Balance at 31 March | 900 |

The movement on the business rates appeals provision was as follows:

| 2015-16 £'000 | 2016-17 £'000 |
|-----------------------------|------------------|
| 8,228 Balance at 1 April | 13,706 |
| 6,320 Transfer from revenue | (2,800) |
| (842) RV list amendments | (2,721) |
| 13,706 Balance at 31 March | 8,185 |

ANNUAL GOVERNANCE STATEMENT 2016-17

SCOPE OF RESPONSIBILITY

- 1.1. Guildford Borough Council is responsible for ensuring that it conducts its business in accordance with the law and proper standards and that public money is safeguarded, properly accounted for and used economically, efficiently and effectively. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- 1.2. In discharging this overall responsibility, the Council is responsible for putting in place proper arrangements for the governance of its affairs to facilitate the effective exercise of its functions, including arrangements for the management of risk.
- 1.3. The Council has considered the principles of the CIPFA/SOLACE framework Delivering Good Governance in Local Government 2016, including compliance with the CIPFA Statement on the role of the Chief Financial Officer in Local Government (2016) in the preparation of this statement.
- 1.4. This statement explains how the Council has complied with the code and meets the requirements of regulation 4 of the Accounts and Audit Regulations 2015 in relation to internal control.

THE PURPOSE OF THE GOVERNANCE FRAMEWORK

- 2.1 The governance framework comprises the systems, processes, culture and values by which the authority is directed and controlled and the activities through which it accounts to, engages with and leads the community. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.
- 2.2 The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Council's policies, aims and objectives, to evaluate the likelihood and impact should those risks be realised and to manage those risks efficiently, effectively and economically.
- 2.3 The governance framework has been in place for the year ended 31 March 2017 and up to the date of approval of the statement of accounts.

GOVERNANCE FRAMEWORK

3.1 The Council is a complex organisation with an appropriately comprehensive governance framework that works in a dynamic environment and keeps its processes under constant review. A description of how the Council puts the principles of good governance, set out in the CIPFA/SOLACE code into practice is set out in the following table along with recent achievements, developments and areas for improvement.

| Principles of Good Governance | Arrangements the Council has for delivering good governance | Recent <i>achievements, developments</i> and areas for improvement |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| A. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law | Council's constitution, includes: codes of conduct for Councillors and Officers financial and procurement procedure rules protocol on decision making by lead councillors Council procedure rules for conduct at meetings Officer/Councillor protocol local code of practice for probity in planning arrangements for dealing with allegations of misconduct Briefing note for Councillors acting in private capacity Induction for new members and staff on standard of behaviour expected Staff performance framework includes behavioural framework & behaviour profiles are included within job descriptions Staff performance appraisals undertaken twice yearly Declarations of interest made at meetings Register of interests maintained Police protocol for referral of complaints Anti-Fraud and Corruption Strategy Mhitsle blowing policy | Constitution updated December 2016 Arrangements for dealing with allegations of councillor misconduct subject to review during 2015 & 2016 and updated and improved arrangements now in place Procurement advisory panel launched on-line procurement toolkit and training during 2016-17 |

| | Officer corporate governance group monitors compliance with laws and council policies | |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| | Officer health and safety group in place to monitor health and safety compliance | |
| | Complaints policy in place | |
| | Complaints and improvement officer monitors and regularly reports on performance to corporate management team | |
| | Corporate Governance and Standards Committee (CG&SC) in place whose remit is set out within the constitution | |
| | Overview and Scrutiny Committee (O&SC) review of decision making | |
| | Procurement strategy, policy and toolkit in place | |
| | | |
| | An officer Corporate Procurement Advisory Panel (CPAP) monitors compliance with the procurement strategy and policy | |
| | All committee reports to Executive and Council require review legal and financial implications to be completed and signed off by Monitoring Officer (MO) or Chief Financial Officer (CFO) | |
| | Executive advisory boards in place to advise Executive on topics | |
| | Monitoring Officer provisions in place | |
| B. Ensuring | The Councils vision and priorities are set out in the corporate plan | The Council does not |
| openness and comprehensive stakeholder | Consultation policy and community engagement strategy in place which adheres to consultation standards | currently publish all FOI responses on its website |
| engagement | Freedom of Information Act performance monitored by corporate management team and CG&SC | FOI performance is |
| | Online council tax information published | improving – 89% responded to within 20 working days |
| | Transparency information published on website | during 2016 |

| Records of decision making maintained Protocol on decision making within the Council's constitution Report templates include the requirement that all committee reports to Executive and Council require review legal and financial implications to be completed and signed off by the MO and CFO Forward programme of committee meeting dates and agenda items published on line with reporting dates adhered to Citizens panel in place and regularly consulted with Council has maintained the Customer Service Excellence standard accreditation during 2016-17 Active programme of focus groups and surveys undertaken for specific service initiatives | 6 and / staff |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
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| Council has maintained the Customer Service Excellence standard and Councillors accreditation during 2016-17 Active programme of focus groups and surveys undertaken for specific service initiatives | o an stan |
| service initiatives | |
| | |
| Active use of social media and on-line tools to engage customers | |
| Regular council newsletter About Guildford issued quarterly | |
| Consultation responses published on the Council's website (e.g., local plan) | |
| Recognition of the importance of and active engagement in key strategic partnerships such as Guildford Surrey Board, Health and Wellbeing Board, Local Enterprise Partnership (EM3) and service specific partnerships | |
| C. Defining outcomes in Corporate Plan 2015-2020 which sets out the Council's vision, key themes Most recent monitor report for the corpor | rate plan |
| terms of sustainable economic, social, • Monitoring reports against the corporate plan reported to corporate during 2016-17 reverse 4.9% of actions to be delivered from 2015. | e |
| Programme and project management system in place, captures project level are complete and 6 risks and performance reporting are on track. | 1.39% |
| | |

| | Risk management policy and strategy in place Corporate risk register in place and monitored by corporate management team Financial risk register in place and used to inform the financial sustainability of the budget and adequacy of the level of reserves Monitoring of key performance indicators undertaken by corporate management team Business planning process and capital programme development aligned to the corporate plan, bids for funding scored against achievement of corporate plan priorities Transformation Programme in place including fundamental service reviews, overseen by the transformation board | During 2016-17 the Council restructured to form a business improvement team which is responsible for ensuring the delivery of the transformation programme A new Councillor-Officer transformation board has been set up during 2016-17 to monitor the transformation programme and the realisation of benefits |
|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| D. Determining the interventions necessary to optimise the achievement of the intended outcomes | Medium term financial strategy and plan in place, reviewed annually and published as part of the Council's budget book Business planning process in place to align financial resources with corporate plan priorities Business planning guidance for managers in place and reviewed annually Scrutiny of the budget and business planning bids by Executive Advisory Board and Councillor working group Transformation programme in place including fundamental service reviews which include options appraisals for services Forward programme for committee decisions Regular corporate management team and Executive liaison meetings to discuss strategy held Directors and senior officers hold regular 1:1 meetings with Lead Councillors Corporate management team hold regular directorate level feedback | Service planning and KPI monitoring at service level could improve as recently recommended by an internal audit review |

| | sessions | |
|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| | Senior Leaders group in place | |
| | Transformation Board in place which monitors the transformation programme | |
| | Major Projects Board in place to monitor the delivery of major projects | |
| | • Property review group in place to review all assets on a rolling programme and optimise property asset utilisation and performance | |
| | Risk management protocol in place | |
| E. Developing capacity, including the | • Organisational development framework includes twice-yearly performance and development reviews of staff, one to one meetings and clear job descriptions with behavioural profiles. | The corporate plan includes a succession-planning |
| capability of leadership and | Managing Director and Leader of the Council hold joint staff briefing sessions | project. As part of this there |
| the individuals within it | • The constitution sets out the role of statutory officers and the role of the Leader | has been a significant handover period between the retiring and new |
| | The Council is compliant with CIPFA guidance on the Role of the Chief Financial Officer (CFO) | incoming managing director |
| | Head of Paid Service (HoPS) and CFO is part of the corporate management team and always attends Executive-Management team liaison and full Executive meetings | Due to staff changes and restructuring, the Interim Monitoring Officer is not a regular attendee at corporate management |
| | • Professionally trained staff in relevant fields in place and continuing professional development encouraged as part of performance and development framework | team but does attend the Executive Liaison and Executive meetings. This |
| | Regular staff development training programme in place | will be reviewed by the new Managing Director (and |
| | Active support for staff to obtain external qualifications | HoPS) during 2017-18. |
| | Scheme of delegation and financial procedure rules reviewed annually | Our Managing Director |
| | Council awarded investors in people bronze level | holds both the statutory roles of HoPS and CFO. |

| | Councillor development steering group in place which develops and implements an active programme of Councillor training Achievement of the South East Charter accreditation for Elected Member Development Recognition of the importance of and active engagement in key strategic partnerships such as Guildford Surrey Board, Health and Wellbeing Board, Local Enterprise Partnership (EM3) and service specific partnerships | This is unusual but not unique. Council agreed in October 2016, that following retirement of the current managing director on 31 st may 2017, the two statutory roles will be separated |
|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| F. Managing Risks and performance through robust internal control and strong public financial management | Risk management strategy and protocol in place approved by corporate governance and standards committee Internal audit work programme informed by risks Internal audit is fully resourced and effective Compliance the CIPFA code on managing the risk of fraud and corruption Corporate risk register regularly monitored by corporate management team Regular key performance indicator monitoring by corporate management team Role of the overview and scrutiny committee is clearly set out in the constitution and its work programme is developed by the chairperson and officers. Agendas and minutes are published on line. Regular MO and CFO meetings in place to address statutory responsibilities Officer corporate governance group oversees key governance, data protection and risk management information and receives reports from the health and safety group Role of the Corporate Governance and Standards Committee (CG&SC) is clearly set out in the constitution and has an active work programme informed by the officer corporate governance and Standards Committee (CG&SC) is clearly set out in the constitution and has an active work programme informed by the officer corporate governance and Standards Committee (CG&SC) is clearly set out in the constitution and has an active work programme informed by the officer corporate governance group and agreed by the chairperson. Agendas and minutes are published on line. Internal and external audit reports are reported to CG&SC | The Council has not recently reviewed the role and performance of the CG&SC against CIPFA best practice although previous reviews in relation to the old Audit Committee found the committee were compliant with best practice Internal audit of data quality found limited assurance and made a number of recommendations for improvement (see section 6) The Council has recently introduced iDEA software package to interrogate data systems for audit and risk management purpose |

| | Progress against audit plan and individual audit recommendations are monitored and reported to CG&SC Council has comprehensive data protection policies and a designated data protection officer who monitors compliance with legislation Information security risk group, led by the Senior Information Risk Owner in place which reviews the Council's information governance procedures and any necessary improvements | |
|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| G. Implementing good practices in transparency, reporting and audit to deliver effective accountability | CG&SC receive regular financial monitoring reports The Council published significant information on its website 'Style guide' in place to encourage officers to write reports in plain English Annual financial statements includes a narrative summary on the Council's performance during the year as well as reporting the financial position Effective internal audit function in place which complies with public sector audit standards and the CIPFA statement on the Role of the Head of Internal Audit Community engagement strategy in place | The Council does not currently produce a formal annual report however, the CFO's Narrative Statement in the Council's Statement of Accounts reports the majority of information that an annual report would be expected to cover Internal audit review of the Council's compliance with the transparency code during 2016-17 found limited assurance and set out recommendations for improvement |

REVIEW OF EFFECTIVENESS

- 1.1. The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework, including the system of internal control. The review of effectiveness is informed by the work of the senior managers within the authority who have responsibility for the development and maintenance of the governance environment, the Head of Internal Audit's annual report, and by comments made by the external auditors and other review agencies and inspectorates.
- 1.2. Internal Audit has conducted an ongoing review of the Council's Corporate Governance processes and carried out audits according to the annual Audit Plan, which was approved by the Corporate Management Team, and the Corporate Governance and Standards Committee (CG&SC). We base the Audit Plan on a risk assessment that provides guidance as to the frequency of audits. It covers four main themes (Financial Control, Asset Management, Management Control and ICT) specifically to address the main concerns of corporate governance.
- 1.3. Internal Audit has produced an annual report on Corporate Governance, which is an assessment of corporate governance against CIPFA guidelines. They also review standards of internal control including risk and performance management. The overall conclusion is that the Council's systems of governance, risk management and Internal Control for the period to 31 March 2017 were generally sound and operates consistently across departments.
- 1.4. We have used all of this activity to inform the Annual Governance Statement.

INTERNAL AUDIT STATEMENT

Assurance Rating

5.1

During 2016-17, internal auditors completed 85% of the audit plan. The shortfall was the result of six unplanned audits, on-going project work, and reduced resources (due to long-term absence). There were eight audits in progress at the end of the year on which we have not yet given an opinion but there are no indications so far of any material or significant issues arising from this work, which would affect this statement. The table below shows assurance levels of the work carried out in the year to 31 March 2017:

Number of Audits

| Assurance Rating | | uuits |
|--------------------------------------------|----|-------|
| Substantial | 6 | 9% |
| Reasonable | 29 | 46% |
| Limited | 3 | 4% |
| No Assurance | 0 | 0% |
| No Opinion (one-off projects) | 11 | 18% |
| Ongoing (Inc. fundamental service reviews) | 8 | 13% |
| Carried over to 2017-18 | 6 | 10% |

5.2 Where appropriate the audit report provides management recommendations designed to address weaknesses in the system of internal control. We report the outcomes of these audits to the CG&SC every six months giving councillors an

opportunity to understand the Council's compliance with key controls and to discuss any areas of concern with the auditors. We also update councillors on the progress of recommendations.

5.3 The Council has very high levels of assurance in respect of all its main financial systems and the majority of its governance arrangements. The main financial systems, tested in 2016-17 and which feed into the production of the Council's financial statements, achieved assurance following internal audit reviews.

SIGNIFICANT GOVERNANCE ISSUES AND ACTION PLAN

1.5. This year has been a period of change and there have been ongoing financial pressures. Despite this challenging environment, there have been significant achievements and continuing improvement in the Council's overall governance arrangements as described in section 3. Where we have identified areas for further improvement we will take the necessary action to implement changes that will further develop our governance framework.

Progress against significant governance issues raised in 2015-16

- 1.6. During 2016-17, we have improved the process for determining taxi licence fees. The new process includes approval of the methodology to be used in calculating the fees by the Licensing Committee and an internal audit of how the fees are calculated to ensure compliance with the methodology prior to the fees being approved by Council. Further development of the process to recover the surplus/deficit over three years will be undertaken in 2017-18.
- 1.7. The Council has continued to improve its sundry income collection procedures during 2016-17. All fees and charges are now included in the fees register approved by Council. Income collection processes have been fully mapped and reviewed. The Council is now implementing a project to move the collection of income upfront to the point of sale through a new on-line booking system.
- 1.8. Following a petition under the Localism Act 2011, the Council held a referendum on its governance arrangements in October 2015. The public voted in the referendum in favour of retaining the existing governance arrangements and so no significant changes have been required.
- 1.9. Due to measures introduced in the last two years, the Council's performance in dealing with FOI requests has continued to improve steadily. The overall performance for 2016 was 89% (up from 81% in 2015 and 69% in 2014). The Council now meets the target performance level set by the Information Commissioner of 85%. The improvement is a result of implementing a new FOI case management system and regular monitoring of response rates by corporate management team and CG&SC. Corporate management team have set an internal target of 90% and will continue to monitor performance. Further information is set out in the Council's annual report on Compliance with Information Rights.
- 1.10. In 2015-16, we reported that there was scope to provide the CG&SC with a proactive work programme in relation to standards and that decisions relating to ethical standards, made by the MO under delegated authority within the Council's constitution, should be reported to the Committee. The CG&SC received a new annual report from the MO regarding standards allegations at its meeting in January 2017.

Governance Issues arising in 2016-17

- 1.11. During the year, the Council undertook an internal audit of its compliance with the requirements under the Local Government Transparency Code 2015 for the publication of data, which the code mandates 'must be published'. The audit review concluded that there was limited assurance that the Council was compliant with the code, particularly around procurement information and the format in which data is published. Audit made seven recommendations for improvement, three of which are considered high priority. The high priority recommendations were:
 - ensure that all information is published in the appropriate format to meet the three star level required by the code
 - make the information rights officer responsible for the oversight of the Council's response to the transparency agenda
 - review the Council's procurement processes to ensure the publication of tender and contract details
- 1.12. The implementation of the recommendations will be monitored by internal audit as part of their audit follow up review during 2017-18 and who will work with the relevant service managers to ensure compliance. *Responsibility: Information Rights Officer, Due Date March 2018*
- 1.13. The Council is the sole trustee of a small number of charitable trusts relating to sports and recreation grounds that were left to the Council during the early 20th Century (Allen House grounds, Sutherland Memorial ground, Woodbridge Road Sports ground and Racks Close). The Council, as trustee, is undertaking a significant capital project at Woodbridge Road Sports ground. As part of the project, we have established that for many years the Council has operated the grounds as if they were an internal department and, due to declaring nil income and expenditure for the charity, has not produced an annual report to the Charity Commission as required under the Charities Act. We have also established that the deed of trust does not meet current requirements and the governance arrangements around how the Council makes decisions, as trustee requires improvement. The Council's legal services team are due to report proposals to Council in summer 2017 regarding what revised arrangements the Council needs to put into place to meet its obligations as trustee. Responsibility: Monitoring Officer Due Date September 2017
- 1.14. The Council has an ambitious programme of major projects. We have introduced programme management software, which is used to monitor progress for both the major projects, the Corporate Plan as well as service projects. There are regular reports to the Corporate Management Team and the Major Projects Board. However, we are continuing to make improvements to provide greater assurance to Corporate Management Team and Councillors. *Responsibility: Audit and Performance Manager, Due Date: March 2018*
- 1.15. Internal Audit carried out a Data Quality Review, which looked at how data is managed across the Council and how our services will be affected by the new General Data Protection Regulations (GDPR), which come into force in May 2018. The audit review identifies areas where we need to improve to comply with current and future regulation. The recommendations are:

- introduce a Data Quality Management Strategy which takes into account the requirements of GDPR
- carry out a data mapping review of data that we process including access rights
- carry out an information governance review to analyse which data is no longer needed
- roll out corporate training on data security and the new regulations
- take regular progress reports to the Corporate Management Team

Responsibility: Senior Information Risk Owner (SIRO), Due Date: September 2017

- 1.16. The Openness of Local Government Bodies Regulations, adopted in August 2014, and The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 place a requirement on Councils to publish on its website and make available to the public for inspection, reports on decisions taken under authority delegated to Officers or Councillors, where the effect of the decision is to:
 - (a) grant a permission or license;
 - (b) affect the rights of an individual;
 - (c) award a contract or incur expenditure, which in either case, materially affects the Council's financial position.

The Council's process for recording decisions taken under delegated authority is not consistently applied across all services, there is no central library of such decisions and the decisions themselves are not currently reported to a committee of the Council. Where decisions have been properly documented, they are available for public inspection on request; however, the Council does not currently publish delegated decisions on its website. The Corporate Governance Group are reviewing the process for documenting decisions made under delegated authority and will consider how to provide this information on our website and report it to a relevant Committee in future. *Responsibility: Democratic Services Manager, Due Date: March 2018*

ASSURANCE SUMMARY

- 1.17. Good governance is about running things properly. It is the means by which the Council shows it is taking decisions for the good of the people of our area in an equitable and open way. It recognises the standards of behaviour that support good decision-making: collective and individual integrity, openness and honesty. It is the foundation for the delivery of good quality services and fundamental to showing that public money is well spent.
- 1.18. From the review, assessment and monitoring work undertaken and the ongoing work of internal audit we have reached the opinion that overall key systems are operating soundly and that there are no fundamental control weaknesses.
- 1.19. We confirm, to the best of our knowledge and belief, that this statement provides an accurate and fair view.

SIGNED:

Leader of the Council on behalf of Guildford Borough Council

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SIGNED:

.....

Jame White

Managing Director on behalf of Guildford Borough Council

GLOSSARY

Accrual – the recording of income and expenditure when it becomes due rather than when the cash is paid or received.

Accruals basis – accounting for income or expenditure when it becomes due rather than when the cash is paid out or received.

Appropriations – amounts transferred to or from revenue or capital reserves.

Balance Sheet – a statement which shows the value of the Council's assets and liabilities on a specific day. The final accounts show the value of the assets and liabilities as at 31 March.

Business Rates Retention Scheme – introduced by the Government in April 2013, the scheme means that each council retains some of the business rates generated in its area. The Government still controls the rateable value of the properties and the rate in the pound to be paid.

Capital commitment – a commitment to make a capital payment under a contract.

Capital expenditure – expenditure to purchase or construct a fixed asset, or expenditure adding to the value of an existing fixed asset. Expenditure that does not enhance an asset, such as repairs and maintenance expenditure, is not capital expenditure.

Capital Financing Requirement (CFR) - the monies required to finance capital expenditure.

Capital Receipt – relates to the money from the sale of a fixed asset. Capital receipts can only be used to pay for new capital expenditure or to repay outstanding loans. Capital receipts cannot be used to finance revenue expenditure.

Cash Equivalents – these are short term, highly liquid investments that are readily convertible into cash. They are subject to an insignificant risk of a change in value.

Cash Flow Statement – this shows the movement in cash and cash equivalents in the year.

Chartered Institute of Public Finance and Accountancy (CIPFA) – this is the professional organisation for accountants working in the public sector.

Code (The) – the Code of Practice on Local Authority Accounting in the United Kingdom. This is the code produced by CIPFA/LASAAC that sets out how councils should show transactions in their accounts and the format of the accounts.

Collection Fund Revenue Account – this shows the transactions relating to national nondomestic rates (NNDR) and council tax. This fund shows on whose behalf Guildford Borough Council collects the amounts due and how these monies are distributed.

Comprehensive Income and Expenditure Statement (CIES) – this shows all the income and expenditure in the year.

Contingency – an amount of money set aside for unforeseen items of expenditure.

Depreciation – a reduction in the balance sheet value of a fixed asset due to either wearing out, consumption, or other reduction in its useful economic life, whether arising from use, passage of time or obsolescence, through technological or other changes.

Earmarked Reserve – money set aside for future use on a specific area of expenditure.

Financial Asset – a right to future economic benefits controlled by the Council.

Financial Liability – an obligation to transfer economic benefits controlled by the Council.

Financial Instrument – a contract that gives rise to a financial asset of one entity and a financial liability or equity investment of another entity.

Financial Year – the year that the accounts relate to. The financial year starts on 1 April and ends on 31 March the following year.

General Fund (GF) – the Council's main revenue fund credited with charges, grants etc. and to which the costs of services are charged. However, separate accounts are maintained for other aspects of council activities, particularly the Collection Fund.

Heritage Assets – assets which are held and maintained principally for their contribution to knowledge and culture. These include monuments such as Guildford Castle, civic regalia at the Guildhall, the art collection at Guildford House Gallery, sculptures and artwork around the Borough and the museum collection at Guildford Museum.

Housing Revenue Account (HRA) – an account used to record the income and expenditure related to council housing. The Housing Revenue Account is ring-fenced from the rest of the General Fund. This is to ensure that the expenditure on managing tenancies and maintaining council houses is funded by rents charged to council tenants.

Housing Revenue Account Income and Expenditure Statement – this shows the income and expenditure relating to the provision of council housing.

Impairment - a reduction in the balance sheet value of a fixed asset.

International Accounting Standard (IAS) – these are the international accounting standards which state how balances, transactions and other events must be calculated and shown in the accounts.

International Financial Reporting Standards (IFRS) - these are the international financial reporting standards which state how balances, transactions and other events must be calculated and shown in the accounts.

Internal Borrowing – Internal borrowing occurs when rather than raising external borrowing to pay for capital expenditure, the Council uses cash, which would otherwise be externally invested.

Investment – a long-term investment is an investment held for use on a continuing basis in the activities of the Council for 365 days or more. A short-term investment relates to the investment of surplus funds for 364 days or fewer.

Investment Property – a property that is used to earn rental income.

LASAAC - Local Authority (Scotland) Accounts Advisory Committee.

Lease – a lease is a contract for the hire of a specified asset. The lessor owns the asset but transfers the right to use the asset to the lessee for an agreed period in return for the payment of specified rentals. A **finance lease** transfers all the risks and rewards of ownership, such as the cost of repairs and maintenance, to the lessee. All other leases are classified as **operating leases**.

Lessee – an organisation to whom a lease is granted.

Lessor - the owner of an asset who leases it to a third party

Local Council Tax Support Scheme (LCTSS) - introduced by the Government in April 2013. Under the LCTSS, council tax payers who previously received a benefit payment, now receive a discounted council tax bill instead.

Long term – a term of 365 days or more.

Minimum Revenue Provision (MRP) – the minimum amount which must be charged each year to the Council's General Fund revenue account and set aside as provision for credit liabilities. There is no MRP requirement for the Housing Revenue Account (HRA).

Movement In Reserves Statement (MIRS) – this shows the movement in the year on the different reserves held by the Council.

Out-turn – actual income and expenditure.

PPE – Property, Plant and Equipment i.e. tangible assets that are held for use in the production or supply of goods and services, for rental to others, or for administrative purposes, and expected to be used for at least part of the succeeding financial year.

Precept – a charge levied by a council. Precepts are levied by Guildford Borough Council, Surrey County Council, Parish Councils and the Surrey Police and Crime Commissioner.

Provision – an amount, set aside in the accounts, for likely liabilities incurred but where the amounts or dates on which they will arise are uncertain.

Prudential Code – a code produced by CIPFA that Councils are required to follow when deciding upon their programme for capital expenditure.

Revenue expenditure – the day-to-day costs incurred by the Council. This is distinct from capital expenditure.

Right to Buy – the right of council tenants to buy their council houses at a discount.

S106 income – money received from planning obligations under Section 106 of the Town and Country Planning Act 1990 (as amended).

Short term – a term of 364 days or fewer.

Straight line basis – depreciation that is charged on a straight line basis is charged in equal amounts for each year of the useful economic life of the fixed asset.

Trade payables – amounts owed to third parties when goods or services have been received but not yet paid for

Trade receivables – amounts due from third parties where goods or services have been supplied

Unapplied capital receipts – capital receipts which have not been used.

Usable reserves – those that the Council can use to finance expenditure or reduce local taxation.

Unusable reserves – these cannot be used to finance expenditure or reduce local taxation. These include reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts only become available if the assets are sold; and reserves that hold timing differences.

Vacant Possession Adjustment Factor - a vacant possession adjustment factor of 32% means that the Council values its council houses at 32% of their open market value in the Balance Sheet. The percentages used are set by central government. The vacant possession adjustment factor is used to reflect that a council owned property has a lower open market value when it is occupied by a tenant.